PUBLIC HEARING

STATE OF CALIFORNIA

DEPARTMENT OF FOOD AND AGRICULTURE

DAIRY MARKETING BRANCH

HOLIDAY INN CAPITOL PLAZA

300 J STREET

CALIFORNIA ROOM

SACRAMENTO, CALIFORNIA

WEDNESDAY, AUGUST 4, 2004

9:00 A.M.

JAMES F. PETERS, CSR, RPR CERTIFIED SHORTHAND REPORTER LICENSE NUMBER 10063

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APPEARANCES

DEPARTMENT PANEL MEMBERS

Richard Estes, Hearing Officer California Department of Food and Agriculture

Eric M. Erba, Senior Agriculture Economist Dairy Marketing Branch California Department of Food and Agriculture

David Ikari, Chief Dairy Marketing Branch California Department of Food and Agriculture

John Lee, Chief Milk Pooling Branch California Department of Food and Agriculture

Donald Shippelhoute, Research Manager Milk Pooling Branch California Department of Food and Agriculture

STAFF

Ms. Candace Gates, Research Manager I

Ms. Kristina Kreutzer, Milk Pooling Branch Auditor

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PROCEEDINGS

- 2 HEARING OFFICER ESTES: Good morning, everyone.
- 3 My name is Richard Estes. I'm the Hearing
- 4 Officer today. We're going to be conducting this hearing
- 5 today, on August 4th, 2004, at the Holiday Inn Capitol
- 6 Plaza, 300 J Street, Sacramento, hear in the California
- 7 Room.
- 8 And the hearing will begin now at approximately 9
- 9 a.m.
- 10 This hearing is being called pursuant to Article
- 11 7 & 8 Chapter 2 Part 3 Division 21 of the Food and
- 12 Agricultural Code as implemented by Title 3, Section
- 13 2080.2 of the California Code of regulations.
- 14 The reason we're having this hearing today is
- 15 because we received a petition from Clover Stornetta Farms
- 16 on June 1st, 2004. And the petition regards proposed
- 17 amendments to the transportation allowance system in the
- 18 pooling plan.
- 19 Today's call of the hearing is for the purpose of
- 20 considering the petitioner's proposal to amend the full
- 21 plan in effect on August 4th, 2004, to amend
- 22 transportation allowances from milk moving into Marin and
- 23 Sonoma counties.
- 24 In addition, the hearing will consider proposals
- 25 to amend the pooling plans and the stabilization plans in

1 effect on August 4th, 2004, to provide incentives to move

- 2 milk to higher usages. These include provisions for
- 3 transportation allowances, transportation credits, and the
- 4 milk movement requirements.
- 5 The hearing will also consider the factual basis
- 6 evidence and legal authority upon which to make any and
- 7 all proposed amendments to the plan.
- 8 As most of you I think are already aware if you
- 9 attended the pre-hearing workshop, we have received five
- 10 alternative petitions. And they are from California
- 11 Dairies, Incorporated; the Dairy Farmers of America,
- 12 Incorporated; the Dairy Institute; Security Milk Producers
- 13 Association -- and Security Milk Producers Association.
- 14 And we will take testimony from them in support of their
- 15 petition after we received the presentation from Clover
- 16 Stornetta.
- Just so that everyone knows the procedure that
- 18 will be followed today: My name is Richard Estes, as I
- 19 said. I'm the hearing officer. I do not take any
- 20 substantive role in the hearing today. My purpose here is
- 21 solely to administer this hearing today and make sure that
- 22 everyone has an opportunity to present everything they
- 23 need to put into the record in support of their position
- 24 and to present their perspective to the Department about
- 25 the petition and the alternative petitions today.

1 The panel today that is off to my left consists

- 2 of Dr. Eric Erba, who's the Senior Agricultural Economist
- 3 of the Dairy Marketing Branch, who I also might note has
- 4 just been recently appointed to be a special assistant to
- 5 Animal Health, I believe. So we're very pleased and
- 6 congratulate him on that. Certainly hope to do well.
- 7 David Ikari, Branch Chief of the Dairy Marketing
- 8 Branch; Don Shippelhoute, Research Manager I of the Dairy
- 9 Marketing Branch; and John Lee, Branch Chief of the Milk
- 10 Pooling Branch.
- 11 In terms of if you want to testify today and you
- 12 are not one of the petitioners, please sign the witness
- 13 sign-in list in the back of the room. We will take
- 14 witnesses in the order in which they have signed the
- 15 sign-in list. And people in the back of the room to
- 16 assist you I believe are Kristina Kreutzer and Venetta
- 17 Reed. So please seek their assistance if you want to
- 18 testify today.
- 19 Also I believe they have a copy -- they have
- 20 copies of the hearing notice available for your perusal.
- 21 I don't know if they have copies of the petitions
- 22 themselves, but I believe they do.
- 23 I'm seeing that they do not. But they do have
- 24 the hearing notice.
- 25 In terms of the conduct of the hearing, please

1 speak directly to the call of the hearing to the greatest

- 2 extent possible.
- 3 This is a fairly substantive hearing in nature.
- 4 And please treat the panelists and other witnesses in the
- 5 public with respect. You know, character attacks,
- 6 innuendo, other types of rhetorical strategies that might
- 7 work in other context aren't especially useful here and
- 8 really don't get much consideration by the panel in my
- 9 view. So please keep that in mind as we proceed with the
- 10 hearing today.
- 11 The hearing reporter today is James Peters of
- 12 Peters Shorthand. We will have a transcript maintained
- 13 with the Department, if you want to come and review a
- 14 transcript of today's hearing. But it is maintained at
- 15 the Department. You will have to come to the Dairy
- 16 Marketing Branch to review that transcript. If you want
- 17 you're own transcript for your own purposes in
- 18 representing yourself or others, you will have to obtain
- 19 that from Peters Shorthand Corporation. And they are
- 20 located at 3336 Bradshaw Road, Suite 240, sacramento,
- 21 California 95827. Their phone number is 916-362-2345.
- 22 At this time, we will introduce the exhibits into
- 23 the record pertinent to the call of today's hearing. And
- 24 they will be introduced by Candace Gates.
- 25 And who's with you, Candace?

1 RESEARCH MANAGER I GATES: Kristina Kreutzer.

- 2 But she's going to actually enter today.
- 3 HEARING OFFICER ESTES: I see. All right.
- 4 So Kristina Kreutzer of the Department will be
- 5 introducing the exhibits today.
- 6 Ms. Kreutzer, do you swear or affirm to tell the
- 7 truth and nothing but the truth today?
- 8 MILK POOLING BRANCH AUDITOR KREUTZER: I do.
- 9 HEARING OFFICER ESTES: And what is your position
- 10 with the Department?
- 11 MILK POOLING BRANCH AUDITOR KREUTZER: I'm an
- 12 auditor with the Milk Pooling Branch.
- 13 HEARING OFFICER ESTES: All right. And you're
- 14 here today to introduce the exhibits in the record for
- 15 call of the hearing?
- 16 MILK POOLING BRANCH AUDITOR KREUTZER: Yes, I am.
- 17 HEARING OFFICER ESTES: And could you please
- 18 proceed to describe them for admission into the record.

19

- 20 MILK POOLING BRANCH AUDITOR KREUTZER: Okay. My
- 21 purpose here this morning is to introduce the Department's
- 22 composite hearing exhibits numbered 1 through 43.
- 23 Relative to these exhibits previous issues of Exhibits 9
- 24 through 43 are also hereby entered by reference.
- The exhibits being entered today have been

1 available for review at the offices of the Dairy Marketing

- 2 Branch since the close of business on July 28th, 2004.
- 3 An abridged copy of the exhibits is available for
- 4 inspection at the back of the room. A copy of the exhibit
- 5 list is also available at the back of the room.
- I ask at this time that the composite exhibits be
- 7 received.
- 8 HEARING OFFICER ESTES: All right. Please bring
- 9 them forward.
- 10 We will introduce Exhibits No. 1 through 43 into
- 11 the record at this time.
- 12 I am not going to read the list of these
- 13 exhibits, as they are -- an abridged list is available for
- 14 your review in the back of the room. And they will be
- 15 maintained as part of the permanent hearing record. So
- 16 I'm not going to read them and take the public's time in
- 17 going through that list.
- 18 But just to note that if you are curious as to
- 19 their content, you can review a list of them in the back
- 20 of the room. I think there's also an abridged collection
- 21 of them there. So if you have an interest in that, please
- 22 go to the back of the room so that we can avoid spending
- 23 the next 25 minutes reading the list, for those of you who
- 24 are probably pretty much aware of the their content.
- 25 So we'll introduce them into the record at this

- 1 time Exhibits No. 1 through 43.
- 2 (Thereupon the above-referred to documents
- 3 were marked, by the hearing officer,
- 4 as Exhibits 1-43.)
- 5 MILK POOLING BRANCH AUDITOR KREUTZER: Mr.
- 6 Hearing Officer, the exhibit next in order is a letter
- 7 dated August 4th, 2004, from Driftwood Dairy, James E.
- 8 Dolan.
- 9 Mr. Hearing Officer?
- 10 HEARING OFFICER ESTES: All right. That will be
- 11 Exhibit No. 44.
- 12 (Thereupon the above-referred to document
- was marked, by the hearing officer, as
- 14 Exhibit 44.)
- 15 MILK POOLING BRANCH AUDITOR KREUTZER: Okay. Mr.
- 16 Hearing Officer, the exhibit next in order is a letter
- 17 dated August 4th, 2004, from Humboldt Creamery, Richard
- 18 Ghilarducci, President and CEO.
- 19 HEARING OFFICER ESTES: This will be Exhibit No.
- 20 45.
- 21 (Thereupon the above-referred to document
- 22 was marked, by the hearing officer, as
- 23 Exhibit 45.)
- 24 MILK POOLING BRANCH AUDITOR KREUTZER: Mr.
- 25 Hearing Officer, I ask for a period of time in which to

- 1 file a post-hearing brief.
- 2 HEARING OFFICER ESTES: Who's doing that? Is the
- 3 Department doing that or is it the -- Mr. Gillarducci's
- 4 doing that?
- 5 MILK POOLING BRANCH AUDITOR KREUTZER: The
- 6 Department.
- 7 HEARING OFFICER ESTES: Okay. The Department is
- 8 doing that. All right.
- 9 The request for a post-hearing brief is granted.
- 10 The Department shall have through --
- 11 MR. TILLISON: Mr. Hearing Officer, there are a
- 12 number of people --
- 13 HEARING OFFICER ESTES: State your name.
- 14 MR. TILLISON: My name is Jim Tillison, Alliance
- 15 of Western Milk Producers.
- 16 There are a number of people who are not here due
- 17 to vacations and so forth. And, therefore, I would
- 18 request that you grant a period of filing briefs of ten
- 19 working days. That would give us until Wednesday -- what
- 20 is it, August -- two weeks from today basically. So it
- 21 would be August 18th.
- 22 HEARING OFFICER ESTES: Okay. Well, first of all
- 23 let me address two things in regard to your request, Mr.
- 24 Tillison.
- 25 First of all, the ability to file a post-hearing

1 brief is dependent upon appearing at the hearing today and

- 2 providing testimony and then seeking clarification or
- 3 elaboration on your remarks or the remarks of others.
- 4 So the only people that will be -- that have the
- 5 legal ability to file a post-hearing brief is the
- 6 Department, because the Department is here obviously, and
- 7 yourself and others. And they are filed, like I said, for
- 8 the purpose of clarifying issues that are raised during
- 9 the course of the hearing today and not for the purpose of
- 10 presenting arguments.
- 11 So in that respect, individuals that testify
- 12 today may request the opportunity to submit post-hearing
- 13 briefs, or individuals who also present public comment;
- 14 distinguishing between, you know, people who testify in
- 15 support of their petitions and people who testify or
- 16 present as witnesses.
- 17 So in any event, I want to make that clear that
- 18 the only people that will be filing post-hearing briefs
- 19 will be people who are here today and providing some type
- 20 of public comment.
- 21 In terms of the time period. My inclination is
- 22 to have it -- have the post-hearing brief period go
- 23 through Friday, the 13th of August, unless that presents
- 24 some special hardship for anyone here today.
- 25 MR. TILLISON: Mr. Hearing Officer, as I said, it

- 1 does present a hardship. I am presenting testimony on
- 2 behalf of CDI. They are going to have to take it -- to
- 3 provide any specific questions that are asked. And the
- 4 main parties that would be involved in that won't be
- 5 available until after the 13th.
- 6 HEARING OFFICER ESTES: Okay. Well, I appreciate
- 7 you clarifying that for the record.
- 8 Okay. Then we will -- post-hearing briefs: The
- 9 Department is authorized to file a post-hearing brief.
- 10 The Department shall have the opportunity to file that
- 11 brief through Wednesday, August 18th, 2004, at 4:30 p.m.
- 12 Obviously the Department doesn't have to FAX or deliver
- 13 its brief to itself. If any other individual wishes to
- 14 file a post-hearing brief, I will address that request at
- 15 that time and give appropriate information as to the
- 16 delivery and the presentation of that brief to the
- 17 Department in a timely manner.
- 18 MILK POOLING BRANCH AUDITOR KREUTZER: Mr.
- 19 Hearing officer, this concludes my testimony.
- 20 HEARING OFFICER ESTES: All right. Would you
- 21 please bring those exhibits forward.
- 22 The letter dated August 4th, 2004, from Driftwood
- 23 Dairy as described by Ms. Kreutzer will be introduced into
- 24 the record as Exhibit No. 44.
- 25 And the letter from Humboldt Creamery by Mr.

1 Ghilarducci, dated August 4th, 2004, shall also be entered

- 2 into the record as Exhibit No. 45.
- 3 At this time we will proceed to take testimony in
- 4 support of the petition by Clover Stornetta Farms. So if
- 5 representative from Clover Stornetta would please come
- 6 forward.
- 7 Clover Stornetta shall have up to one hour to
- 8 present testimony in support of this petition today. So
- 9 we will commence with that testimony at this time.
- 10 Sir, I assume you're from -- if you would please
- 11 pass out copies of your testimony to myself and the panel.
- 12 And then we'll swear you into the -- swear you in, and
- 13 then you can proceed with your testimony.
- 14 Please sit at the witness table.
- 15 And let me swear you in. And if we have problems
- 16 with you being heard, the hearing reporter will let you
- 17 know.
- 18 Mr. Gary Imm; is that correct?
- 19 MR. IMM: Correct.
- 20 HEARING OFFICER ESTES: Do you swear or affirm to
- 21 tell truth and nothing but the truth today?
- MR. IMM: I do.
- 23 HEARING OFFICER ESTES: And could you please
- 24 state your name and spell your last name for the record.
- MR. IMM: My name is Gary Imm I-m-m.

1 HEARING OFFICER ESTES: And on whose behalf are

- 2 you testifying today?
- 3 MR. IMM: On behalf of Clover Stornetta Farms,
- 4 Inc.
- 5 HEARING OFFICER ESTES: And on what basis have
- 6 you been authorized by Clover Stornetta, Incorporated, to
- 7 appear on their behalf?
- 8 MR. IMM: I'm the CEO of Clover Stornetta Farms.
- 9 HEARING OFFICER ESTES: I see here that you have
- 10 presented a written text of your anticipated testimony
- 11 today?
- MR. IMM: Yes.
- 13 HEARING OFFICER ESTES: And is it correct that --
- 14 would you like to have that introduced in the record?
- MR. IMM: I would.
- 16 HEARING OFFICER ESTES: All right. We will
- 17 introduce the written text of your testimony as presented
- 18 into the record today as Exhibit No. 46.
- 19 (Thereupon the above-referred to document
- 20 was marked, by the hearing officer, as
- 21 Exhibit 46.)
- 22 HEARING OFFICER ESTES: And so please proceed.
- MR. IMM: Thank you.
- Mr. Hearing officer and members of the hearing
- 25 panel. My name is Gary Imm. I'm the Chief Executive

- 1 Officer of Clover Stornetta farms, Inc.
- 2 Clover Stornetta is a fluid milk processor and
- 3 distributor with one processing plant located in Petaluma,
- 4 California. We distribute product primarily in the
- 5 western portion of northern California, basically Monterey
- 6 north. We currently have 17 producers under contract who
- 7 ship to our Petaluma plant.
- 8 Clover Stornetta Farms, Inc., has requested a
- 9 change in the Milk Pooling Plan, Section 921.2 sub (a)
- 10 whereby Sonoma and Marin counties would be added to the
- 11 Bay Area receiving area. This testimony provides a broad
- 12 overview, specific information, and then a modified
- 13 proposal based upon information gathered to date,
- 14 including that presented at the Department's workshop on
- 15 July 20, 2004.
- 16 Our request seeks to redress the current inequity
- 17 created by our exclusion from transportation allowances.
- 18 As such, we will focus on the relative differences between
- 19 our local haul and a haul to the Bay Area receiving area.
- 20 Overview. The Bay Area continues to grow and
- 21 expand to the north. One result of this expansion is that
- 22 Marin and Sonoma counties have become a part of the Bay
- 23 Area for both the marketing and procurement of Class 1
- 24 milk.
- 25 There is far more producer milk delivered to

- 1 Class 1 and Class 2 plants outside of Sonoma and Marin
- 2 counties than there is delivered to Class 1 and Class 2
- 3 plants within Sonoma and Marin counties. This has created
- 4 a deficit situation for Sonoma and Marin counties' Class 1
- 5 pool.
- 6 Clover Stornetta Farms, Inc., contracted with our
- 7 own producers beginning in October of 1999. A review of
- 8 our negotiations and contracts with these producers shows
- 9 that one of the largest issues was transportation costs.
- 10 Our producers took pride in serving the fluid market, but
- 11 made it very clear to us that pride would not pay their
- 12 feed bills. We were required then, and continue today, to
- 13 equalize our producers' hauling costs with those of other
- 14 Sonoma and Marin producers who were and are shipping into
- 15 the Bay Area. At that time, in 1999, this extra cost was
- 16 determined to be 12 cents per hundredweight.
- 17 Hauling rates themselves seem to defy some basic
- 18 laws of economic common sense. Our experience is that
- 19 larger processors are extended hauling rates based on
- 20 total volume and some vague credit for receiving plant
- 21 capacities. We have evidence that haulers think in terms
- 22 of dollars per hour for shorter hauls and dollars per mile
- 23 for longer runs. This economic thought process tends to
- 24 increase the relative cost of shorter hauls and decrease
- 25 the relative cost of longer hauls.

1 The substantial volumes of milk from the North

- 2 Valley also lend themselves to reduced hauling to the
- 3 current Bay Area receiving area. We understand that at
- 4 least one hauler believes that after delivering a load
- 5 from the North Valley to the Bay Area, a load from Sonoma
- 6 or Marin County by the same truck can be considered a
- 7 "backhaul" and costed as such.
- 8 Finally, with respect to hauling differences,
- 9 there is a constantly changing dynamic between the fixed
- 10 and variable portion of the haul. For example, in times
- 11 of rapidly increasing fuel costs, one would expect to see
- 12 the variable portion of hauling increase in relationship
- 13 to the fixed. This would tend to increase the spread
- 14 between short and long hauls, but only for such time as
- 15 fuel costs were spiking.
- 16 Specifics. The Department publishes a survey of
- 17 hauling rates entitled "Hauling Rates, Ranch to Plant".
- 18 An average of these hauling rates from July 2000 through
- 19 August 2003 shows a local North Bay haul of 42.2 cents per
- 20 hundredweight and a Bay Area haul of 40.1 cents per
- 21 hundredweight. If these rates are correct, then Clover
- 22 Stornetta Farms is disadvantaged by .422 less .401, plus
- 23 the 24 cent transportation allowance, for a total of 26.1
- 24 cents per hundredweight.
- 25 The numbers for April 2004, which we were told

- 1 were actually May costs but April fluid pounds, show a
- 2 reversal from the average and a very dramatic reversal
- 3 from the previous study of August 2003. The April 2004
- 4 rates show the local haul decreasing by 7 mills per
- 5 hundredweight, to .443 per hundredweight, and the Bay Area
- 6 haul increasing by 9.7 cents per hundredweight to 49.3
- 7 cents. If these rates are correct, then Clover Stornetta
- 8 is disadvantaged by .443 less .493 plus the 24 cent
- 9 transportation allowance, for a total of 19 cents per
- 10 hundredweight.
- 11 We submitted our hauling costs to the Department
- 12 for April 2004. These costs for April, adjusted for the
- 13 May surcharge, show that Clover Stornetta Farms' May cost
- 14 was .4205 per hundredweight for our 17 contracted
- 15 producers.
- 16 While the .4205 per hundredweight is an accurate
- 17 total cost, we believe that in fairness to all producers a
- 18 part of this should be excluded. Clover Stornetta Farms
- 19 has organic producers in our producer group. The haul for
- 20 organic, because of its specialized timing and load sizes,
- 21 is more costly than conventional. Since we have made this
- 22 business decision, we do not believe the pool should be
- 23 asked to subsidize it in any way. Our hauling for May
- 24 2004 for our producers, excluding organic producers, was
- 25 38.9 cents per hundredweight.

1 Conclusion and proposal. We do not know why the

- 2 ranch-to-plant hauling rates show such a dramatic recent
- 3 change. We do believe that the relative difference
- 4 between the local and Bay Area hauls is more accurately
- 5 represented by the April 2004 numbers. All of the
- 6 anecdotal evidence that we have about other Class 1 and
- 7 Class 2 processors competing for producers in Marin and
- 8 Sonoma counties shows a Bay Area haul that is somewhere
- 9 between 5 to 8 cents per hundredweight higher than our
- 10 local rate.
- 11 If we use the Department's average rate for the
- 12 past three years, then our request to simply to be added
- 13 to the Bay Area is reasonable. If we use the hauling
- 14 rates that we believe to be correct, our proposal must be
- 15 modified to ask for something less.
- 16 We still believe that we belong in the Bay Area
- 17 receiving area. We are a part of the Bay Area by any
- 18 measure of our business.
- 19 We propose that a new bracket of zero to 40 miles
- 20 be added to the Bay Area receiving area. This bracket
- 21 would be indexed to 8 cents per hundredweight less than
- 22 whatever the rate is in the new 41 to 99 mile bracket.
- 23 Currently that rate would be 24 cents -- it would be the
- 24 24 cents that is now in the zero to 99 bracket, which
- 25 would make the zero to 40 mile bracket 16 cents per

- 1 hundredweight.
- 2 This proposal should have the effect of
- 3 equalizing costs, encouraging milk to move to the closer
- 4 Class 1 plant, minimizing the cost to producers, and
- 5 creating continuity in the greater Bay Area.
- 6 Thank you for giving us this opportunity to
- 7 testify. I do request the opportunity to submit a
- 8 post-hearing brief, and would be happy to try to answer
- 9 any questions that you might have.
- 10 Respectfully submitted, Gary Imm.
- 11 HEARING OFFICER ESTES: Mr. Imm, your request to
- 12 file a post-hearing brief is granted. As I said before,
- 13 the post-hearing brief should be filed with the
- 14 Department, or submitted -- delivered to the Department in
- 15 some form or another by August 18th, 2004, on Wednesday,
- 16 at 4:30 p.m.
- 17 I'm going to ask for the panel's assistance.
- 18 What is the address, given our building
- 19 situation?
- 20 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Still
- 21 1220.
- 22 HEARING OFFICER ESTES: Twelve twenty.
- 23 So please have it delivered to 1220 N street.
- 24 What's the suite number for that? Do we have a
- 25 suite number?

- 1 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: No.
- 2 HEARING OFFICER ESTES: So we just have it
- 3 directed to the Dairy Marketing Branch?
- 4 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Right.
- 5 HEARING OFFICER ESTES: At 1220 N street,
- 6 Sacramento, California.
- 7 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 8 The Milk Pooling Branch.
- 9 HEARING OFFICER ESTES: So please direct your
- 10 post-hearing brief to the Dairy Marketing Branch or the
- 11 Milk Pooling Branch as we just discussed, 1220 N Street,
- 12 Sacramento, California 95814.
- 13 Also I think there is a -- you can fax your brief
- 14 to 916-341-6697, which is the fax number I have here for
- 15 the Dairy Marketing Branch.
- 16 MR. IMM: Thank you.
- 17 HEARING OFFICER ESTES: So do we have any panel
- 18 questions for Mr. Imm?
- 19 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I have
- 20 a couple questions.
- 21 Mr. Imm, do you have any processing facilities in
- 22 Marin County?
- MR. IMM: We do not.
- 24 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Why
- 25 have you included Marin County in your proposal then?

1 MR. IMM: If we're going to make a definition of

- 2 the greater Bay Area, it did not make sense to skip Marin
- 3 County. And I know that there is a processor in Marin
- 4 County. It just didn't make sense to do that. But we
- 5 have no interest in Marin County.
- 6 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Have
- 7 you considered, instead of adding Sonoma and Marin
- 8 counties to the current Bay Area receiving area, instead
- 9 setting up your own separate receiving area, separate from
- 10 the Bay Area? I know you've made some arguments for why
- 11 you should be included in the Bay Area. But logistically
- 12 it might be easier to just set up a separate receiving
- 13 area entirely and deal with the Bay Area and whatever you
- 14 call the North Coast Bay Area separate pieces. Have you
- 15 considered that?
- 16 MR. IMM: We've considered it. We wouldn't have
- 17 any objection to doing that. It made sense for us to be
- 18 in the Bay Area. It is the greater Bay Area. But if that
- 19 is -- if that complicates the issue rather than
- 20 simplifying the issue -- and what we're looking for is
- 21 equity. And wherever that's best accomplished within the
- 22 Milk Pooling Branch, that's fine with us.
- 23 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I have
- 24 no further questions.
- 25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.

- 1 Imm, you're looking for equity between yourselves and
- 2 other Class 1 bottling plants in the area -- or in Bay
- 3 Area. Thinking of the transportation allowance as it was
- 4 originally established, it was to encourage milk to move
- 5 from distant supply counties into deficit counties.
- 6 Do you believe there's more milk produced in your
- 7 county -- in Marin and Sonoma counties than there is
- 8 utilization, or do you think it's the opposite?
- 9 MR. IMM: I think within the greater Bay Area
- 10 it's the opposite. Sonoma and Marin County cannot supply
- 11 the greater Bay Area fluid market.
- 12 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
- 13 with the closing of the Petaluma -- the Dairy Farmers of
- 14 America cheese plant in Petaluma, does that change some of
- 15 the marketing conditions for you and some of the contract
- 16 negotiations for you?
- 17 MR. IMM: That will not change anything
- 18 specifically for us because we have our own producers.
- 19 But that's -- an interesting variable that's been thrown
- 20 in since we gave our petition. And it has caused milk --
- 21 additional milk movement out of our county into other
- 22 fluid plants. I don't know -- we've been watching this
- 23 since 1999, so we are taking rather the historical basis
- 24 here, which is consistent with everything we've said and
- 25 us being disadvantaged. And I don't know how to address

- 1 that plant closing. I do know that -- I understand that
- 2 the person who -- we've been told has that plant in escrow
- 3 has every plan to reopen that as a cheese plant.
- 4 So that's an issue that has yet to be fully
- 5 resolved as to how that will impact the milk supply long
- 6 term in the North Bay.
- 7 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No
- 8 further questions.
- 9 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
- 10 a couple.
- 11 Mr. Imm, the Dairy Institute's proposal would
- 12 implement a 15 cent allowance for zero to 99. And yours
- 13 is 16. Give you an opportunity to address why the 16
- 14 versus the 15. Is there any data or evidence you can
- 15 share with us on why one is better than the other?
- 16 MR. IMM: There really is not. As I look through
- 17 the Department's historical data and I looked through our
- 18 data, and I -- and I can only tell you that most of the
- 19 information we have about competing rates is we are -- we
- 20 don't have ability to get those documents. We are -- I
- 21 can only tell you what we are told out there.
- 22 So I think -- we're within pennies. If anybody's
- 23 testimony is within pennies, based on the information that
- 24 any individual has, we are all substantively correct in
- 25 our assumptions.

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1 DAIRY MARKETING BRANCH CHIEF IKARI: Would you
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- 2 care to comment or provide testimony with respect to the
- 3 proposal of CDI with respect to the Bay Area receiving
- 4 and, in particular, in Sonoma and Marin counties.
- 5 MR. IMM: The only observation I would make there
- 6 is that they're testifying to a higher rate that has
- 7 happened because of that plant closure which is -- which I
- 8 think is very consistent with what I was talking about as
- 9 far as when we do go out and try to get hauling rates, the
- 10 other factors that transportation companies throw into the
- 11 mix, the synergies that they can enjoy or not enjoy, the
- 12 long-term relationships and the viability of a long-term
- 13 contract for that milk. I don't know how the higher rate
- 14 on some loads coming out -- I don't even know how the
- 15 Department blends that rate with the existing rates. I do
- 16 know -- or think that I know that for at least one of the
- 17 major Class 1 procurers of milk is -- County there's at
- 18 least two years left on a hauling contract. So I do not
- 19 expect to see those higher rates implemented soon with
- 20 other Class 1 purchasers in our area.
- 21 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.
- 22 MILK POOLING BRANCH CHIEF LEE: Gary, would you
- 23 explain -- in your testimony you mentioned about the
- 24 organic -- hauling for organic -- because of the
- 25 specialized timing, load sizes. And why is it more costly

- 1 than conventional?
- 2 MR. IMM: Basically the main reason is that we
- 3 often can't get full tankers. You may -- because of the
- 4 very nature of it, you may make a run out and come back
- 5 with 2,000 gallons. The fixed costs -- the variable costs
- 6 are the same; you just divide them by smaller loads
- 7 typically.
- 8 MILK POOLING BRANCH CHIEF LEE: Also, too,
- 9 concerns about hauling costs as such. Are you seeing from
- 10 the producers they're not willing to sell you milk? Is
- 11 there any indication of that because of their ability not
- 12 to get an additional transgression allowance currently?
- 13 MR. IMM: I'm not sure how to answer that. We
- 14 have 17 dedicated producers. But I can only give you this
- 15 answer, which probably doesn't give you exactly the answer
- 16 that you're looking for: But in our industry it's very
- 17 important for us to have a relationship with those
- 18 producers. So there might be producers out there who
- 19 would be willing to sell us milk for less than the ones
- 20 that we have now. And we wouldn't know that because we
- 21 wouldn't solicit that, because we have a relationship and
- 22 we have an agreement and we have a contract with 17
- 23 producers.
- 24 MILK POOLING BRANCH CHIEF LEE: But at this point
- 25 there hasn't been any discussion that they will change

1 their method of how much milk they'll be willing to sell

- 2 to you because of the current situation of the
- 3 transportation?
- 4 MR. IMM: None at all, no.
- 5 MILK POOLING BRANCH CHIEF LEE: Thank you.
- 6 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I have
- 7 one follow-up question for you, Gary.
- 8 You made some adjustments to your original
- 9 proposal when you through in that shorter mile bracket,
- 10 the zero to 40 mile bracket. How did you arrive at zero
- 11 to 40 mile bracket? Previously there was a zero to 99
- 12 bracket. How did you draw the line at 40 miles? Or why
- 13 did you draw the line at 40 miles?
- 14 MR. IMM: That's a great question. And it was
- 15 relatively arbitrary. I thought that I had seen some zero
- 16 to 40 mile brackets in other schedules. I did want to --
- 17 I was trying to separate -- include us in the Bay Area but
- 18 separate us from affecting the current Bay Area rate. And
- 19 I believe that going no more than 40 miles, that would
- 20 never impact any milk that is now currently going from
- 21 Sonoma and Marin counties into the Bay Area.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Is
- 23 there any milk coming into your plant going more than 40
- 24 miles?
- 25 MR. IMM: There's one load coming in more than 40

- 1 miles.
- 2 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 3 And just to be clear -- I think I understand, but I want
- 4 to be clear on this. You've taken in with the zero to 40
- 5 mile bracket, and then you start the brackets already
- 6 there, now the zero to 99, you'd start that at 40.1 miles
- 7 and go to 99?
- 8 MR. IMM: That's my proposal, yes.
- 9 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 10 Thank you.
- 11 HEARING OFFICER ESTES: Okay. Do we have any
- 12 additional questions for Mr. Imm?
- 13 All right. Seeing none --
- 14 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Yes.
- 15 Mr. Imm, looking at some of the mileage brackets
- 16 on other schedules, I see zero to 44 for the Solano
- 17 receiving area. Your county is neighboring to Solano. Is
- 18 there any reason you distinguished yourself with Bay Area
- 19 rather than Solano? Or associated yourself, I should say.
- 20 MR. IMM: That has to do, in my mind, because
- 21 there are Class 1 processors coming up and contracting
- 22 directly with producers in our marketing area, along with
- 23 some co-op milk that's going out there.
- 24 So in Sonoma and Marin -- even though there is
- 25 some milk going into Solano from our area, the vast

- 1 majority of it does go to the Bay Area. And that is
- 2 also -- or one of them is leaving Sonoma and Marin County
- 3 and going into the Bay Area with larger quantities than we
- 4 contract for. And, quite frankly, our competition from
- 5 those pool plants is coming back out of the Bay Area into
- 6 our area.
- 7 So we just consider ourselves a part of that
- 8 greater Bay Area.
- 9 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
- 10 most of the marketing conditions then -- package product
- 11 marketing as well as competition for the raw product?
- 12 MR. IMM: Competition for the producers is much
- 13 more intense from the fluid processors in the Bay Area,
- 14 yes.
- 15 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- Okay. And you were -- you're indicating that you
- 17 wanted to address some equity issues. Could those equity
- 18 issues be addressed by disallowing milk coming out of the
- 19 Sonoma and Marin County moving into the Bay Area? That's
- 20 for receiving transportation allowance going into some of
- 21 those Bay Area plants that currently get the
- 22 transportation allowance.
- MR. IMM: I guess a quick answer to that would
- 24 be, I suppose it could be if the resulting milk that was
- 25 all coming into -- if the resulting vacuum that was filled

1 by that not happening of milk coming into other fluid

- 2 processors in the Bay Area arrived at a rate after
- 3 transportation allowance that was not less than our rate
- 4 without the transportation allowance, if that makes sense.
- 5 So you change one dynamic for another. If that created
- 6 equity, that is all that we're looking for, we'd have to
- 7 expand then the idea of equity to all of northern
- 8 California and other transportation allowances. We'd have
- 9 to address those at the same time. But if we could get
- 10 equity by reducing levels other places across the board,
- 11 we have no problem with that. We're just looking for
- 12 equity.
- 13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 14 Thank you.
- MR. IMM: Thank you.
- 16 HEARING OFFICER ESTES: All right. Do we have
- 17 any more questions?
- 18 All right. Thank you for your testimony today.
- 19 MR. IMM: Thank you.
- 20 HEARING OFFICER ESTES: We're going to take the
- 21 alternative petitions in order here momentarily. I just
- 22 want to note Dr. Erba, who apparently can also fill in
- 23 with the Legal Office on an emergency basis, I guess, has
- 24 drawn to my attention to Food and Agriculture Code Section
- 25 61903, which states that the period of time for

1 post-hearing briefs is not to exceed ten calendar days.

- 2 So I read that to be, we cannot permit the filing of a
- 3 post-hearing brief after Tuesday, August 17th.
- 4 The statute says not to exceed ten calendar days
- 5 following the close of date of public hearing. So the
- 6 first day would be tomorrow, given that today is the
- 7 closing of the hearing.
- 8 So the Department's post-hearing brief should be
- 9 concluded -- or prepared by August 18th -- August 17th,
- 10 Tuesday, 4:30 p.m.; and also, Mr. Imm, your brief as well
- 11 should be presented on Tuesday by 4:30 and not Wednesday
- 12 by 4:30.
- 13 And we'll state the same thing for the record
- 14 whenever additional requests for post-hearing briefs.
- 15 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
- 16 what's the date?
- 17 HEARING OFFICER ESTES: Tuesday, the 17th.
- 18 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 19 That's puts us --
- 20 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: No,
- 21 no, that's not right.
- 22 HEARING OFFICER ESTES: That's not even right, is
- 23 it?
- Okay. Well, today is the 4th. So basically it
- 25 will have to be -- Saturday is the 14th. So I believe

- 1 that permits us to go through Monday, being that's a
- 2 holiday. That's what was considered a non-business day at
- 3 least for court purposes. So I'm going to interpret the
- 4 statute as giving us ten days through August 14th. For
- 5 filing court records, for example, you get to the next day
- 6 open for business, which is the -- which in this instance
- 7 would be the 16th.
- 8 So let me repeat that again and try to eliminate
- 9 all the confusion that's just been created.
- 10 (Laughter.)
- 11 HEARING OFFICER ESTES: All post-hearing briefs
- 12 should be submitted to the Department by the close of
- 13 business on Monday, August 16th at 4:30 p.m. You can mail
- 14 or hand deliver your brief to the Department by the 16th
- 15 at 1220 N Street, Sacramento, California 95814. And make
- 16 that to the attention of either the Milk Pooling Branch or
- 17 Dairy Marketing Branch. You can also fax that brief to
- 18 the Department, 916-341-6697, again by 4:30 p.m., Monday,
- 19 August 16th.
- 20 So hopefully, Mr. Tillison, you can work with
- 21 that with your -- unfortunately we're restricted by
- 22 statute. So we'll have to proceed on that basis.
- 23 We will now proceed to take testimony in support
- 24 of the petitions -- the alternative petitions. And we
- 25 will take -- before anyone comes forward, let me just say

1 that we will take testimony in the following order in

- 2 support of these petitions:
- First we will take -- first will be California
- 4 Dairies, Incorporated; second shall be Dairy Farmers of
- 5 America, Incorporated; thirdly shall be Dairy Institute;
- 6 fourth will be Land O' Lakes; and fifth will be the
- 7 Security Milk Producers Association. Each shall be given
- 8 30 minutes to testify in support of their alternative
- 9 petitions.
- 10 So unless there's any objection to that order of
- 11 presentation, we will now proceed to take testimony from
- 12 California Dairies, Incorporated.
- 13 Mr. Tillison, do you swear or affirm to tell the
- 14 truth and nothing but the truth?
- 15 MR. TILLISON: I do.
- 16 HEARING OFFICER ESTES: And would you please
- 17 state your name and spell your last name for the hearing
- 18 reporter.
- 19 MR. TILLISON: My name is James Tillison T, as in
- 20 Tom, i-l-l-i-s-o-n. I'm the Executive Vice President and
- 21 CEO of the Alliance of Western Milk Producers.
- 22 HEARING OFFICER ESTES: On whose behalf -- I see
- 23 that you're presenting the alternative positions for
- 24 California Dairies, Incorporated. Could you please
- 25 describe on what basis you're appearing on their behalf

- 1 today?
- 2 MR. TILLISON: Yes. They are a member of the
- 3 Alliance, and I was asked to appear on their behalf.
- 4 Their position and their testimony was approved by their
- 5 board of directors, as was my representing their
- 6 organization. I am not here testifying on behalf of the
- 7 Alliance. I am hear testifying on behalf of California
- 8 Dairies, Incorporated.
- 9 HEARING OFFICER ESTES: I see that you've given
- 10 out a written statement that I assume will conform to your
- 11 testimony today.
- 12 MR. TILLISON: Yes.
- 13 HEARING OFFICER ESTES: And would you like to
- 14 have that introduced into the record?
- MR. TILLISON: Yes.
- 16 HEARING OFFICER ESTES: It will be introduced
- 17 into the record as Exhibit No. 47.
- 18 (Thereupon the above-referred to document
- was marked by the hearing officer as
- 20 Exhibit 47.)
- 21 HEARING OFFICER ESTES: So please proceed with
- 22 your testimony today.
- MR. TILLISON: Thank you.
- Unfortunately I can't make disparaging remarks.
- 25 But the 17th will work for us because some of us do work

- 1 on the 16th.
- 2 Mr. Hearing Officer and members of the panel. My
- 3 name is Jim Tillison, Executive Vice President and CEO of
- 4 the Alliance of Western Milk Producers. This testimony
- 5 today will be on behalf of the California dairies
- 6 incorporated, CDI, a milk marketing cooperative
- 7 representing approximately 700 producers marketing over 40
- 8 percent of the milk produced in California.
- 9 The recommended changes CDI proposes was approved
- 10 by their board of directors on June 22nd and again on July
- 11 27th of 2004.
- 12 The call of this hearing to consider milk
- 13 movement incentives within the Pooling Plan for market
- 14 milk and the Stabilization and Marketing Plans for market
- 15 milk is timely because of increased hauling costs and
- 16 changes in the movement of milk to Class 1 markets.
- 17 CDI contractually supplies one fluid processor in
- 18 the Bay Area, Alameda County, and is the major provider of
- 19 fluid milk to fluid processors in the southern California
- 20 area. This testimony will specifically address the milk
- 21 movement costs to those markets and will be consistent in
- 22 one underlining objective: That producers should be
- 23 responsible for local hauls. Milk movement incentives
- 24 should be structured to compensate producers for
- 25 additional costs over local hauling costs in providing

- 1 fluid milk to fluid customers through transportation
- 2 allowances. That's ranch-to-plant movement. Incentives
- 3 should be from the closest available production area,
- 4 thereby discouraging milk movement from distant locations.
- 5 Transportation credits, plant-to-plant, should also be
- 6 established to encourage movement of milk from local
- 7 plants and incorporate disincentives from distant
- 8 locations to minimize the cost to the producer pool in
- 9 California.
- 10 Therefore, CDI recommends the following changes
- 11 only to the Pooling Plan for market milk:
- 12 Section 921.2:
- For plants located in the Bay Area receiving
- 14 area, which shall consist of the counties of Alameda and
- 15 Contra Costa:
- 16 For milk shipments from Marin and Sonoma, from
- 17 zero through 99 miles, 34.75 cents her hundredweight; for
- 18 milk shipments from all other areas, from zero through 99
- 19 miles, 25 cents per hundredweight, over 99 miles, 29 cents
- 20 per hundredweight.
- 21 Plants in southern California receiving area,
- 22 which shall consist of the counties of Los Angeles,
- 23 Orange, Riverside, and Ventura:
- 24 For milk shipments from Santa Barbara, San Diego,
- 25 Imperial, Kern, Kings, and Tulare counties, from zero

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1 through 89 miles, 10 cents per hundredweight; over 89
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- 2 miles through 139 miles, 47.75 cents per hundredweight;
- 3 and over 139 miles, 61.75 cents per hundredweight.
- 4 For milk shipments from all other areas, from
- 5 zero through 89 miles, 10 cents per hundredweight; over 89
- 6 miles, 20 cents per hundredweight.
- 7 For plants located in the San Diego receiving
- 8 area, which shall consist of San Diego County:
- 9 For milk shipments from zero through 89 miles, 10
- 10 cents her hundredweight.
- 11 Justification and supporting documentation for
- 12 the above-suggested changes are as follows:
- 1) CDI has reduced the Bay Area receiving areas
- 14 to only Alameda and Contra Costa counties because to their
- 15 knowledge the other Bay Area counties do not need milk
- 16 movement incentives. CDI's milk shipments from Marin and
- 17 Sonoma counties to Alameda County have a 60 cent per
- 18 hundredweight hauling cost (Five J's Trucking, which is
- 19 attached and labeled Exhibit A). CDI experiences a local
- 20 producer hauling rate of 25.2 cents per hundredweight for
- 21 the majority of their members in the central and northern
- 22 California. And, therefore, this request for milk
- 23 shipments from Marin and Sonoma counties is the difference
- 24 of 34.75 cents per hundredweight. Shipments from other
- 25 areas is an increase of 1 cent per hundredweight over

- 1 current allowances to cover diesel fuel increases.
- 2 Since this recommendation excludes a local haul
- 3 cost, CDI would oppose Clover Stornetta's request for
- 4 Marin and Sonoma counties to be added in receiving
- 5 allowances. Most of their members are within 30 miles of
- 6 the Clover Stornetta plant, and the local haul rate of
- 7 25.25 cents per hundredweight incorporated into CDI's
- 8 proposal should be more than adequate to cover hauling
- 9 costs of that short distance. Clover Stornetta does not
- 10 seem to have difficulty in obtaining milk at competitive
- 11 prices or retaining their independent producers because of
- 12 higher hauling costs.
- 2) Unlike the Bay Area, CDI is very
- 14 acknowledgeable and highly involved in milk movement
- 15 patterns in southern California. The requested increases
- 16 in the two highest mileage zones in the Los Angeles,
- 17 Orange, Riverside, and Ventura counties are actual hauling
- 18 costs from independent third party hauler (Kings County
- 19 Truck Lines, Exhibit B) less the local haul rate.
- 20 For example, Bakersfield area, which is Kern
- 21 County, 73 cents per hundredweight. Local haul rate,
- 22 25.25 cents per hundredweight. Requested for 90 to 139
- 23 miles, 47.75 per hundredweight.
- 24 McFarland area rate, which is also in Kern
- 25 County, 87 cents per hundredweight. Local rate, 25.25

1 cents per hundredweight. Request over 139 miles, 61.75

- 2 percent per hundredweight.
- 3 Also listed on Exhibit B is the rate from Kern
- 4 County -- from north of Kern County which CDI is not
- 5 recommending full coverage. The maximum allowable
- 6 transportation allowance should be 61.75 cents per
- 7 hundredweight for the over 139 mile bracket, which will
- 8 discourage or build in a disincentive of approximately 7
- 9 cents per hundredweight for any milk movement from Tulare
- 10 County. There is adequate milk in Kern County to supply
- 11 with fluid milk requirements of southern California over
- 12 and above the local milk in the southern California area.
- 13 CDI's supportive of the recommended change by
- 14 Land O' Lakes to split the southern California receiving
- 15 area into two receiving areas getting different
- 16 allowances. They are, however, recommending different
- 17 rates with milk shipments from Santa Barbara, San Diego,
- 18 Imperial, Kern, Kings, and Tulare counties receiving the
- 19 higher rates justified above, and all other shipments from
- 20 other counties to receive a lower rate.
- 21 This lower rate over 89 miles compensates the
- 22 shipments from Barstow/High Desert area into Los Angeles,
- 23 which has a rate of 54 cents per hundredweight as to CDI's
- 24 projected rate of 34 cents per hundredweight into a local
- 25 manufacturing plant in San Bernardino. The difference is

1 how CDI arrives at the 20 cent per hundredweight allowance

- 2 over 89 miles. Milk currently does not move into a local
- 3 manufacturing plant from that area, so an actual hauling
- 4 cost is not available.
- 5 It cannot be overemphasized enough the importance
- 6 of adequate transportation allowances from Kern County tea
- 7 to Los Angeles area fluid handlers. During the past 12
- 8 months CDI has lost over 20 percent of their milk
- 9 production in southern California, which amounts to over
- 10 1.5 million pounds each day, and continual decreases are
- 11 expected resulting in more and more milk from Kern County
- 12 will have to move to southern California.
- 13 3) The last suggested change is an increase of 1
- 14 cent per hundredweight in the San Diego area for zero
- 15 through 89 miles, similar to the other areas in southern
- 16 California for hauling increases due to labor and diesel
- 17 fuel.
- 18 CDI is also recommending to drop the mileage
- 19 bracket of over 89 miles because milk does not and will
- 20 not move to San Diego County over 89 miles since there is
- 21 only one fluid processor in that area.
- 22 4) It is CDI's understanding that the alternative
- 23 proposals submitted by Dairy Farmers of America
- 24 incorporates a local haul deduction from recommended rates
- 25 for plants in Solano County and, therefore, CDI is

- 1 supportive of their request.
- 2 In regards to transportation credits, CDI
- 3 recommends the following changes only to the Stabilization
- 4 and Marketing Plans for market milk:
- 5 Section 300.2. Designated supply county, los
- 6 Angeles County; minimum deduction per hundredweight, 38
- 7 cents; designated deficit counties, Los Angeles or Orange
- 8 counties.
- 9 Los Angeles County; minimum deduction per
- 10 hundredweight, 48 cents; for Riverside, San Diego, or
- 11 Ventura counties.
- 12 The above changes reflect new labor and diesel
- 13 fuel costs for plant-to-plant deliveries from Los Angeles
- 14 County. They have segregated the designated deficit
- 15 counties from the designated supply county of Los Angeles
- 16 into two groupings to allow for plants in Los Angeles
- 17 county to be competitive with the plant-to-plant movement
- 18 from outlying areas. CDI is currently disadvantaged in
- 19 the condensed sales deliveries from their Artesia plant in
- 20 southern California as compared to plants over 200 miles
- 21 from Los Angeles.
- The above requested changes are identical to
- 23 CDI's submitted alternative proposal. But at their Board
- 24 of Directors meeting held on July 27, 2004, the Board
- 25 passed a motion to continue to be strongly opposed to

1 transportation credits on condensed skim milk which was

- 2 added at the last transportation hearing. As previously
- 3 stated, CDI's local plant in Artesia is disadvantaged as
- 4 to condensed sales; and if a decision from this hearing is
- 5 made to remove transportation credits for condensed skim,
- 6 CDI will withdraw their request for Los Angeles to Los
- 7 Angeles movement because they then would have a
- 8 competitive position on those sales.
- 9 In either event, however, it is vital that a new
- 10 higher rate be allowed from Los Angeles to Riverside, San
- 11 Diego and Ventura counties (see Kings County Truck Lines,
- 12 Exhibit C attached), which will allow CDI to recover their
- 13 freight costs on plant-to-plant sales to those longer
- 14 distant areas. This request in transportation credits
- 15 will simply allow their local Los Angeles plant an equal
- 16 competitive position for sales opportunities without being
- 17 burdened with freight costs that are being subsidized for
- 18 others.
- 19 Similar to CDI's request on transportation
- 20 allowances, they do support cost-related adjustments to
- 21 transportation credits from others today as long as some
- 22 shortfall exists from distant locations to encourage
- 23 plant-to-plant movement from closer locations. This
- 24 position is consistent with CDI's past testimony at
- 25 previous hearings addressing transportation credits.

1 CDI would like to thank you for this opportunity

- 2 to submit their recommended changes and would like to
- 3 request a post-hearing period for CDI to answer or clarify
- 4 any questions regarding this testimony.
- 5 That concludes their testimony.
- 6 HEARING OFFICER ESTES: Your request for a
- 7 post-hearing brief is granted. Please have that either
- 8 delivered or fax'd to the Department by close of business
- 9 Monday, August 16th, at 4:30 p.m.
- 10 MR. TILLISON: Thank you.
- 11 HEARING OFFICER ESTES: At this time we will --
- 12 at this time are there panel questions for Mr. Tillison?
- 13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
- 14 Tillison --
- MR. TILLISON: Yes.
- 16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: You
- 17 indicated that it does not seem to CDI that Clover has
- 18 difficulty obtaining milk for their plant.
- 19 MR. TILLISON: Yes, sir.
- 20 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Do
- 21 you know that or is that something you're assuming?
- 22 MR. TILLISON: I believe that the people writing
- 23 the testimony are aware of the situation. They said they
- 24 believed that Clover did not have any producers outside 30
- 25 miles. Their testimony today indicated that they only had

1 one producer outside of 40 miles. So I would assume using

- 2 their local haul logic, that that's how they arrived at
- 3 the proposal or the request to deny the Clover Stornetta
- 4 request.
- 5 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: But
- 6 you don't know if Clover has had -- is having to subsidize
- 7 some of those hauling charges to equalize with producers
- 8 that are getting transportation allowance into the Bay
- 9 Area currently?
- 10 MR. TILLISON: I believe all they know is what
- 11 they heard at the post-hearing workshop, which was a total
- 12 cost situation. In talking with Mr. Korsmeier, however,
- 13 his feeling was that what they were paying for hauling
- 14 costs was greater than CDI has been able to obtain from a
- 15 different trucker in that same area. So they believe
- 16 that -- frankly they believe that Clover Stornetta is not
- 17 in a favorable position in terms of their hauling
- 18 contract.
- 19 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
- 20 you also testified that you had a projected rate on the
- 21 milk in southern California. This projected rate, what
- 22 kind of a time period were you projecting that rate, or
- 23 were you --
- 24 MR. TILLISON: Well, I can have them answer that
- 25 question specifically. I believe the rate they're using

- 1 is based on a quotation that they received from Kings
- 2 County Trucking, which I believe is attached, less what
- 3 they believe is the local haul.
- 4 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
- 5 that's not a rate that's projected out? They're trying to
- 6 estimate what the cost is historically.
- 7 MR. TILLISON: It's based on the information
- 8 provided to them from Kings County Trucking as to what
- 9 they are or will be charging.
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 11 Regarding the condensed sales, the Artesia plant.
- 12 You indicate that you are currently disadvantaged to
- 13 plants that are much further away from the receiving
- 14 plants than the Artesia plant is.
- 15 Is that disadvantage a result of the current
- 16 operation of the pool plan or the stabilization plan?
- 17 MR. TILLISON: Yeah, they believe that the
- 18 disadvantage was created, as in the testimony presented,
- 19 at the last hearing when there was an adjustment made to
- 20 the condensed situation. As they say in their testimony,
- 21 CDI's basic belief is that there not be a transportation
- 22 allowance -- or credit rather -- I'm sorry -- paid on
- 23 condensed shipments.
- 24 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
- 25 eliminating that would give, as you testified, CDI a

- 1 competitive position in those sales?
- 2 MR. TILLISON: Yes.
- 3 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 4 Would that competitive position be enhanced by
- 5 the transportation allowance received by milk pooling into
- 6 Artesia?
- 7 MR. TILLISON: That's a -- you know, that's an
- 8 interesting question. I think that in my discussions with
- 9 Mr. Korsmeier, he would simply state that, you know,
- 10 that's the way things are, that there is a transportation
- 11 credit into their plant; and it is what it is, is the way
- 12 he put it to me when I asked the same question.
- 13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So,
- 14 wouldn't your -- or CDI's competition probably answer the
- 15 same way if asked about transportation credits for
- 16 condensed skim?
- 17 MR. TILLISON: Well, I think that what it goes
- 18 back to is the basic premise I believe that's involved in
- 19 both transportation allowances and should be involved in
- 20 transportation credits and, that is, that the closest skim
- 21 milk should go to where it's needed.
- 22 I believe the CDI has more than adequate capacity
- 23 to provide the condensed needs of the plants in southern
- 24 California.
- 25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: If

1 we were to eliminate the transportation credit on that

- 2 condensed skim, and that milk still received
- 3 transportation allowance, then the argument could be made
- 4 that the competitive position that CDI would enjoy was a
- 5 result of the consideration of the stabilization plan or
- 6 the pooling plan?
- 7 MR. TILLISON: I guess one could make that -- you
- 8 know, make that conclusion. I think that southern
- 9 California is a state -- is a deficit area in terms of
- 10 milk available for Class 1 and Class 2 uses. And that
- 11 situation is only going to be exacerbated, meaning that,
- 12 as they state in their testimony, more milk is going to
- 13 have to move into southern California for those uses.
- So, therefore, you know, one could argue the milk
- 15 wouldn't move unless there was a transportation allowance,
- 16 meaning that that market would have a shortfall in milk
- 17 available. However, as far as transportation credits are
- 18 concerned, I believe CDI's argument is that they can
- 19 provide the milk on a local basis with the supply that's
- 20 available. It's the old "How much milk is in the bucket?"
- 21 Do you take all the milk from southern California and
- 22 condense it or sell it or do you put the milk that comes
- 23 in and mix it all altogether and some goes to fluid plants
- 24 and some goes to condensed?
- 25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: You

1 indicate that CDI supports cost-related adjustment so long

- 2 as some shortfall exists from distant locations to
- 3 encourage plant-to-plant movement for closer locations.
- 4 What about ranch-to-plant movements? Is it the
- 5 same philosophy there as far as allowance rates from
- 6 distant plants?
- 7 MR. TILLISON: I think that they follow the
- 8 same -- I think that they follow the same philosophy. And
- 9 that what they're basically doing is taking an actual cost
- 10 and then reducing it for a local haul. How much milk
- 11 moves from above 139 miles in the southern market, I'm not
- 12 aware of. But I think that -- I don't think it's very
- 13 much. I think most of the movement is in the -- coming
- 14 from the Kern County area and not from Tulare County
- 15 above.
- 16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: From
- 17 a policy standpoint -- as you point out there is less and
- 18 less milk being produced in southern California. And all
- 19 indications are that that's going to continue, and that
- $20\,\,$ there is going to continue to be a need for that milk in
- 21 bottling plants in southern California.
- 22 So from a policy standpoint, why would we
- 23 differentiate between milk coming over from over 139 miles
- 24 from one county versus another so long as that milk is
- 25 serving a Class 1 plant?

1 MR. TILLISON: Well, because I believe that Mr.

- 2 Korsmeier feels and CDI feels that there is and will be
- 3 adequate milk supplies in Kern County to provide milk to
- 4 the southern California market. In fact, he mentioned to
- 5 me that when that milk is Kern County is not needed in
- 6 southern California, they in fact have the misfortune of
- 7 having to haul it up to Tipton, which is just south of
- 8 Tulare, to process into butter or powder. So their
- 9 feeling is is that there's adequate milk in Kern County
- 10 and there will be even more milk available in Kern County.
- 11 And I think to a certain extent that is supported by what
- 12 we've seen in terms of new dairies being constructed.
- 13 Most of the construction that we've seen of any
- 14 significant size dairies has been in the Kern County or
- 15 Kings County area.
- 16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No
- 17 further questions.
- 18 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I have
- 19 a couple questions for you, Mr. Tillison.
- 20 MR. TILLISON: Couldn't leave before this
- 21 hearing.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: You
- 23 stated in your testimony actually several times, primarily
- 24 in the 1st page, that milk from distant locations ought to
- 25 be discouraged. And what I'd like to get clarified is if

1 that milk is served at the market, then does it matter

- 2 where it comes from?
- 3 MR. TILLISON: I guess the question is is it
- 4 serving a market in place of milk that otherwise could
- 5 serve the market from a closer area?
- 6 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: So
- 7 you're saying it's more of a displacement issue?
- 8 MR. TILLISON: Yes.
- 9 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 10 MR. TILLISON: I think that's where they're
- 11 coming from.
- 12 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 13 Also on the 1st page you make mention of the fact of a
- 14 cost minimization to the pool. And the panel in making
- 15 its recommendations in the past has been aware of, maybe
- 16 too aware of minimizing costs. How much emphasis needs to
- 17 be placed on minimizing costs to the pool for either
- 18 transportation credits or transportation allowances? Is
- 19 it something to be considered primarily or to think about
- 20 it and do the right thing anyway?
- 21 MR. TILLISON: Well, I think when they talk about
- 22 minimizing costs to the pool, their -- it's consistent
- 23 with their philosophy that you want the closest milk to
- 24 the market to move to the market. And, therefore, there
- 25 should not be incentives created so that closer milk is

1 bypassed, because, frankly, it's a better deal to haul

- 2 milk a distance.
- 3 I think as the witness from Clover Stornetta
- 4 said, closer-in hauls tend to be looked at on an hourly
- 5 basis, whereas the distance hauls fall on a mileage basis.
- 6 So there's a fairly significant difference in the cost per
- 7 hundredweight when you're hauling about 40 miles versus
- 8 when you're hauling it 139 miles.
- 9 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Well,
- 10 from a strict cost minimization point of view we'd
- 11 probably not do anything. That would minimize costs,
- 12 right?
- 13 MR. TILLISON: Well, that would minimize costs.
- 14 But I think you'd then have to look at the reason you have
- 15 transportation cost allowances and you have transportation
- 16 credits, and that's to get milk to move out of the butter
- 17 powder and out of the cheese plants to fluid markets. So
- 18 I think that -- I think the first concern has to be: Is
- 19 enough milk moving to the market at the lowest possible
- 20 cost, is the way -- I don't think you would separate the
- 21 two.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Right.
- I'm going to move on to a different topic.
- Mr. Shippelhoute asked you already something
- 25 about the idea of using different rates for different

1 counties, so I won't go into that. What I'd like to make

- 2 sure I understand is how CDI developed the rates that
- 3 appear on page 2.
- 4 My understanding is that they used the rates they
- 5 were quoted from the trucking companies and subtracted out
- 6 their 25-25 rate that they developed from the producers in
- 7 the Central Valley, California. Is that universally true
- 8 for those rates?
- 9 MR. TILLISON: I believe that that is universally
- 10 true for the rates from the standpoint that in all cases
- 11 what they did is took the cost provided to them by their
- 12 hauler and deducted whatever the local haul was in a given
- 13 area. I think if you looked at the situation from the
- 14 Barstow area, for example, they're using a 34 cent rate
- 15 for the local haul, which is what they've been quoted,
- 16 versus the 25.25 cents. But I think their basic
- 17 philosophy is -- in looking at these adjustment is, number
- 18 1, what's the actual cost, and then, number 2, what's the
- 19 local hauler? Did they use the 25.25 in place of a local
- 20 hauler if one does not exist?
- 21 MR. TILLISON: That I can't answer. I believe
- 22 that they're using the 25.25 local haul in all instances.
- 23 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: For
- 24 all of them. Okay.
- MR. TILLISON: The adjustment that I think

1 probably the only place where that may not be the case --

- 2 and I'll ask them to confirm this in post-hearing brief --
- 3 is in the adjustment from 9 cents to 10 cents in the local
- 4 rate. As they say in there, that's basically been
- 5 increased to cover diesel and labor costs.
- 6 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Right.
- 7 On page 5 of your testimony you say specifically,
- 8 several times actually, that Kern County ought to be
- 9 serving Los Angeles. I'm just curious why would you pick
- 10 Kern County specifically when there are other large
- 11 dairy-producing counties right nearby. Is it the South
- 12 Valley that we're concerned about or just specifically
- 13 Kern County? Why should Kern County be favored over, say,
- 14 Tulare or Kings County?
- 15 MR. TILLISON: Well, I think that Kern County
- 16 simply because it's closer to the market than Tulare is.
- 17 As far as Kings County is concerned, probably
- 18 more milk in Kern County than there is in Kings County.
- 19 And there's a very likely possibility that there are more
- 20 CDI shippers in Kern County than in Kings County.
- 21 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 22 In the transportation hearing we had last year,
- 23 we were concerned -- the panel was concerned about milk
- 24 that would pick up both transportation allowances into a
- 25 plant and then also receive transportation credit moving

1 out as condensed. It seems like that was pretty minimal

- 2 last year. It also seems like with CDI's proposal to
- 3 include L.A. County as a deficit county and also a L.A.
- 4 County as a designated supply county, that that would
- 5 increase that opportunity greatly. Can you speak to that?
- 6 MR TILLISON: I really can't. I'm not that
- 7 knowledgeable as to what specifically their analysis of
- 8 that situation was. I think basically though you have to
- 9 go back to the vote that their board took on July 27th.
- 10 And that was, there shouldn't be transportation credits on
- 11 condensed milk.
- 12 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 13 I understand.
- I have no more questions. Thank you.
- 15 DAIRY MARKETING BRANCH CHIEF IKARI: I do have
- 16 one question.
- 17 Philosophically, in reaching decisions on
- 18 transportation allowance and credits, there's a certain
- 19 amount of judgment. How can the Department -- why should
- 20 the Department be concerned about the disadvantage of
- 21 condensed -- you know, CDI's position of condensed skim
- 22 and not be concerned about the Clover Stornetta's
- 23 disadvantage relative to the other Bay Area processors?
- MR. TILLISON: Well, I think that CDI, in my
- 25 discussions with the management there, are basically -- is

1 familiar with the milk haulers in that area. And they

- 2 basically believe that Clover Stornetta is paying too much
- 3 for hauling. And, therefore, that has created more of a
- 4 disadvantage than the transportation allowance is.
- 5 You know, I guess the question is: Should the
- 6 Department protect people from their inability to -- or
- 7 their lack of getting into favorable contracts. I mean at
- 8 some point it's the business's responsibility to live
- 9 within it's means. And as I said, I think CDI due to
- 10 their familiarity with the trucking firms in that area
- 11 believe that Clover Stornetta is getting less than a
- 12 favorable rate.
- 13 I think the other issue is that, as their CEO
- 14 testified to, they've got 17 producers, they're not
- 15 looking for any more producers, they haven't lost any
- 16 producers. So that's an indication to me that perhaps the
- 17 competitive concerns that they have don't exist.
- 18 DAIRY MARKETING BRANCH CHIEF IKARI: Does CDI
- 19 have any data that the Department can look at, examine,
- 20 review, that goes to the rate -- why 17 producers or their
- 21 size or their location, why the cost that they're paying
- 22 in terms of hauling might be inappropriate?
- MR. TILLISON: Well, I believe that in their
- 24 testimony there is attached a quotation from the Five J's,
- 25 I believe, as to what the hauling cost is. And I believe

- 1 these people operate also --
- 2 DAIRY MARKETING BRANCH CHIEF IKARI: Is that on a
- 3 statewide basis or are we just talking about a local area?
- 4 MR. TILLISON: Well, you're talking about --
- 5 basically talking about a local area, the North Bay area.
- 6 DAIRY MARKETING BRANCH CHIEF IKARI: Okay.
- 7 MR. TILLISON: You know, hauling rates vary
- 8 across the state, I assume just as the cost of milk in
- 9 grocery stores --
- 10 DAIRY MARKETING BRANCH CHIEF IKARI: Okay.
- 11 MR. TILLISON: -- varies across the state.
- 12 But I can ask them if they can provide specific
- 13 information on that conclusion.
- 14 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.
- 15 HEARING OFFICER ESTES: Any additional questions
- 16 for Mr. Tillison?
- 17 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 18 Yeah, the Five J's Trucking exhibit that you have attached
- 19 here, is that assuming that -- let me back up. Does Five
- 20 J's haul other milk for CDI?
- 21 MR. TILLISON: What do you mean other milk for
- 22 CDI?
- 23 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Milk
- 24 in other areas other than North Bay?
- 25 MR. TILLISON: Well, this quotation specifically

1 covers North Bay. And I don't have any personal knowledge

- 2 in that's the only place that they haul milk. But looking
- 3 at the quotation, it would indicate to me that that in
- 4 fact is what they're doing, is they basically do operate
- 5 in the North Bay area, because their quotation is to haul
- 6 milk from petaluma/Point Reyes into San Leandro, into
- 7 Modesto, and into Los Banos.
- 8 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: The
- 9 reason for my question is, if I remember Clover's
- 10 testimony correctly, they indicated that some of the
- 11 hauling rates that other firms are able to receive are
- 12 based in part on business that a trucking company does
- 13 outside of the North Bay as well. So it's perhaps a
- 14 different marketing environment or different contractual
- 15 arrangement than CDI with Five J's. I'm just curious if
- 16 this quotation would stand at this price if the only milk
- 17 that Five J's hauls for CDI was from North Bay to North
- 18 Bay. Perhaps you could have Mr. Korsmeier comment on
- 19 that.
- 20 DAIRY MARKETING BRANCH CHIEF IKARI: Well, it
- 21 would be interesting to know whether or not this is a new
- 22 area, a new territory for Five J's or if they're already
- 23 hauling milk in that area and they're established. And
- 24 if, so how long?
- 25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And

- 1 a final question.
- 2 MR. TILLISON: Wait a minute.
- 3 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 4 Okay.
- 5 MR. TILLISON: Okay.
- 6 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: CDI
- 7 has producers in the North Bay area obviously.
- 8 What customers does CDI have in the North Bay?
- 9 MR. TILLISON: Well, they don't have customers in
- 10 the North Bay. But they were moving some of that milk
- 11 into the DFA Petaluma facility for primarily balancing
- 12 purposes and so forth. Where that milk goes otherwise, I
- 13 can't tell you. Based on the quote, I would assume that
- 14 that milk is moving down to Turlock and possibly as far as
- 15 Los Banos.
- 16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
- 17 then perhaps the closest market for that milk currently is
- 18 bottling plants in the Bay Area?
- 19 MR. TILLISON: Possibly.
- 20 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
- 21 if that's the case, should that milk continue to receive
- 22 transportation allowance?
- MR. TILLISON: If it's the closest milk, yes.
- 24 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: All
- 25 right.

1 HEARING OFFICER ESTES: Have any additional

- 2 questions?
- 3 All right. Thank you for your testimony today,
- 4 Mr. Tillison.
- 5 MR. TILLISON: I'll be right back. I'm testify
- 6 for DFA also.
- 7 (Laughter.)
- 8 HEARING OFFICER ESTES: All right. So our next
- 9 alternative petition is Dairy Farmers of America. And
- 10 after having gone through a costume change, Jim Tillison's
- 11 back on their behalf.
- 12 Before Mr. Tillison commences his testimony, I
- 13 did just want to note for those of you who are here today
- 14 that Jim Aynes, who's a recently -- recent attorney for
- 15 the Department is here today. He's sitting off to the
- 16 right there. And he's a recently hired counsel to the
- 17 department. And there's a possibility he may be
- 18 conducting some of these hearings in the future. So that
- 19 you might be familiar with him, we introduced him today.
- 20 SO we're happy to have him. And hopefully he's happy to
- 21 be working with us as well. So you might look forward to
- 22 seeing him here in the future.
- 23 Mr. Tillison, I'm not going to swear you again
- 24 since you've already been sworn for the record. But I
- 25 do -- let me just ask you a couple of questions since

1 you're appearing on behalf of Dairy Farmers of America.

- 2 Could you please describe the basis by which
- 3 you're appearing on their behalf today.
- 4 MR. TILLISON: Dairy Farmers of America Western
- 5 Area Council is also a member of the Alliance of Western
- 6 Milk Producers. And as such, they asked me if I would
- 7 appear on behalf of DFA in place of Mr. Stueve, who's not
- 8 able to be here and present their written testimony.
- 9 HEARING OFFICER ESTES: Okay. I've handed out a
- 10 copy of his anticipated testimony that you're going to be
- 11 delivering today. Would you like to have that introduced
- 12 into the record?
- MR. TILLISON: Please.
- 14 HEARING OFFICER ESTES: It will be introduced
- 15 into the record as Exhibit No. 48.
- 16 (Thereupon the above-referred to document
- 17 was marked, by the hearing officer, as
- 18 Exhibit 48.)
- 19 HEARING OFFICER ESTES: So please proceed.
- 20 MR. TILLISON: Mr. Hearing officer and members of
- 21 the hearing panel. My name is not Gary Stueve. My name
- 22 is Jim Tillison, Executive Director/CEO of the Alliance of
- 23 Western Milk Producers, appearing on behalf of Dairy
- 24 Farmers of America Western Area Council. They currently
- 25 manage and market the milk of their own cooperative

1 members as well as the milk of 72 independent producers

- 2 through dairy marketing services. Their testimony was
- 3 approved by Western Area Council Board of Directors at a
- 4 meeting held on July 20th, and they appreciate the
- 5 opportunity regarding -- to provide commentary regarding
- 6 milk movement incentives.
- 7 Our alternative proposal very specifically
- 8 involves only moderate upward adjustments of the
- 9 transportation allowance rates for Solano County. Our
- 10 justification for these modest changes reflect both the
- 11 actual cost increases and net costs incurred by DFA and a
- 12 comparison and adjustment to actual local delivery costs.
- 13 If you look at the submitted document entitled
- 14 "Solano County Transportation costs and comparisons to
- 15 local hauls" you'll see the actual costs of delivering
- 16 milk to Solano County. Copies of actual freight bills or
- 17 other documents from our primary haulers support these
- 18 numbers. Our request for an increase is based on the
- 19 difference between the actual costs of delivering to
- 20 Solano county versus actual local hauls as best as we
- 21 could determine.
- In the table you will note that these costs
- 23 differences reflect the difference between local hauls
- 24 available to DFA and the actual costs of delivering milk
- 25 to Solano County. Contributing to the situation are

1 freight rate increases experienced in this past year of

- 2 approximately 7 cents per hundredweight versus one year
- 3 ago. These increases are specific to fuel costs
- 4 increases, workers' compensation increases and the
- 5 increased cost of serving urbanized areas.
- 6 Due to the relative lack of milk production in
- 7 Solano County and the need to attract milk to the county,
- 8 DFA is advocating no shortfall.
- 9 In addition to their request for changes to
- 10 Solano County receiving area, they would also like to
- 11 briefly offer their commentary on some of the other
- 12 proposals.
- 13 Clover Stornetta proposal: Regarding the
- 14 original petitioner's proposal, DFA opposes amending
- 15 Section 921.2 of the Milk Pooling Plan by the addition of
- 16 Marin and Sonoma counties to the Bay Area receiving area.
- 17 It is DFA's contention that the need for
- 18 transportation incentives in this area does not exist. It
- 19 is our belief that Clover does not have a problem
- 20 attracting milk to their plant; there exists an ample
- 21 supply of local milk.
- 22 Clover may counter and suggest that they've
- 23 developed and balance their own unique supply, so the pool
- 24 should pay them to -- pay them local freight. Our answer
- 25 would be that they have developed a highly specialized

1 milk supply as part of their marketing plan and the cost

- 2 of maintaining the specialized milk supply should rest
- 3 with the beneficiary of the marketing plan, that is,
- 4 Clover Stornetta.
- 5 DFA also adds that on at least two occasions
- 6 since late 2001 DFA has offered to deliver a part or all
- 7 of the Clover supply at competitive prices with our local
- 8 milk supply. This service would also include balancing
- 9 and local delivery.
- 10 Sonoma and Marin counties offer an ample milk
- 11 supply for local deliveries. Offering local
- 12 transportation incentives from milk delivered to Sonoma
- 13 and Marin counties would be similar to offering allowances
- 14 for local deliveries in Tulare and Stanislaus counties.
- 15 These incentives are simply not necessary.
- 16 CDI alternative proposal: DFA would like to
- 17 offer their support of the DFA proposal as it is written
- 18 for both northern California and southern California as it
- 19 relates to transportation allowances. In the past year in
- 20 southern California DFA has experienced an increase of
- 21 approximately 3 cents for the zero to 89 mile bracket; 6
- 22 cents for the 89 to 139 mile bracket; and 15 cent
- 23 increases for the over 139 mile bracket. It is especially
- 24 important that transportation allowances stay current due
- 25 to the growing need for southern California to import milk

1 from other areas as the migration of dairies out of

- 2 southern California escalates.
- 3 Like CDI, we've experienced increases in the cost
- 4 of supplying Alameda County. Our costs for deliveries to
- 5 Alameda County are higher for milk originating from Sonoma
- 6 and Marin counties versus nearby San Joaquin valley
- 7 counties. This is due to the increased costs of
- 8 assembling milk from smaller dairies and transporting this
- 9 milk through and delivering to a highly urbanized area.

10

- 11 We are not prepared -- DFA is not prepared to
- 12 offer a position on changes to transportation credits.
- 13 This concludes our testimony. Thank you for the
- 14 opportunity to testify. And DFA would like to request the
- 15 opportunity to file a post-hearing brief.
- 16 HEARING OFFICER ESTES: Your request is granted.
- 17 And please present it to the Department in a manner as we
- 18 previously discussed.
- 19 Do we have any questions for Mr. Tillison?
- 20 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
- 21 one question.
- 22 In the testimony, one can assume, but I'd rather
- 23 not assume -- what is DFA's position with respect to the
- 24 Dairy Institute's proposal with respect to the North Bay
- 25 Area?

1 MR. TILLISON: They will have to respond that in

- 2 brief.
- 3 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 4 Mr. Tillison, in DFA's testimony you make mention
- 5 of a specialized milk supply. Could you define what you
- 6 mean by specialized?
- 7 MR. TILLISON: Yeah. I believe Clover Stornetta
- 8 has made the business decision to require their shippers
- 9 to provide them with a higher quality milk and lower
- 10 somatic cell count. And I'm not familiar with their
- 11 specifics in terms what they do offer, but they use this
- 12 as a marketing tool for their milk.
- 13 So not unlike organic milk, I assume that there
- 14 are some producers who are willing to meet those
- 15 requirements and others who may be nearby that aren't
- 16 willing to meet those requirements.
- 17 So I believe that DFA feels that there's only
- 18 modest differences between their organic supply and the
- 19 specialized supply from their other resources.
- 20 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No
- 21 further questions.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- One question, Mr. Tillison.
- Does the idea that there should be no shortfall
- 25 in the rates that have been proposed seem to be at odds

- 1 with previous testimony we've heard today?
- 2 MR. TILLISON: It would seem to be.
- 3 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Could
- 4 you ask DFA to justify why there should be no shortfall,
- 5 particularly with the longer distance hauls under that
- 6 Solano receiving area.
- 7 Thank you.
- 8 HEARING OFFICER ESTES: No additional questions?
- 9 Thank you for your testimony today.
- 10 MR. TILLISON: I won't be back.
- 11 HEARING OFFICER ESTES: Oh, you're not going to
- 12 be representing the Dairy Institute as well?
- 13 (Laughter.)
- MR. TILLISON: I don't believe so.
- 15 HEARING OFFICER ESTES: Maybe you and Mr. Schiek
- 16 can kind of divide up all the petitioners amongst
- 17 yourselves.
- 18 We will next proceed to address the alternative
- 19 petition of the Dairy Institute.
- 20 And so you swear or affirm to tell the truth and
- 21 nothing but the truth today?
- DR. SCHIEK: I do.
- 23 HEARING OFFICER ESTES: Could you please state
- 24 your name and spell your last name for the record.
- DR. SCHIEK: Yes, it's William Schiek, that's S,

- 1 as in super, c-h-i-e-k.
- 2 (Laughter.)
- 3 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: That's
- 4 sure different.
- 5 (Laughter.)
- 6 HEARING OFFICER ESTES: And it's always kind of
- 7 interesting whether it's humility or exaggeration is the
- 8 best way of being persuasive with the panel.
- 9 (Laughter.)
- 10 HEARING OFFICER ESTES: Dr. Schiek, could you
- 11 please describe how you've been authorized to speak on
- 12 behalf of the Dairy Institute today.
- DR. SCHIEK: Yes, I was authorized by Dairy
- 14 Institute's Board of Directors. And they authorized me to
- 15 testify on their behalf.
- 16 HEARING OFFICER ESTES: I see.
- 17 And you've also given us a written statement of
- 18 your anticipated testimony. I assume you'd like to have
- 19 that introduced into the record?
- DR. SCHIEK: I would.
- 21 HEARING OFFICER ESTES: That will be introduced
- 22 into the record as Exhibit No. 49.
- 23 (Thereupon the above-referred to document
- 24 was marked by the hearing officer as
- 25 Exhibit 49.)

1 HEARING OFFICER ESTES: And so please start to

- 2 commence with your testimony.
- 3 DR. SCHIEK: Okay. Mr. Hearing Officer and
- 4 members of the hearing panel. My name is William Schiek
- 5 and I'm an economist for the Dairy Institute of
- 6 California. And I am testifying on the Institute's
- 7 behalf.
- 8 The Dairy Institute is a trade association
- 9 representing 40 dairy companies which process
- 10 approximately 75 percent of the fluid milk, cultured and
- 11 frozen dairy products and over 60 percent of the cheese
- 12 products and a small percentage of the butter powder and
- 13 nonfat milk powered processed and manufactured in the
- 14 state.
- 15 Member firms operate in both marketing areas in
- 16 the state. And the position presented at this hearing was
- 17 unanimously adopted by Dairy Institute's Board of
- 18 Directors.
- 19 The Dairy Institute appreciates the opportunity
- 20 to testify today and to comment on the proposals by Land
- 21 O' Lakes, California Dairies, Inc., Dairy Farmers of
- 22 America, Security Milk producers, and Clover Stornetta
- 23 Farms, which are under consideration at this hearing. We
- 24 commend the Secretary for his willingness to consider
- 25 updating the regulatory framework in which our members

1 operate to make it reflective of current market

- 2 conditions.
- 3 We appreciate the excellent work and tremendous
- 4 effort put forth by the Department's staff in preparation
- 5 for this and other hearings. We all benefit from that
- 6 data and the analysis that the Department provides as it
- 7 helps us to make better-informed decisions regarding the
- 8 policies we propose.
- 9 At issue in this hearing are proposed changes to
- 10 the milk movement incentives contained in the Pooling Plan
- 11 and the Stabilization and Marketing Plan.
- 12 The broad purposes of milk movement programs have
- 13 been identified as follows: First, to assure an adequate
- 14 supply of milk to plants which provide Class 1 and Class 2
- 15 usage products to consumers; and, second, to assure that
- 16 higher usages have priority in terms of milk movement
- 17 incentives to producers; and, third, to encourage the most
- 18 efficient movement of milk to fluid usage plants.
- 19 Background: The enactment of milk pooling in
- 20 1969 fundamentally altered the relationships between Class
- 21 1 and processors and suppliers. Prior to pooling the
- 22 higher plant blend price that was paid by Class 1 plants
- 23 provided a positive incentive to attract milk to the
- 24 highest use. During the discussions leading up to the
- 25 Gonsalves Milk Pooling Act, producer representatives in

1 exchange for processor support made a commitment to ensure

- 2 that Class 1 plants would be served. From the beginning
- 3 it was recognized that fluid plants by virtue of the
- 4 higher minimum prices they pay, should be able to procure
- 5 necessary milk supplies without having to subsidize the
- 6 haul cost to their plants.
- 7 The current system of transportation allowances
- 8 and credits in California developed after a period where
- 9 milk movement incentives were limited primarily to area
- 10 differentials and location differentials on quota milk, a
- 11 system which is somewhat similar to the location
- 12 differentials employed in federal orders. Over time the
- 13 consolidation of marketing areas, growth in milk
- 14 production, and changing production and distribution
- 15 patterns and unique California geography necessitated new
- 16 milk movement mechanisms.
- 17 The transportation credits and allowances both
- 18 came into being in the early 1980's. The general
- 19 principle behind transportation allowances was that they
- 20 should compensate dairymen for the difference between a
- 21 local haul to a manufacturing plant and the longer haul to
- 22 the more distant fluid milk plant in a metropolitan area.
- 23 In the absence of such incentives producers would have an
- 24 incentive to ship their milk to a manufacturing plant and
- 25 a disincentive to serve the fluid milk market. When the

1 transportation allowance fully compensates producers for

- 2 the difference between a local haul and a long haul to a
- 3 fluid plant, the producer will be indifferent as to where
- 4 he ships his milk.
- 5 With respect to transportation credits, the
- 6 principle was to compensate the milk supplier for the cost
- 7 of shipping milk from a supplying plant to a deficit-area
- 8 plant after accounting for any difference in the marketing
- 9 area Class 1 differentials.
- 10 Historically, the transportation credits and
- 11 allowances have been set at levels that do not fully
- 12 compensate handlers for their shipment costs. A shortfall
- 13 in hauling compensation with respect to more distant milk
- 14 was supported by Dairy Institute in the past based upon
- 15 the assumption that it would encourage more efficient milk
- 16 movements.
- 17 The extent of the shortfall needed to encourage
- 18 orderly movement has been and continues to be a subject of
- 19 debate. And I will discuss in more detail later we
- 20 believe the application of the shortfall concept should
- 21 not be imposed to the extent that it creates a
- 22 disincentive for some plants to procure California milk
- 23 for Class 1 purposes.
- 24 We continue to believe that a milk movement
- 25 incentive system is necessary in order to meet the

1 statutory mandates and guidelines governing our industry.

- 2 In recent years the industry has continued to evolve and
- 3 has undergone considerable structural change.
- 4 Consolidation of supplying cooperatives and fluid milk
- 5 processors has changed the milk production and
- 6 distribution patterns. It is therefore appropriate to
- 7 review the existing system of transportation allowances
- 8 and credits to determine if changes are necessary.
- 9 One notion that has been troubling to Dairy
- 10 Institute's membership has been the belief expressed by
- 11 some in the industry that over-order premiums be relied
- 12 upon as a primary means to attract milk for fluid
- 13 purposes. We believe that it is consistent with the
- 14 purposes of milk stabilization and with the commitments
- 15 made by producer leadership at the inception of milk
- 16 pooling that milk should be attracted to Class 1 plants at
- 17 order prices.
- 18 Unfortunately, some in the producer community
- 19 have held the incorrect view that the sole purpose of the
- 20 Class 1 price differential is to enhance producer income,
- 21 instead of recognizing that in part the differential was
- 22 designed to assure that Class 1 markets are served.
- We continue to maintain that the existing order
- 24 prices paid by processors provide more than enough revenue
- 25 to attract milk for Class 1 and mandatory Class 2

1 purposes, and that the marketing and pooling plans should

- 2 provide milk movement incentive mechanisms which are
- 3 adequate to ensure that those uses are served.
- 4 Dairy Institute's proposal and general concerns:
- 5 Dairy Institute believes that transportation allowances
- 6 and credits must be adequate to encourage milk to move
- 7 into higher use plants in deficit areas. When rates are
- 8 not adequate either the supplier or the customer gets
- 9 stuck with the transportation bill.
- 10 Milk suppliers and processing plants operate in a
- 11 competitive environment. Suppliers can attempt to absorb
- 12 the unrecovered transportation costs in the short run, but
- 13 in the longer run they must either pass those costs on or
- 14 stop supplying the Class 1 market.
- 15 If they choose to pass the costs on to the
- 16 processor, the higher use plant then must decide whether
- 17 to accept the higher cost or look for other sources of
- 18 milk.
- 19 If all processors are facing the same regulated
- 20 price and all suppliers are attempting to pass on the
- 21 unrecovered transportation costs, processors might elect
- 22 to subsidize the transportation of milk to their plants to
- 23 and pay the higher costs.
- However, when processors face unequal regulated
- 25 milk prices relative to their competitors, as is in the

- 1 case in southern California, with exempt
- 2 producer-distributors and unregulated out-of-state
- 3 bottling plants, processors might attempt to find less
- 4 expensive milk supplies such as those located outside the
- 5 state.
- 6 Hence, inadequate transportation allowance and
- 7 credit rates can lead to Class 1 markets being served by
- 8 out-of-state suppliers to the detriment of the California
- 9 pool. Inadequate rates also lead to California Class 1
- 10 processors being both unable to compete favorably with
- 11 manufacturing plants for milk supplies. And they've got a
- 12 competitive disadvantage with respect to out-of-state
- 13 processors.
- 14 In order to secure the local Class 1 market for
- 15 California producers, transportation allowances and
- 16 credits must be adequate to draw milk without
- 17 transportation subsidization by a buyer or the supplying
- 18 cooperative.
- 19 Transportation allowances: Dairy Institute
- 20 continues to support the principle that transportation
- 21 allowance rates should be set equal to the difference
- 22 between the cost of the local haul and the cost of the
- 23 haul to higher use plants in metropolitan markets. The
- 24 transportation allowance system was meant to address the
- 25 narrow problem of how to attract milk to fluid plants in

- 1 metropolitan areas at order prices.
- 2 However, when setting allowance and credit rates,
- 3 equity among competing Class 1 plants in attracting milk
- 4 supplies is something that needs to be considered. This
- 5 is particularly true when the application of milk movement
- 6 incentives confers advantages on some Class 1 plants over
- 7 others. If these advantages would not have existed in the
- 8 absence of milk movement incentives, then the incentives
- 9 should adjusted to both 1) redress the inequitable impacts
- 10 and 2) ensure that fluid plants are adequately served.
- 11 With the foregoing in mind, Dairy Institute's
- 12 specific position is that fluid milk plants operating
- 13 within a market should not be disadvantaged relative to
- 14 each other in the procurement of nearby milk supplies. In
- 15 particular, the petitioner's proposal identifies a problem
- 16 where producers in Sonoma and Marin counties appear to
- 17 incur a higher net cost in shipping to the closest fluid
- 18 plant than they do in shipping their milk to more distant
- 19 markets in the Bay Area counties.
- 20 The apparent incentive that producers in Sonoma
- 21 and Marin counties have to bypass the closest fluid milk
- 22 plants and ship to more distant plants is due to the
- 23 application of the current transportation allowance race.
- 24 Current rates appear to give an advantage to Bay Area
- 25 plants with respect to the Sonoma and Marin milk supply.

1 It is our view that the North Bay, consisting of

- 2 Sonoma and Marin counties, the Solano receiving area, and
- 3 the Bay Area receiving area are each a part of a greater
- 4 San Francisco Bay Area market, which constitutes the
- 5 largest deficit fluid milk market in northern California.
- 6 Sonoma, Marin and Solano counties are located somewhat
- 7 closer to milk supplies than are many of the other in the
- 8 greater Bay Area and, as such, the incentives that are
- 9 required to move milk into plants in these counties may be
- 10 different than what is needed to move milk deep into the
- 11 Bay Area.
- 12 However, it is our view that plants in these
- 13 areas, which compete against each other within the greater
- 14 Bay Area market and which draw a portion of their milk
- 15 supply from Sonoma and Marin counties, should not be
- 16 disadvantaged with respect to each other in procuring
- 17 those supplies. Transportation allowances should,
- 18 therefore, be granted to producers shipping to fluid milk
- 19 plants located in Sonoma and Marin counties, as they are
- 20 in other plants in the Bay Area or Solano receiving areas,
- 21 if such allowances are needed to address competitive
- 22 concerns.
- 23 The allowance rates for producers from Sonoma and
- 24 Marin counties that ship to plants in the greater Bay Area
- 25 market -- I'm sorry, I'm repeating myself. The allowance

1 rates for producers from Sonoma and Marin counties that

- 2 ship to plants in the greater Bay Area market should be
- 3 adjusted so that the net hauling cost to Sonoma-Marin
- 4 producers is virtually identical regardless of whether
- 5 they ship their milk to a fluid plant in Sonoma and Marin
- 6 counties, Solano County, or Bay Area receiving area
- 7 counties. In order that milk moves in the most efficient
- 8 manner, it would not be inappropriate for the milk to have
- 9 a small incentive to move to closer to the closest fluid
- 10 milk plant.
- 11 We have changed the specific numbers in our
- 12 proposal to account for new information regarding hauling
- 13 rates while conforming to the principles described above.
- 14 We had fashioned our original alternative proposal using
- 15 the most recent hauling cost data available to us from
- 16 CDFA sources at the time alternative proposals were due.
- 17 In so doing we had to make some assumptions regarding the
- 18 cost of hauling milk from Sonoma and Marin counties to
- 19 Solano County, as that hauling cost was not published by
- 20 CDFA.
- 21 In view of the information that we had at the
- 22 time and the assumptions that we made, we earlier proposed
- 23 that producers shipping to eligible plants in Sonoma and
- 24 Marin counties, a newly designated North Bay receiving
- 25 area, receive a transportation allowance equal to 20 cents

1 per hundredweight. In order to equalize the competitive

- 2 situation with respect to this milk supply, we also
- 3 proposed that the transportation allowance for producers
- 4 in Sonoma and Marin counties who ship to the Bay Area
- 5 receiving area be reduced by 9 cents so that the new
- 6 transportation allowance of such shipments would have been
- 7 equal to 15 cents per hundredweight.
- 8 Since the time that our original proposal was
- 9 submitted, CDFA has released updated hauling rate
- 10 information and we have garnered various hauling rate
- 11 information from other industry sources, some of which has
- 12 been testified too already today.
- 13 Differing estimates of the cost of hauling milk
- 14 from the North Bay to the Bay Area pose a serious
- 15 challenge to setting appropriate allowance rates. Hauling
- 16 cost data reported by CDFA put the cost of hauling milk
- 17 from the North Bay to the Bay Area at 49.3 cents per
- 18 hundredweight. It is an interesting coincidence that this
- 19 rate is identical to the one that is reported for hauls
- 20 from the northern San Joaquin Valley to the Bay Area.
- 21 Alternatively, two different industry contacts have stated
- 22 the cost of hauling milk from the North Bay to the Bay
- 23 Area is approximately 60 cents per hundredweight.
- 24 How can we make sense of this apparent
- 25 discrepancy? Well, we have heard that the lower North Bay

1 to Bay Area rate is being supported by hauls from the San

- 2 Joaquin Valley. For example, a truck first takes a load
- 3 of milk to the Bay Area from the northern San Joaquin
- 4 area. After unloading the truck then proceeds to the
- 5 North Bay, assembles another load for delivery to the Bay
- 6 Area. This method of backhauling North Bay loads with
- 7 Central Valley loads apparently results in a lower total
- 8 overall cost and might be responsible for the rate
- 9 discrepancy that we have described. The fact that the
- 10 North Bay to Bay Area and the northern San Joaquin to Bay
- 11 Area rates are identical also fits well with this
- 12 explanation.
- But whatever the reason for the hauling cost
- 14 discrepancy, it appears that both rates are valid and both
- 15 rates are representative of hauling costs that producers
- 16 in the North Bay can expect to be charged for shipments
- 17 into the Bay Area. The existence and validity of both
- 18 rates poses an interesting policy dilemma. If the lower
- 19 rate is used, then some plants in the Bay Area will be
- 20 disadvantaged in attracting milk supplies from the North
- 21 Bay and could well end up having to pay additional monies
- 22 to subsidize their producers' hauling costs.
- On the other hand, if the higher rate is used,
- 24 then the plants whose producers are subject to the lower
- 25 rate will have an advantage over other Class 1 plants in

1 attracting milk. One response might be to simply say that

- 2 all plants should seek to contract with the lower cost
- 3 hauler in order to obtain the same rate. However, it is
- 4 not certain that new hauling contracts could be obtained
- 5 with hauling charges at the lower rates currently being
- 6 experienced by these plants.
- 7 The Department will have to reconcile this
- 8 situation because it alone has both the ability and
- 9 information to critically examine individual plant hauling
- 10 rates. In the following table, Table 1, we have attempted
- 11 to illustrate Dairy Institute's proposal under both of the
- 12 representative costs that been put forth for the North Bay
- 13 area to Bay Area haul. In setting our proposed allowance
- 14 rates under each scenario, we have employed data provided
- 15 to us by industry contacts about the local haul in the
- 16 North Bay as well as the cost of the haul from the North
- 17 Bay to the Solano receiving area.
- 18 In Table 1, proposed columns A and B illustrate
- 19 Dairy Institute's proposal under the assumption that the
- 20 allowance rates are to be set at the difference between
- 21 the local haul and the haul to the Bay Area -- fluid
- 22 plants. Proposal A assumes the cost of hauling to the Bay
- 23 Area from the North Bay is 60 cents per hundredweight,
- 24 whereas Proposal B assumes that the cost is 49.3 cents per
- 25 hundredweight.

1 Proposals C and D recognize the Department's

- 2 revealed preference for the formulation of allowance rates
- 3 that are omni-directional. That is, all producers who are
- 4 located at a fixed distance, for example, 75 miles, from a
- 5 deficit area plant receive the same transportation
- 6 allowance regardless of their relative direction from the
- 7 plant. In a proposals C and D, the allowance rates are
- 8 adjusted under the assumption that transportation
- 9 allowance for milk moving into Bay Area will remain at 24
- 10 cents for milk moving up to 99 miles, regardless of where
- 11 that milk is located.
- 12 Under proposal C, the assumed cost of hauling
- 13 from the North Bay to the Bay Area is 60 cents, for under
- 14 proposal D is 49.3 cents. In each of the proposals
- 15 presented, the net haul for the producer located in the
- 16 North Bay is the same whether he or she ships to the local
- 17 Class 1 plant, a plant in the Bay Area, or a plant in the
- 18 Solano receiving area.
- 19 We should note, however, that under proposal D
- 20 the transportation allowance rate for milk moving into
- 21 Solano would be significantly greater than it is
- 22 currently. Such a large increase in the allowance rate
- 23 could present additional competitive issues between the
- 24 Solano area plants and plants in Sacramento receiving
- 25 area. The Department needs to take these competitive

- 1 issues, as well as its unique knowledge of individual
- 2 plant hauling rates, into account when decided how to
- 3 implement the principle we have illustrated here.
- 4 And just kind of run through the table. What
- 5 I've got here is the information we have on the hauling
- 6 costs, from discussions we had with people in the
- 7 industry. From Sonoma to Marin to Sonoma to Marin rate of
- 8 39 cents. It's obviously a local haul.
- 9 When I say what is the implied allowance rate,
- 10 that basically is what is the difference between the hauls
- 11 to the fluid plant and the local haul.
- 12 And of course for Sonoma-Marin it's zero because,
- 13 you know, they're the same.
- 14 For Sonoma-Marin to the Bay Area the implied
- 15 allowance rate would be that -- the first column there
- 16 would be that 60-cent rate minus the 39. That should --
- 17 I'm sorry, that should say 21 cents, not 22 cents. So
- 18 that's how that's calculated.
- 19 And then the proposed amounts rates are what we
- 20 proposed under each of those scenarios.
- 21 The point here is we're trying to illustrate a
- 22 principle. And that's the principle that there's
- 23 competitive equity among these Class 1 plants that are
- 24 competing for the same milk supply.
- 25 And where those allowance rates actually end up

1 is going to be dependent upon what those actual costs are.

- 2 And what we have from the Department is sort of a weighted
- 3 average cost in particular areas for a particular point in
- 4 time. And there appear to be some discrepancies when you
- 5 look at individual plants. And I think what we're saying
- 6 is that the Department has the knowledge to figure out
- 7 where in that range the actual number ought to fall and
- 8 where the rates ought to fall and the importance of that.
- 9 We don't have those individuals numbers to testify to.
- 10 Moving on to other proposal. In general, Dairy
- 11 Institute supports proposals that seek to make
- 12 cost-justified adjustment to the transportation allowances
- 13 and credits. Dairy Institute believes that transportation
- 14 allowances and credits must be adequate to encourage milk
- 15 to move to higher-use plants in deficit areas. Inadequate
- 16 transportation allowance and credit rates can lead to
- 17 Class 1 markets being served by out-of-state suppliers to
- 18 the detriment of the California pool. Inadequate rates
- 19 also lead to California Class 1 processors being both
- 20 unable to compete favorably with manufacturing plants for
- 21 milk supplies and at a competitive disadvantage with
- 22 respect to out-of-state processors.
- 23 In order to secure the local Class 1 market for
- 24 California producers, transportation allowances and
- 25 credits must be adequate to draw milk without

1 transportation subsidization by the buyer or supplying

- 2 cooperative.
- 3 For this reason, and to foster competition among
- 4 Class 1 milk suppliers, Dairy Institute continues to
- 5 support the principle that transportation allowance rates
- 6 should be set equal to the difference between the cost of
- 7 the local haul and the cost of the haul to the more
- 8 distant higher-use plants. A slight shortfall should
- 9 apply only to the most distant mileage brackets to
- 10 encourage milk that is located closer to market to move
- 11 first.
- 12 In the case of transportation credits, they
- 13 should compensate the milk supplier for the cost of
- 14 shipping milk from the supplying plant to the deficit area
- 15 plant after accounting for any difference in marketing
- 16 area Class 1 differentials. Shortfalls in credit rates
- 17 again should be employed for the most distant milk and not
- 18 the milk in these relatively closer areas that regularly
- 19 serves the southern California Class 1 market.
- 20 Clover Stornetta farms: Clover's petition raises
- 21 some legitimate questions regarding the interplay between
- 22 transportation allowances and competitive equity among
- 23 Class 1 plants in the greater Bay Area market. However,
- 24 given either the new Department hauling cost data or the
- 25 hauling cost data from industry sources, the proposed

1 allowance rate of 24 cents per hundredweight, which was in

- 2 their original petition, would appear to overcompensate
- 3 producers shipping to Class 1 plants in Sonoma and Marin
- 4 counties. Determining the appropriate allowance rate will
- 5 be dependent on discovering the true cost of shipping milk
- 6 to the Bay Area from the North Bay as we have discussed
- 7 earlier.
- 8 Once the appropriate rate is determined, it could
- 9 be implemented by creating a new North Bay receiving area,
- 10 as we have suggested, or by including Sonoma and Marin
- 11 counties in the Bay Area receiving area and defining a new
- 12 mileage bracket, such as zero to 40 miles, with a lower
- 13 transportation allowance rate that would adequately
- 14 address any competitive inequities fostered by the current
- 15 allowance rate system.
- 16 California Dairies: Dairy Institute supports
- 17 cost-justified allowances and credits. CDI's proposal for
- 18 an allowance of 34.75 cents per hundredweight appears to
- 19 be based on a North Bay to Bay Area haul of 60 cents and
- 20 an assumed local haul rate of 25.25 cents. As the local
- 21 haul rate in the North Bay is higher than what was assumed
- 22 by CDI, we do not support their proposed allowance rate
- 23 for milk moving from the North Bay into the Bay Area.
- 24 With regard to CDI's proposed changes to
- 25 allowance rates in southern California, we are generally

1 supportive of their proposed rates in the zero to 89 miles

- 2 bracket and the 89 to 139 miles bracket. But CDI's
- 3 proposed allowance rates on the highest mileage bracket
- 4 appears to employ a shortfall of about 10 cents per
- 5 hundredweight based on the CDFA data that we were looking
- 6 at. We would argue that since milk moves regularly from
- 7 more than 139 miles to serve the Class 1 market,
- 8 shortfalls should be no more than a few cents. Dairy
- 9 Institute is supportive of CDI's proposed adjustments to
- 10 transportation credits for milk and condensed skim sourced
- 11 at plants in Los Angeles County.
- 12 Land O' Lakes: Dairy Institute generally
- 13 supports LOL's proposed adjustments to credits and
- 14 allowances for bulk milk to the extent they are cost
- 15 justified. However, increases in transportation credits
- 16 applicable to milk and condensed skim shipments from
- 17 supply plants in Tulare County must be accompanied by
- 18 adjustments in the transportation credits applicable to
- 19 milk and condensed shipments originating in plants in Los
- 20 Angeles so that competitive parity is maintained.
- 21 With respect to transportation allowances on milk
- 22 moving from the South Valley into southern California, we
- 23 believe the shortfall of approximately 13 cents in the
- 24 over 139 miles bracket is excessive. Again, the allowance
- 25 rate should more closely align with the cost difference

- 1 between the local haul and the haul to the higher-use
- 2 plants in southern California, with any shortfall being no
- 3 more than a few cents.
- 4 Dairy Farmers of America: Dairy Institute
- 5 generally supports DFA's proposal to increase
- 6 transportation allowances for milk moving into the Solano
- 7 receiving area to the extent that such changes are cost
- 8 justified being here. However, the proposed rates could
- 9 create some competitive inequities with other Class 1
- 10 plants, particularly with respect to milk in North Bay and
- 11 southern Sacramento and San Joaquin counties.
- 12 The inequities could be addressed through
- 13 adjustments to the mileage brackets applicable to the
- 14 Solano receiving area. For example, Petaluma is located
- 15 approximately 40 miles from the Solano plant. But
- 16 Sebastopol, which is also part of the North Bay milk
- 17 supply area, is located 59 miles from the Solano plant. A
- 18 mileage bracket that breaks at 44 miles would split the
- 19 Sonoma milk supply and perhaps encourage more distant milk
- 20 to be shipped rather than closest milk to the Solano plant
- 21 since a higher allowance would apply to that more distant
- 22 milk. A mileage bracket structure that applies the lowest
- 23 rate for zero to 60 miles, the next lowest rate for over
- 24 60 to 99 miles, and then a highest rate for hauls over 99
- 25 miles should address some of the competitive problems

- 1 posed by DFA's proposed allowance rates.
- 2 Security milk producers: Dairy Institute
- 3 supports the allowance rate changes proposed by Security
- 4 to the extent that they are cost justified and conform to
- 5 the general principles we've outlined earlier in our
- 6 testimony. We do note that the proposed allowance rate
- 7 for the "over 139 miles" mileage bracket appears to
- 8 overcompensate producers for the difference between the
- 9 local haul cost and the southern California haul cost by 2
- 10 to 3 cents per hundredweight per CDFA data.
- 11 Call provisions: Dairy Institute supports the
- 12 continuation of the call provisions. Under these
- 13 provisions, handlers are given an incentive to voluntarily
- 14 supply milk for fluid uses when call provisions are
- 15 implemented. The existence of the call provisions
- 16 promotes supply handlers building business relationships
- 17 with fluid customers to voluntarily release market milk
- 18 such that both seller and buyer can better plan such milk
- 19 shipments. Without the call provisions, supply handlers
- 20 have less incentive to build such ongoing relationships,
- 21 which could exacerbate disorderly and chaotic milk
- 22 movements in emergency short supply situations.
- 23 Dairy markets are unpredictable and the call
- 24 provisions are necessary as a standby mechanism should
- 25 they be rapidly and expectedly needed. Unanticipated

1 weather conditions, rapidly changing manufactured product

- 2 prices, and cost/price squeezes have caused sudden changes
- 3 in milk production patterns in the past and the call
- 4 provisions have helped maintain milk supply availability.
- 5 The call provisions are the only means within the
- 6 marketing and pooling system to make quota milk available
- 7 for priority uses.
- 8 Regional quota adjusters: Dairy Institute
- 9 supports a continuation of the RQAs on the grounds that
- 10 our membership believes that quota holders have an
- 11 obligation to ensure that Class 1 markets are served.
- 12 RQAs provide, albeit indirectly, pool revenues that are
- 13 available to fund transportation allowances and credits.
- 14 We do not support any changes to the RQAs at this time.
- Thank you for the opportunity to testify. I
- 16 would like to request the opportunity to file a
- 17 post-hearing brief. And I'm willing to answer any
- 18 questions you may have at this time.
- 19 HEARING OFFICER ESTES: Your request is granted.
- 20 Please provide it to the Department, as previously
- 21 mentioned here in today's hearing.
- 22 Do we have questions from the panel at this time?
- DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Dr.
- 24 Schiek.
- DR. SCHIEK: Yes, Dr. Erba.

1 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Rather

- 2 than go forward with what you proposed, to create a new
- 3 North Bay receiving area, are you consenting to changing
- 4 the Bay Area receiving area by simply by adding a third
- 5 mileage bracket an including Sonoma and Marin counties as
- 6 part of the receiving area?
- 7 DR. SCHIEK: No, I think we would still prefer to
- 8 see a separate North Bay receiving area. But what we're
- 9 saying is, if the Department prefers simplicity, I
- 10 suppose, fewer numbers of receiving areas, the competitive
- 11 issues could be accommodated in a manner similar to what
- 12 was proposed by Clover today, which was, you know, using a
- 13 different mileage bracket and including them with the Bay
- 14 Area, and a lower allowance rate.
- 15 So it's an alternative, what we're saying, to
- 16 address the situation. But we still think a separate
- 17 receiving area makes more sense.
- 18 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 19 When you spoke to DFA's proposal you had suggested
- 20 changing some mileage brackets --
- DR. SCHIEK: Yeah.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 23 -- where they currently exist?
- I understand what you're trying to do there.
- 25 Did you want to -- are you in support of DFA's

- 1 newly proposed rates or the current rates?
- DR. SCHIEK: Like I say, we're supportive of
- 3 making adjustments to those rates 1) if they're cost
- 4 justified and 2) subject to the competitive concerns in
- 5 the North Bay area that we've outlined. So, basically
- 6 we're looking at their rates and the numbers they've
- 7 provided, which I can't necessarily comment on, you know,
- 8 their accuracy. And, unfortunately, although Mr. Tillison
- 9 did an admirable job reading their testimony, he's not
- 10 able to answer questions specific to those rates. But,
- 11 you know, the rate -- the proposed rates appear to be cost
- 12 justified. So the only modification would be, you know,
- 13 depending on how -- what you determine the appropriate
- 14 haul rate from North Bay into the Bay Area is, you would
- 15 adjust the allowance rates in Solano, in the North Bay and
- 16 in the Bay Area so that there's a net haul rate for
- 17 producer in the North Bay shipping in those plants that's
- 18 virtually identical.
- 19 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: DFA
- 20 also testified that they would support and promote no
- 21 shortfall in any of the mileage brackets. You seem to
- 22 indicate that there should be at least some shortfall.
- 23 Can you speak to that?
- DR. SCHIEK: The -- I think we would be frankly
- 25 not opposed to a no-shortfall concept. But I recognize

1 that there's a desire to ensure milk closer in moving

- 2 first.
- 3 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Sure.
- 4 I think we tend to take a little bit broader
- 5 view, because one of the issues is some times it closes --
- 6 in-milk is controlled by one supplier. And when there's a
- 7 strong disincentive on the farther away milk versus that,
- 8 it creates a market power situation for the supplier that
- 9 controls the closer-in milk. And our view is that -- you
- 10 know, that may be okay for a while. But at some point
- 11 depending on the behavior of that supplier, processors may
- 12 be encouraged to look for milk supplies out of state if
- 13 they can get them cheaper. And our view is the more
- 14 competition there is among the California suppliers for
- 15 that Class 1 milk, the more likely it is that we're going
- 16 to be able to supply Class 1 plants in California with
- 17 California milk.
- 18 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Right.
- 19 Thank you.
- 20 MILK POOLING BRANCH CHIEF LEE: Regarding CDI's
- 21 testimony regarding condensed -- transportation credits on
- 22 condensed skim -- movement of condensed skim, what's the
- 23 Dairy Institute's feelings on that issue?
- DR. SCHIEK: I knew you were going to ask me
- 25 this.

1 If your memory is better than mine, you probably

- 2 will remember that at the hearing on transportation
- 3 allowance and credits a year ago we opposed including
- 4 credit for condensed skim. Our argument was that
- 5 historically we haven't had credit for condensed skim, and
- 6 so relationships had been developed for procurement of
- 7 condensed skim that didn't necessarily match up with local
- 8 milk sheds; and, therefore, there was an incongruity
- 9 between local milk sheds and allowances in credits and
- 10 where condensed skim is normally procured. So that was
- 11 why was we opposed it.
- 12 However, now that we've had it for a year, and
- 13 people's contracts and procurement patterns have changed,
- 14 I think probably what we would argue for is regulatory
- 15 consistency. I mean now that people have contracts in
- 16 place, they are responding to these condensed skim
- 17 credits. To then yank them out I think is disruptive.
- 18 And so I think at this point we would argue for their
- 19 continuance.
- 20 MILK POOLING BRANCH CHIEF LEE: Thank you.
- 21 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No
- 22 questions.
- 23 HEARING OFFICER ESTES: Any additional questions?
- 24 All right. Thank you for your testimony.
- 25 HEARING OFFICER ESTES: Before we proceed to Land

- 1 O' Lakes we're going to take a five-minute break.
- 2 I also might note for those -- the rest of you
- 3 that are here, if you have not signed the witness list and
- 4 if you want to testify today, please go to the back of the
- 5 room to do so.
- 6 (Thereupon a recess was taken.)
- 7 HEARING OFFICER ESTES: All right. We are
- 8 reconvening at this time. So if people would please sit
- 9 down and allow us to commence the hearing.
- 10 All right. We're going to procedure with the
- 11 alternative petition for Land O' Lakes at this time.
- 12 Do you swear or affirm to tell the truth and
- 13 nothing but the truth today?
- MR. GRUEBELE: I do.
- 15 HEARING OFFICER ESTES: Could you please state
- 16 your name and spell your last name for the record.
- 17 MR. GRUEBELE: James Gruebele G-r-u-e-b-e-l-e.
- 18 HEARING OFFICER ESTES: And could you -- you're
- 19 here appearing on behalf of Land O' Lakes today. Could
- 20 you describe the basis by which you've been authorized to
- 21 represent them today.
- 22 MR. GRUEBELE: My testimony was approved by the
- 23 Board of Directors.
- 24 HEARING OFFICER ESTES: I see you've introduced a
- 25 written statement, which I assume will conform to your

- 1 comments here today?
- 2 MR. GRUEBELE: I will probably skip some of the
- 3 comments verbally. But I expect that the written comments
- 4 will all be included.
- 5 HEARING OFFICER ESTES: All right. So we will
- 6 introduce them into the record as Exhibit No. 50.
- 7 (Thereupon the above-referred to document
- 8 was marked by the hearing officer as
- 9 Exhibit 50.)
- 10 HEARING OFFICER ESTES: And you have half an hour
- 11 to present your testimony today in support of the Land O'
- 12 Lakes alternative petition.
- 13 MR. GRUEBELE: Pardon?
- 14 HEARING OFFICER ESTES: You have half an hour to
- 15 present testimony in support of the alternative position
- 16 by Land O' Lakes.
- 17 And please proceed.
- 18 MR. GRUEBELE: My names is James W. Gruebele,
- 19 Dairy Industry Consultant, 7196 Secret Garden Loop,
- 20 Roseville, California. I am testifying on behalf of Land
- 21 O' Lakes, which handles about 14 million pounds of milk
- 22 per day and has a California membership of about 249
- 23 producers. This excludes Orland. There are ten producers
- 24 that operate dairies in southern California as members of
- 25 our cooperative. We appreciate the call of the hearing on

- 1 a very important issue.
- 2 And I won't read the rest of that. I think we
- 3 know what the purpose of the hearing is. So I'll just go
- 4 on to Land O' Lakes' proposal.
- 5 Our alternative proposal is to amend the southern
- 6 California milk stabilization plan by adjusting the
- 7 transportation credit for Riverside and San Diego Counties
- 8 and for Los Angeles, Orange and Ventura counties.
- 9 The specific proposal is as follows:
- 10 We propose to increase the transportation credit
- 11 from 60 pent 75.25 cents per hundredweight for milk moving
- 12 on a plant-to-plant basis from Tulare County to Los
- 13 Angeles, Orange and Riverside counties.
- 14 Sorry. I'll correct that statement.
- 15 Please note that it should say Ventura stead of
- 16 Riverside.
- 17 Secondly, we propose an increase in the
- 18 transportation --
- 19 HEARING OFFICER ESTES: Excuse me, Dr. Gruebele.
- 20 Could you do me a favor. Could you refer to the line in
- 21 your testify where that's located.
- 22 MR. GRUEBELE: Yes, it looks like it's 1, 2, 3,
- 23 4, 5 -- the 6th line, it says, "Riverside counties." It
- 24 should say, "Ventura."
- 25 HEARING OFFICER ESTES: Okay.

1 MR. GRUEBELE: Secondly, we propose an increase

- 2 in transportation credit from 68 to 83.5 cents per
- 3 hundredweight for milk moving from Tulare County to
- 4 Riverside and San Diego counties. We also are proposing a
- 5 transportation credit for condensed skim at 81.25 cents
- 6 per hundredweight for condensed skim moving from Tulare to
- 7 Los Angeles, Orange and Ventura counties and a 89.5 cent
- 8 per hundredweight credit for condensed skim from Tulare
- 9 County to Riverside and San Diego counties.
- 10 The math is as follows: The current hauling rate
- 11 on a plant-to-plant basis from Tulare to Los Angeles,
- 12 Orange and Ventura counties is \$1.0225 per hundredweight
- 13 and the current area differential is 27 cents per
- 14 hundredweight, a difference of 66 cents per hundredweight.
- 15 The current transportation credit is 60 cents per
- 16 hundredweight, so we -- so there's a shortfall of 15.25
- 17 per hundredweight.
- I believe the -- I see another typo. And that's
- 19 in the second full paragraph, 1, 2, 3 -- the 4th line. A
- 20 difference of 66 cents per hundredweight should say 75.25
- 21 cents per hundredweight. I apologize.
- The hauling rate for milk on a plant-to-plant
- 23 basis from Tulare to Riverside County is \$1.105, and the
- 24 current area differential again is 27 cents on the
- 25 hundredweight, a difference of 83.5 cents per

- 1 hundredweight. And -- and that is correct.
- 2 The current transportation credit is about 68
- 3 cents per hundredweight. Leaves us a shortfall of 15.5
- 4 cents per hundredweight for milk hauled from Tulare to
- 5 Riverside County.
- 6 On condensed, the hauling rate are the same as
- 7 stated above. However, the area differential for Class 1
- 8 is on the fluid side. The difference in the fluid price
- 9 between southern California and northern California is
- 10 .0031 per pound. Condensed skim is 32 percent solids,
- 11 leaving 68 pounds of fluid carrier. The area differential
- 12 for condensed skim is 21 cents per hundredweight, which is
- 13 achieved by multiplying 68 pounds times .0031 per pound of
- 14 fluid carrier.
- Therefore we are proposing a transportation
- 16 credit of 81.25 cents per condensed skim shipped from
- 17 Tulare to Los Angeles, Orange and Ventura counties and
- 18 transportation credit of 89.5 cents for condensed skim
- 19 shipped from Tulare to Riverside and San Diego counties.
- 20 The language reads as in down -- as stated in the
- 21 Milk Stabilization Plan, so I will not reread all that
- 22 information.
- To sum up the information by the maximum
- 24 production per pound: Tulare County, 89.5 cents to
- 25 Riverside or San Diego counties; and Tulare County to

- 1 Orange, Los Angeles and Ventura counties. We are not
- 2 necessarily objecting to and adjustment for Los Angeles
- 3 County. We had no basis to make any recommendation
- 4 because we didn't have any hauling costs information for
- 5 Los Angeles County and San Diego, Riverside, Orange or
- 6 Ventura counties. So that's why we left it at 24 cents
- 7 per hundredweight.
- 8 The schedule for condensed skim is Tulare County
- 9 to Riverside or San Diego counties, is 89.5; and from
- 10 Tulare County to Orange, Los Angeles or Ventura counties
- 11 is 81.25.
- 12 Transportation allowance proposal:
- 13 To make California more competitive with
- 14 out-of-state sources and to provide more producer equity,
- 15 we are recommending two important changes in
- 16 transportation allowance. One is to change the current
- 17 transportation allowance to account for the increased
- 18 hauling costs.
- 19 And the second is to limit the supply counties
- 20 for the transportation allowance system. Based upon the
- 21 local haul to manufacturing facilities and the long
- 22 distance haul to Class 1 plants in southern California, we
- 23 are proposing an adjustment in the transportation
- 24 allowance from 43 cents to 47.75 cents per hundredweight
- 25 for the mileage bracket between 89 to 139 miles from the

- 1 South Valley to southern California markets.
- 2 Land O' Lakes is not moving milk on a
- 3 ranch-to-plant basis from Tulare County. But CDI has
- 4 requested an adjustment in the transportation allowance to
- 5 cover producers over the 139 miles. We have no objection
- 6 to their request. For plants located in the southern
- 7 California receiving area which shall consist of counties
- 8 Los Angeles, Mono, Orange, Riverside, San Bernardino and
- 9 Ventura counties that from zero to 89 miles the
- 10 transportation allowance should remain at 9 cents per
- 11 hundredweight and over 89 miles the transportation
- 12 allowance should be established at 20 cents per
- 13 hundredweight.
- 14 The reason for the 20 cents is it represents the
- 15 difference between the local haul to the manufacturing
- 16 facility and the longer distance haul to a Class 1 plant
- 17 in the deficit area.
- 18 The current transportation allowance of 43 cents
- 19 per hundredweight from 89 to 139 miles is simply too large
- 20 for producers located in high desert region. Those
- 21 producers are overcompensated for the haul cost to the
- 22 Class 1 plant in southern California.
- While we realize the Department has changed
- 24 policy somewhat to use concentric circles in establishing
- 25 transportation allowances, we would argue the principle of

1 the short distance haul to a manufacturing plant and a

- 2 longer distance haul to a Class 1 plant is still being
- 3 utilized by the Department to establish transportation
- 4 allowances for Kern and Tulare counties.
- 5 For the sake of consistency it would seem
- 6 reasonable to apply that principle to say milk being
- 7 shipped from the San Bernardino County to deficit Class 1
- 8 distributing plants in southern California.
- 9 We recommend the elimination of Fresno County and
- 10 all other counties not listed below as supply counties for
- 11 the transportation allowance system. Based upon the
- 12 information available, there are more than adequate
- 13 amounts of milk available from Kern and Tulare counties to
- 14 supplement the Class 1 requirements of fluid milk
- 15 operations in southern California on a ranch-to-plant
- 16 basis.
- 17 Section 921:
- 18 I won't read that language. I'll simply go to
- 19 Item No. 1 on page 4.
- 20 From Inyo, Los Angeles, Mono, Orange, Riverside,
- 21 San Bernardino and Ventura counties, the following
- 22 transportation allowances will apply: From zero to 89
- 23 miles, 9 cents per hundredweight; over 89 miles, 20 cents
- 24 per hundredweight.
- 25 From Santa Barbara, San Diego, Imperial, Kern,

1 Kings and Tulare counties, from zero to 89 miles, 9 cents

- 2 per hundredweight; from 89 to 139, 47.75 cents; and over
- 3 139, 58 cents per hundredweight. But I already stated in
- 4 my formal testimony that we don't object -- we didn't have
- 5 the numbers because we didn't haul milk in Tulare -- we
- 6 don't object to the CDI proposal.
- 7 For San Diego, the same rate, 9 and 20, apply.
- 8 And the same rates apply from zero to 89, 89 to 139, over
- 9 139, again with the caveat that was stated before.
- Justification:
- 11 Southern California is a deficit market. There
- 12 has usually been a shortfall on the transportation credit
- 13 program in California. In light of the increased need for
- 14 out-of-area milk in southern California due to the dairies
- 15 moving from southern California into other California
- 16 areas and to out-of-state locations and the dramatic
- 17 increased threat of out-of-state milk as a source of milk
- 18 for California processors, we are advocating no shortfall
- 19 in the transportation credit program.
- 20 Milk needs to move from surplus producing areas
- 21 in the South Valley to southern California either on a
- 22 plant-to-plant or ranch-to-plant basis. Tables 1 of the
- 23 7m tables made available by the Department at the last
- 24 hearing make the point. I realize that time is limited,
- 25 but for an historical standpoint, the document prepared

1 for the 2003 hearing has valuable information, and we

- 2 would be grateful if the Department updated that
- 3 information because it is useful to identify sources of
- 4 milk. And we as an industry would really appreciate it.
- 5 This is especially important now because of the
- 6 recent court decision. Is other source milk growing as a
- 7 result of the Court decision? Based upon information made
- 8 available in the pre-hearing workshop for April 2004, the
- 9 direct shipment of milk on a daily basis from southern
- 10 California ranches to southern California plants totaled
- 11 11,380,831 pounds per day. But the direct shipments from
- 12 northern California to southern California plants amounted
- 13 to 6,596,507 pounds on a daily basis.
- 14 The plant transfer from northern California to
- 15 southern California amounted to 1,599,401 pounds per day.
- 16 The bad news is that the other source of milk -- this is
- 17 using March 2004, the last time it was reported --
- 18 amounted to 3,504,288 pounds per day. The amount of other
- 19 source milk, out of state, was twice as large as the plant
- 20 transfers from northern California to southern California.
- 21 Assuming that all the other source milk in March
- 22 2004 had been utilized in southern California -- and we
- 23 know that is not the case -- then the other source milk
- 24 plus northern California milk, both ranch-to-plant and
- 25 plant-to-plant, would represent about 50 percent of the

1 total milk used in southern California. In other words,

- 2 southern California is definitely a deficit market and is
- 3 becoming more so.
- 4 Producer milk used for Class 1 purposes is paid
- 5 the highest price. But this means that the producers have
- 6 the responsibility to serve that market and to support the
- 7 milk movement programs to ensure there are adequate
- 8 amounts of milk available for Class 1 processors at class
- 9 prices plus a reasonable service charge.
- 10 Equal raw product costs:
- 11 To maintain equal raw product costs for
- 12 California fluid operations it is necessary to update the
- 13 transportation credit to reflect the cost of moving milk
- 14 from Tulare into southern California. And I won't repeat
- 15 those numbers because really I verbalized them before, so
- 16 I don't need to repeat that.
- 17 As everyone knows, packaged milk is being
- 18 imported -- this is the last phrase on page 5 -- milk
- 19 imported into a California plant from a plant in Arizona
- 20 that is totally unregulated. This is going to be a very
- 21 serious problem for plants that are required to pay the
- 22 southern California Class 1 milk price used for fluid
- 23 purposes. In addition, we all know about the court case
- 24 with respect to other source milk. This milk is no longer
- 25 pooled. It is extremely important that we make

1 adjustments to the transportation allowance and credits in

- 2 order to compete more effectively with out-of-state bulk
- 3 and packaged milk.
- 4 Historical Precedence:
- 5 The Department of Food and Agriculture from a
- 6 historical standpoint has always made cost-justified
- 7 adjustments in transportation credit or area differential
- 8 to enable the movement of milk on a plant-to-plant basis.
- 9 The Departmental Exhibit 7d Table 1 shows a
- 10 summary of changes in transportation credits and area
- 11 differentials. Starting in 1980 the area differential was
- 12 55 cents per hundredweight, which at that time reflected
- 13 the cost of plant transfers.
- 14 In 1981, the concept of transportation credit was
- 15 introduced. Instead of increasing the area differential
- 16 from 55 to 61 cents, the decision was made to establish a
- 17 transportation credit of 6 cents per hundredweight.
- 18 The chart shows that the area differential was
- 19 decreased from 55 to 40 cents in August 1982, but the
- 20 transportation credit increased from 6 cents to 22 cents
- 21 per hundredweight.
- 22 In 1983, the combination of the area differential
- 23 and the transportation credit decreased by 2 cents per
- 24 hundredweight. In 1984, however, it was increased by 2
- 25 cents. In 1988, there was another 2 cent increase, and in

1 1989 there was another 2 cent increase, and another 1 cent

- 2 increase in 1991. There was a 5 cent increase in 1994.
- 3 In 1996, the area differential was reduced to 27
- 4 cents, but the transportation credit moved from 27 cents
- 5 to 50 cents per hundredweight. So the total compensation
- 6 was increased by a total of 4 cents per hundredweight.
- 7 The transportation credit in 2003 was increased
- 8 from 50 to 60 cents per hundredweight for milk moved from
- 9 South Valley into the Los Angeles deficit market. And
- 10 there was a separate transportation credit of 68 cents for
- 11 milk moved into Riverside County.
- 12 This history clearly shows the Department was
- 13 willing to make cost-justified adjustments in the area
- 14 differential and/or transportation credit.
- 15 Plant-to-plant milk movement is efficient:
- 16 Historically, Land O' Lakes has supplied our
- 17 customers with standardized milk products. In the case of
- 18 Los Angeles County plants, this tends to be skim milk. In
- 19 the case of the Riverside plant, it is 2 percent milk, 1
- 20 percent milk, or whatever their needs are. In any case,
- 21 because of the California standards it is necessary to add
- 22 solids to the milk and, furthermore, the lower fat
- 23 products are very prominent. The supplying of
- 24 standardized products avoids the unnecessary movement of
- 25 unneeded fat in both directions. In any case, a large

- 1 manufacturing plant like Land O' Lakes are highly
- 2 efficient in performing the functions like separating milk
- 3 into cream and skim, and they are highly efficient in
- 4 producing condensed skim.
- 5 Our contention has always been that the
- 6 plant-to-plant milk movement was a very efficient way to
- 7 service the southern California market. And the study
- 8 that -- I didn't refer to in this particular testimony but
- 9 in a previous testimony, the study by the Department
- 10 reinforces our contention.
- 11 Tailored milk for Riverside County:
- 12 Our Riverside customer buys tailored milk from
- 13 Land O' Lakes' operation in Tulare. Our other customers
- 14 buy standardized product like skim milk. The reason is
- 15 obvious. There's a greater need for skim and solids than
- 16 there is for fat. While some may argue you this provides
- 17 an advantage to these plants, our observation is that this
- 18 opportunity for tailored milk is available to all
- 19 processing plants.
- 20 Secondly, our customers pay for standardization.
- 21 Our customers do receive milk from ranch to plant. But
- 22 the standardized products can be made available only on a
- 23 plant-to-plant basis. In the case of one of our Los
- 24 Angeles customers, a considerable amount of product on
- 25 plant-to-plant movement is skim milk. The tailoring of

1 milk is an efficient way to service a fluid operation in

- 2 the southern California market.
- 3 I'm going to skip the rest of page 7, all of page
- 4 8, and go to page 9.
- 5 Land O' Lakes is not competitive in California:
- 6 If Land O' Lakes charges customers enough to
- 7 cover the shortfall in the transportation credit, then our
- 8 customers will have higher raw product costs than their
- 9 competitors.
- 10 Land O' Lakes needs to be competitive with
- 11 out-of-state sources:
- 12 It is extremely important that California milk is
- 13 competitive with out-of-state sources. And that certainly
- 14 includes the plant-to-plant shipments from Land O' Lakes
- 15 to Class 1 milk plants in Los Angeles and Riverside
- 16 counties. This is now even more important because of the
- 17 recent court decision. As mentioned earlier, Schedule 1
- 18 shows Table 1 of 7m tables made available by the
- 19 Department for the 2003 hearing.
- 20 This schedule shows the direct shipments from
- 21 southern California to southern California plants on a
- 22 daily basis from July 1985 through March 2003. It shows
- 23 the direct shipments from northern California to southern
- 24 California plants for the same period. It shows the plant
- 25 transfers from northern to southern California plants for

1 the same period. It shows the shipments and transfers

- 2 from other sources on a daily basis from January 1993
- 3 through March 2003.
- 4 It also shows the production of exempt milk and
- 5 plant transfers from southern California to northern
- 6 California. The data clearly show that plant transfers
- 7 have been reasonably consistent for this entire period.
- 8 The volume transferred in this way exceeded two million
- 9 pounds per day in early 1987 and again in 1989 and in
- 10 1990; then it declines somewhat by 1998, then reached a
- 11 low point in early 2001. But since September 2001 the
- 12 volumes again grew to over two million pounds per day.
- 13 The volume for March 2003 was one and a half million
- 14 pounds per day. The bad news is that there was almost
- 15 twice as much milk being shipped into California from
- 16 out-of-state sources than is being supplied on a plant
- 17 transfer basis in California.
- 18 The other source milk has been growing. We did
- 19 an analysis of the overall pool effect of out-of-state
- 20 sources of milk. The impact in May 2002 was approximately
- 21 6.7 cents per hundredweight and the impact for January
- 22 2003 was 6.5 cents per hundredweight. The total cost to
- 23 California for out-of-state milk totals \$19 million for
- 24 all of 2002. It was almost \$2 million for January 2003.
- The Department estimated the cost of Land O'

- 1 Lakes' proposal for a transportation credit adjustment.
- 2 Their estimate shows that the monthly additional cost to
- 3 the pool would be about \$70,000. For May 2004 this added
- 4 cost would amount to about .0023 per hundredweight as far
- 5 as the overall pool is concerned.
- 6 What if the amount of milk transferred by Land O'
- 7 Lakes was going to be supplied by out-of-state sources?
- 8 Depending on the month used, the analysis shows it would
- 9 be far more costly to lose those Class 1 sales to
- 10 out-of-state sources. My estimate is that it would cost
- 11 at least ten times more.
- 12 The decision on the transportation credit as a
- 13 result of this hearing, in my opinion, will have important
- 14 implications on the competitive position of California
- 15 sources of milk as compared to out-of-state sources for
- 16 milk for Class 1 milk purposes.
- Justification for the changes in the
- 18 transportation allowance:
- 19 Again, as in the transportation credit program,
- 20 it is essential to adjust the transportation allowance in
- 21 California when the hauling rates warrant such changes.
- 22 Plants in the deficit markets need the producer milk and,
- 23 in fact, the needs are greater today than in the past
- 24 because of the continued exodus of producers from the
- 25 southern California milk shed.

1 Again, California needs to be competitive with

- 2 out-of-state sources of milk and so needed adjustment
- 3 should be made so that producers in the relevant supply
- 4 areas are no longer -- are no worse off supplying Class 1
- 5 plants than supplying milk to a manufacturing facility.
- 6 It is important to encourage milk to move for Class 1
- 7 purposes. However, as mentioned earlier, there are cases
- 8 where the Departmental policies have resulted in some
- 9 producers being overcompensated in moving milk to Class 1
- 10 milk plants. For the sake of producer equity, for over 89
- 11 miles the transportation allowance should be adjusted to
- 12 20 cents instead of the current 43 cents for producers in
- 13 the Barstow area shipping milk into Class 1 milk plants.
- I want to reemphasize that point in the next
- 15 paragraph.
- 16 Reliable sources indicate the hauling rate from
- 17 Barstow area to the greater Los Angeles area is 54 cents.
- 18 For over 89 miles to 139 miles the current transportation
- 19 allowance is 43 cents. And if the Department grants an
- 20 increase by a number of the hearing participants today to
- 21 about 48 cents for over 89 miles and less 139 miles, then
- 22 the net haul cost for these producers will be only 6 cents
- 23 per one hundredweight. Where in all of California is
- 24 there a hauling cost of only 6 cents per hundredweight for
- 25 moving milk? From a producer equity standpoint, Land O'

1 Lakes believes that the transportation allowance from the

- 2 Barstow area should be reduced from the current 43 cents
- 3 to 20 cents her hundredweight.
- 4 It is extremely important to have programs built
- 5 on principles under a state or federally regulated system.
- 6 This in large part has been adhered to by the Department
- 7 of Food and Agriculture. Over the years, for example, the
- 8 Department used the area differential to reflect changes
- 9 in freight costs for plant transfers of milk from the
- 10 surplus producing area into deficit markets. From the
- 11 standpoint of location economics, this program policy made
- 12 sense. The location differentials were used to compensate
- 13 for the ranch-to-plant movement of milk.
- 14 The principle there was that the producer should
- 15 be not disadvantaged for serving the Class 1 milk market.
- 16 Therefore under the current transportation allowance
- 17 program the producer should be compensated for the
- 18 difference between the long distance haul to a Class 1
- 19 plant and the shorter distance to a manufacturing
- 20 facility.
- 21 The California producers have a responsibility to
- 22 ensure that all Class 1 needs of the California process --
- 23 or the milk processors are met. And in California this
- 24 includes the provision to pay for the milk incentive
- 25 programs. Pooled manufacturing plants also have a

1 responsibility to make milk available for Class 1 purposes

- 2 where there is a need to do so.
- 3 Plants must be willing to give up milk for Class
- 4 1 purposes where there's a need. All pooled manufacturing
- 5 plants in California have that responsibility. However,
- 6 just as in the case of the ranch-to-plant movement of
- 7 milk, the plants should not be disadvantaged in moving
- 8 that milk into Class 1 plants on a plant-to-plant basis.
- 9 The economic theory referred to earlier called
- 10 for a price difference between the surplus and deficit
- 11 markets that is large to cover the cost of freight in
- 12 moving milk into Class 1 distributing plants. The plants
- 13 using the transportation credit program should be
- 14 compensated for the freight costs in moving milk to
- 15 market. In any case, a manufacturing cooperative like
- 16 Land O' Lakes should be able to charge reasonable service
- 17 charge to compensate for the services rendered, like
- 18 standardizing milk, and for making milk available when
- 19 needed.
- 20 Even when those reasonable service charges are
- 21 made, it does not compensate a firm like Land O' Lakes for
- 22 the opportunity costs for processing manufactured products
- 23 when giving up that milk for Class 1 purposes. In my
- 24 opinion, that should be enough of a cost to pay for the
- 25 privilege of being pooled under the California system.

1 But more than anything else, California producers

- 2 face significant competition from out-of-state sources.
- 3 This is a major challenge. Adjustments to the
- 4 transportation credit and allowance program may be only a
- 5 small part of the solution to the out-of-state milk
- 6 problem.
- 7 The cost for not adhering to these principles
- 8 could be very large. We must remember that out-of-state
- 9 producers have an incentive under statute to move milk
- 10 into California because of the different between the
- 11 California Class 1 price and the blend prices in whatever
- 12 market such producers might be located. The amount of
- 13 out-of-state milk has been growing.
- 14 And depending on the final outcome of court
- 15 proceedings, appeals and the like makes the out-of-state
- 16 milk problem a major problem. We need to do everything we
- 17 can to make California milk more competitive with
- 18 out-of-state sources. Making the needed adjustments to
- 19 the transportation credit and allowance programs can help
- 20 to do this.
- 21 The final principle is that the Class 1 handlers
- 22 must be able to achieve equal raw product costs. This is
- 23 always a challenge in a market that is deficit. The
- 24 adjustment of the transportation credits in southern
- 25 California will help to accomplish this goal.

- 1 We appreciate your call of the hearing.
- 2 HEARING OFFICER ESTES: Do you want the
- 3 opportunity to file a post-hearing brief?
- 4 MR. GRUEBELE: Yes, we would.
- 5 HEARING OFFICER ESTES: Okay. Your request is
- 6 granted.
- 7 Do we have any questions at this time?
- 8 MILK POOLING BRANCH CHIEF LEE: Just for
- 9 clarification.
- 10 Mr. Gruebele, on page 2 of your testimony you
- 11 mentioned a maximum deduction program from Los Angeles
- 12 County to the designated counties of 24 cents.
- 13 Is the current rate -- should it be 34 cents?
- 14 Just for clarification.
- MR. GRUEBELE: Thank you. Yes. Sorry about
- 16 that.
- 17 MILK POOLING BRANCH CHIEF LEE: But you weren't
- 18 asking for 34 --
- MR. GRUEBELE: Yes. And we had no basis for
- 20 changing it to 34 cents, that's correct.
- 21 MILK POOLING BRANCH CHIEF LEE: Thank you.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Dr.
- 23 Gruebele, in a number of your calculations for how you
- 24 came up with the proposal, you used a haul rate from
- 25 Tulare to Los Angeles or into Ventura counties of \$1.0225.

1 And yet I see no justification as to where that number

- 2 came from. Can you explain where you got that number?
- 3 MR. GRUEBELE: That number came from Kings County
- 4 Truck Lines. I called them and got the rate.
- 5 And in my post-hearing brief I will supply the
- 6 documentation to support that.
- 7 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 8 Excellent. And I would have asked you to supply
- 9 the documentation.
- 10 MR. GRUEBELE: Thank you.
- 11 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: You
- 12 trumped me again.
- 13 On page -- starting on page 3 -- you've actually
- 14 mentioned it several times throughout your written
- 15 testimony and your spoken testimony -- the idea that the
- 16 producers in the high desert area are overcompensated.
- 17 Do you know how much milk is coming in from the
- 18 high desert?
- 19 MR. GRUEBELE: I think that there was some
- 20 documents that were provided in the pre-hearing workshop.
- 21 But I don't remember what the number is, no.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 23 My concern is that -- and the overcompensation for those
- 24 particular -- that particular group of producers had been
- 25 mentioned in this hearing and in previous hearings as

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1 well. My concern is that we're going to cast a net, a
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- 2 very large net to catch a very small number of fish. What
- 3 I mean by that is you're going to change a bracket that
- 4 applies to a large number of producers and a large volume
- 5 of milk to correct a problem which I think is a pretty
- 6 small number of producers and a pretty small volume of
- 7 milk.
- 8 Is there a better way of doing that than trying
- 9 to adjust this large bracket to address what I think is a
- 10 fairly small problem?
- 11 MR. GRUEBELE: Well, I'm not sure I understand
- 12 your point, other than to say that I have specifically
- 13 identified that the rate from Los Angeles, Mono, Orange,
- 14 Riverside, San Bernardino, and Ventura counties identified
- 15 the source -- if that helps any -- and adjust the over 89
- 16 miles to be 20 cents per hundredweight.
- Does that satisfy your question?
- DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 19 Perhaps it will. I'm not very sure about that.
- MR. GRUEBELE: What I'm saying is the over 89
- 21 miles for -- from Santa Barbara, San Diego, Imperial,
- 22 Kern, Kings, and Tulare counties would still be -- we are
- 23 proposing should be increased from 43 to 47.75. What I'm
- 24 suggesting is we identify the county of source as well as
- 25 the destination to adjust for the 89 miles for the Barstow

1 area.

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3 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.

- 4 And then maybe that would take care of the problem. I'm
- 5 not sure. Thank you.
- I have no further questions. Thank you.
- 7 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
- 8 Gruebele, on page 5 of your testimony you talk about the
- 9 responsibility of the producer to serve the Class 1
- 10 market. And you indicate that the producer has that
- 11 obligation to serve at the Class 1 price plus a reasonable
- 12 service charge. That differs considerably from Dr.
- 13 Schiek's testimony earlier that the announced class prices
- 14 should be sufficient to attract a Class 1 market.
- 15 Could you perhaps speak to the difference in
- 16 opinion between yourself and Mr. Schiek.
- MR. GRUEBELE: Well, I think that -- there are
- 18 certain services that are being rendered. I think it's a
- 19 matter of definition of what is reasonable and what is
- 20 unreasonable as far as premiums are concerned. And ${\tt I}$
- 21 think that may be Dr. Schiek's point, that there are
- 22 services that are being rendered by plants -- that supply
- 23 plants, and there should -- you know, a reasonable service
- 24 charge should be rendered in that particular case. I'm
- 25 not sure that Dr. Schiek would disagree with that as long

1 as that's reasonable and not unreasonable and we have a

- 2 pure premium. I think it's a question of whether it's a
- 3 pure premium or whether it's for services rendered.
- 4 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
- 5 you intend to buy service charges -- services provided to
- 6 your customer for tailoring some of the milk that you
- 7 supply them?
- 8 MR. GRUEBELE: That would be an example, yes,
- 9 sir.
- 10 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I have
- 11 one follow-up question. I should have made a note here,
- 12 and I forgot. That's why you kind of left me hanging
- 13 there in your response.
- 14 Would it be easier or better to do something with
- 15 the mileage brackets to deal with the high desert
- 16 producers rather than try to set up a separate rate
- 17 structure for particular counties?
- 18 MR. GRUEBELE: It happens that I think that there
- 19 are -- most of the producers, as I understand it -- and we
- 20 don't -- they're not our producers, so I had to get
- 21 information from the firm that those producers belong to.
- It is my understanding that most of the mileage
- 23 bracket is covered between 89 and the 134 -- the 139.
- 24 There was a year ago one producer that was located more
- 25 than 89 miles from the market. And I don't know that to

1 be the case currently, because I was not able to obtain

- 2 that information.
- 3 But I'm not sure how you would do it since those
- 4 producers are also located between 89 and 139 miles, what
- 5 mileage bracket we would want to select to correct that
- 6 problem. I would have to defer to the firm that has those
- 7 producers and that market to see whether something else
- 8 could be done. And I would be willing to do so in the
- 9 post-hearing brief make some comments if that's relevant,
- 10 if some other method could be -- if some other procedure
- 11 could be used to accommodate that particular situation.
- 12 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: That
- 13 would be terrific if you could do that. Thank you.
- MR. GRUEBELE: Thanks.
- 15 HEARING OFFICER ESTES: Is the panel concluded
- 16 with the questioning?
- 17 All right. Well, thank you for your testimony
- 18 today.
- 19 The last alternative petition today is for
- 20 Security Milk producers Association.
- 21 Do you swear or affirm to tell the truth and
- 22 nothing but the truth today?
- MR. PERKINS: I do.
- 24 HEARING OFFICER ESTES: Could you please state
- 25 your name and spell your last name for the record.

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1 MR. PERKINS: Hank Perkins P-e-r-k-i-n-s.
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- 2 HEARING OFFICER ESTES: And could you please
- 3 explain how you've been authorized to appear and testify
- 4 on behalf of Security Milk Producers Association today?
- 5 MR. PERKINS: The Security Milk Producers
- 6 Association Board of Directors has approved me to testify
- 7 today in their July 14th meeting.
- 8 HEARING OFFICER ESTES: I see.
- 9 You've passed out a written statement. Would you
- 10 like that introduced into the record today?
- 11 MR. PERKINS: Yes, I would.
- 12 HEARING OFFICER ESTES: It will be introduced
- 13 into the record as Exhibit No. 51.
- 14 (Thereupon the above-referred to document
- was marked by the hearing officer as
- 16 Exhibit 51.)
- 17 HEARING OFFICER ESTES: So please proceed with
- 18 your testimony.
- 19 MR. PERKINS: Mr. Hearing Officer and members of
- 20 the panel. My name's Hank Perkins. And I'm here today
- 21 representing Security Milk Producers Association, a
- 22 cooperative of dairymen in California, Arizona and Nevada.
- The Board of directors for SMPA approved this
- 24 testimony at their July 14th, 2004, meeting. We would
- 25 like to thank the Department for calling this hearing to

1 address the serious situation facing California producers

- 2 regarding high fuel and energy costs and equitable
- 3 transportation allowances. At this time SMPA respectfully
- 4 submits its testimony in these areas.
- 5 Pooling Plans for Market Milk Section 921.2(e):
- 6 Today's market transportation costs have climbed
- 7 in all areas. This fact is supported by the attached
- 8 comparison of hauling rates prepared by the Dairy
- 9 Marketing Branch of CDFA. The most recent data through
- 10 April 2004 indicates increased hauling rates in all areas.
- 11 Fuel surcharges are a major factor as they now average
- 12 approximately 12 percent.
- 13 According to the survey, a dairyman in Tulare
- 14 ships milk to a Class 1 plant in Los Angeles and has an
- 15 average haul rate of .972 per hundredweight. The current
- 16 system pays that dairyman 58 cents per hundredweight
- 17 transportation allowance, an amount that hasn't changed
- 18 since 1994. Giving an effective cost of .972 minus the 58
- 19 equals .392 per hundredweight to supply milk to a bottling
- 20 plant in Los Angeles from Tulare County. The current
- 21 local competitive rate shown in CDFA's comparison is .254
- 22 per hundredweight. The 392 minus the 254 equals 13.8
- 23 cents per hundredweight shortfall.
- To further emphasize the situation, today's
- 25 transportation is barely able to meet all of the demands.

1 Therefore the hauling costs seen by SMPA have been closer

- 2 to a dollar one per hundredweight, yielding a shortfall of
- 3 .176 her hundredweight, supported by attached hauling
- 4 invoices from various SMPA carriers.
- 5 CDFA's comparison also indicates a haul rate of
- 6 .737 per hundredweight for Kern County to Los Angeles. A
- 7 Kern County dairyman would receive a transportation
- 8 allowance of .43 per hundredweight, leaving an effective
- 9 cost of .307 per hundredweight. In comparison to the
- 10 local rate there is again a shortfall of .053 per
- 11 hundredweight.
- 12 Currently, approximately 55 percent of the milk
- 13 delivered in southern California comes from over 100 miles
- 14 away and receives a transportation allowance. Forty loads
- 15 per day lose .176 per hundredweight, a total of \$109,120
- 16 in a month. Another 86 loads per day lose .053 per
- 17 hundredweight or \$70,649 per month. A total of \$179,769
- 18 loss on freight per month to supply the southern
- 19 California market.
- 20 Another major concern is that the current 55
- 21 percent of supply is increasing rapidly. The balance of
- 22 production to population is slipping as dairies are
- 23 replaced by homes. Just another reason that limiting
- 24 allowances to below 139 miles is unrealistic, especially
- 25 in today's environment with areas such as Kern County that

1 imposes restrictions that will impede growth and drive

- 2 costs higher. Pollution restrictions on air and water
- 3 have curtailed new dairy construction in that county
- 4 already and the battle continues, to the extent that it is
- 5 now known as "unfriendly Kern." How is this supposed to
- 6 satisfy a burgeoning southern California market that is
- 7 growing so rapidly?
- 8 To correct this situation we are requesting to
- 9 increase the transportation allowances for southern
- 10 California receiving area to the following amounts:
- Zero through 89 miles, .09 per hundredweight;
- 12 over 89 miles through 139 miles, .4775 per hundredweight;
- 13 over 139 miles, .7475 per hundredweight.
- 14 While much has been said about the cost of
- 15 transportation allowances for the southern California
- 16 (about 75 percent of the monthly total), the fact still
- 17 remains that agricultural products must move to the
- 18 market. The fastest growing market is southern
- 19 California, which is losing one-third of its milk supply
- 20 that's less than 50 miles away. We need to make to make
- 21 up the shortfall that's facing producers today to be able
- 22 to meet the demands of the future.
- 23 Thank you for the opportunity to present this
- 24 testimony here today.
- 25 HEARING OFFICER ESTES: Did you want to have the

- 1 opportunity to file a post-hearing brief?
- 2 MR. PERKINS: Yes, we would like that
- 3 opportunity.
- 4 HEARING OFFICER ESTES: Please present it to the
- 5 Department in the time as -- please present it to the
- 6 Department in a timely manner.
- 7 MR. PERKINS: Okay.
- 8 HEARING OFFICER ESTES: Do we have any panel
- 9 questions?
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 11 A quick question on the invoice you provided.
- 12 Is this an independent hauler or is this one of
- 13 your producers hauling the milk?
- 14 MR. PERKINS: These are all independent haulers
- 15 for Security Milk Producers. We provided three of them,
- 16 one for each of the haulers in the Tulare area.
- 17 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
- 18 on one of the invoices I see a fuel charge. Was that
- 19 charge included in the rate that you used when you were
- 20 computing your proposed change?
- MR. PERKINS: Yes, it was.
- 22 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Do
- 23 you anticipate those fuel charges continuing?
- MR. PERKINS: Yes, we do.
- 25 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No

- 1 further questions.
- 2 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Hello,
- 3 Mr. Perkins.
- 4 I spoke with Dr. Gruebele who represents Land O'
- 5 Lakes about the problem that's being seen in the high
- 6 desert producers. Are you able to offer any insight or
- 7 perspective on that situation?
- 8 MR. PERKINS: Actually no. We have only one
- 9 small dairy in there. I don't believe that warrants
- 10 anything that we would support.
- 11 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 12 Probably not.
- 13 Thank you.
- 14 MILK POOLING BRANCH CHIEF LEE: Going back to the
- 15 haul weights and fuel surcharges, Mr. Perkins. How is
- 16 that usually applied in terms of the bills that you
- 17 receive? Is there a -- do you get a contract and another
- 18 contract given to you for approval for --
- 19 MR. PERKINS: Rates are actually set in advance
- 20 from our haulers. And there's an adjusted fuel surcharge
- 21 that we get the chart that we don't go off of from them.
- 22 And we can supply that in our post-hearing brief if you'd
- 23 like.
- 24 MILK POOLING BRANCH CHIEF LEE: Is there a time
- 25 line as to how long they do apply surcharge that they let

- 1 you know in advance or is it a surprise or --
- 2 MR. PERKINS: It's a week-by-week change.
- 3 MILK POOLING BRANCH CHIEF LEE: Thank you.
- 4 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: In
- 5 your testimony you indicate that the southern California
- 6 market is growing rapidly. Were you referring to the
- 7 population growth or the market for Class 1 products?
- 8 MR. PERKINS: Market for Class 1 products from
- 9 the valley.
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: From
- 11 the valley. So not an overall growth of Class 1 market
- 12 necessarily, but the need to move milk a distance.
- MR. PERKINS: Correct.
- 14 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 15 Okay.
- 16 HEARING OFFICER ESTES: Do we have any other
- 17 panel questions?
- 18 All right. Thanks for your testimony today.
- 19 We will now proceed to provide for public
- 20 comment.
- 21 As I stated earlier, we have a sign-in sheet in
- 22 the back of the room. A number of you have already signed
- 23 it. We'll take people on a first-come-first-served basis
- 24 in the order in which they have signed on the sign-in
- 25 list.

1 So if you're interested in testifying today and

- 2 you haven't signed on the list, please do so.
- 3 Witnesses shall be given up to 20 minutes to
- 4 testify, or at least to provide comment.
- 5 The first person that we have here is Richard
- 6 Shehadey. Please come forward,
- 7 Mr. Shehadey, do you swear or affirm to tell the
- 8 truth and nothing but the truth today?
- 9 MR. SHEHADEY: I do.
- 10 HEARING OFFICER ESTES: And could you please
- 11 state your name and spell your last name for the benefit
- 12 the hearing.
- 13 MR. SHEHADEY: I have some copies here that I can
- 14 give you.
- 15 HEARING OFFICER ESTES: Go ahead and pass those
- 16 out, and we'll finish up with swearing you in.
- 17 MR. SHEHADEY: My name is Richard Shehadey with
- 18 producers Dairy Foods and Bar 20 Dairy Farms. My name is
- 19 spelled S-h-e-h-a-d-e-y.
- 20 HEARING OFFICER ESTES: And could you please
- 21 describe how you've been authorized to speak on behalf of
- 22 Producers Dairy and Bar 20 Dairy Farms today?
- MR. SHEHADEY: I'm the President of Producers
- 24 Dairy Foods and I authorized it myself.
- 25 HEARING OFFICER ESTES: All right. I see you

1 have a written statement that you've passed out here.

- 2 Would you like that introduced in the record?
- 3 MR. SHEHADEY: Yes, I would.
- 4 HEARING OFFICER ESTES: It will be introduced
- 5 into the record as Exhibit No. 52.
- 6 (Thereupon the above-referred to document
- 7 was marked, by the hearing officer, as
- 8 Exhibit 52.)
- 9 HEARING OFFICER ESTES: And please proceed with
- 10 your testimony.
- 11 MR. SHEHADEY: Producers Dairy Foods and Bar 20
- 12 Dairy Farms is submitting the following to be considered
- 13 and made a part of the public record for the hearing on
- 14 August 4th, 2004, regarding a request to alter the Milk
- 15 Pooling Plan.
- 16 As the production of milk continues to increase
- 17 in supply counties and the production of milk continues to
- 18 decrease in deficit counties, the movement of milk from
- 19 supply counties to deficit counties continues to increase.
- 20 This creates an increasing transportation credit and
- 21 transportation allowance burden on the pool, which equates
- 22 to decreased net prices paid to the farmer.
- 23 We estimate the burden borne by the average
- 24 California dairy farmer, of about a thousand cows, to be
- 25 approximately \$10,500 a year and increasing. We see this

1 as a significant and excessive cost to the farmer that

- 2 should be borne by the marketplace. The reference section
- 3 there is 61802(h).
- 4 Further, with respect to the inequities of the
- 5 current transportation allowance structure, is the causing
- 6 of destructive trade practices, not encouraging the
- 7 intelligent production and orderly marketing of
- 8 commodities, and creating economic waste. So far today
- 9 I've not heard anyone talk about economic waste. But it
- 10 is cited in Section 61802(e) and 62701.
- 11 This is occurring in two ways: Farmer subsidized
- 12 milk from surplus counties is being processed and packaged
- 13 in deficit counties and then shipped back into surplus
- 14 counties. This is also increasing rates. An example of
- 15 this are major processors in the Bay Area, a deficit area,
- 16 hauling finished products back to the valley, a surplus
- 17 area, to service customers such as Wal Marts, Winco Foods,
- 18 Right Aid Drug Stores, Walgreens, Longs, and Whole Food
- 19 stores, just to name a few, with milk that has been
- 20 sourced in the valley, and the haul was subsidized by the
- 21 producers.
- 22 Number 2, handlers processing and packaging milk
- 23 in surplus counties and shipping into these deficit
- 24 counties receive no subsidy for hauling milk into the
- 25 deficit counties, and are therefore at a competitive

- 1 disadvantage in those market places. This actually
- 2 creates an economic incentive for handlers to move their
- 3 operations into deficit counties in order to obtain the
- 4 subsidized transportation costs and have the pool and the
- 5 farmer pay for it.
- 6 Therefore, we propose the following options as
- 7 alternative proposals for consideration:
- 8 1) Milk that is received in deficit counties
- 9 should not receive a transportation allowance for the
- 10 portion of milk that's moved back into the surplus
- 11 counties as finished packaged milk.
- 12 2) Milk that is packaged in surplus counties and
- 13 moved into deficit counties as finished packaged milk
- 14 should be given a transportation credit equivalent to the
- 15 transportation allowance given for raw milk movement
- 16 between the two respective areas to encourage movement of
- 17 milk to the deficit counties.
- 18 3) While proposal 2 would encourage the
- 19 intelligent production and orderly marketing of
- 20 commodities, it would require an increasing burden on the
- 21 pool.
- 22 Therefore, an alternate proposal to this would
- 23 result in the same benefit but actually reduce the cost to
- 24 the pool, and that would be the discontinuance of
- 25 transportation allowance and transportation credit

1 programs, thereby allowing the market to decide through

- 2 the nature of supply and demand. Given the current market
- 3 conditions and the inequities of the system to both
- 4 farmers and handlers, we believe that this option is the
- 5 most consistent with the requirements of section 61802(e)
- 6 and (h).
- 7 4) While proposal 3 above is most consistent with
- 8 current market conditions, an alternate proposal, which
- 9 would be number 4 here, is to transition from a
- 10 transportation allowance program to a market order
- 11 program, whereas orders are established similar to the
- 12 federal Class 1 price structure shown on the attached
- 13 published map that was issued by the Pooling Bureau, I
- 14 believe. And price differentials are defined per area.
- 15 If you reference 61805(b), it gives you the authority to
- 16 do this. This would also encourage higher Class 1 milk to
- 17 move to the deficit marketplace where it belongs.
- 18 That concludes my written testimony. And I have
- 19 a few other comments that I'd like to make.
- 20 HEARING OFFICER ESTES: Please proceed with them.
- MR. SHEHADEY: Thank you.
- 22 We would like to request the opportunity to send
- 23 in a post-hearing brief.
- 24 HEARING OFFICER ESTES: You may certainly do so.
- 25 Did you hear --

1 MR. SHEHADEY: August 16th at 4:30; that's Monday

- 2 afternoon.
- 3 HEARING OFFICER ESTES: Yes.
- 4 MR. SHEHADEY: I would like to make a couple of
- 5 points.
- 6 One is we don't believe that any area should have
- 7 a zero mile start. If you look at the reasons for the
- 8 zero mile start, it shows the inequity in the system
- 9 throughout the state. And what would the reason be for a
- 10 zero mile if you don't do it everywhere? I don't
- 11 understand that -- or we don't understand that.
- 12 Another point I'd like to make is there was some
- 13 comment earlier by the Dairy Institute of California. And
- 14 if you look at their membership, their Class 1 members are
- 15 all in deficit areas, to my knowledge. And that would be
- 16 the reason that they would support larger increases in
- 17 moving the milk to the deficit areas.
- 18 Another comment I'd like to make is, there's been
- 19 powerful forces in the industry and they brought about
- $20\,\,$ these inequities, at the expense of the producers. And we
- 21 feel it's time to address and fix them, not keep putting
- 22 band-aids on them as has been done in the past at these
- 23 hearings.
- 24 Supply and demand forces will cause milk to move
- 25 to the population centers, as the demand is there and

- 1 they'll pull the milk that direction.
- 2 Another note. We've not received a "Thank you"
- 3 letter from the pool or the producers for moving about 65
- 4 percent of the milk we sell into deficit areas at our own
- 5 cost.
- 6 So that concludes my testimony. And I'd like to
- 7 answer any questions you might have.
- 8 HEARING OFFICER ESTES: Do we have any panel
- 9 questions?
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Mr.
- 11 Shehadey, just for the record, I just want to clarify that
- 12 the references to various sections that you make are
- 13 references to the Food & Ag Code?
- MR. SHEHADEY: Yes it is. They're attached here,
- 15 I think it's page 3 and 4. And then the Federal Order
- 16 Class 1 price structure is attached as about 4, and page 5
- 17 and 6, the map.
- 18 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: You
- 19 also asked these be considered as alternative proposals.
- 20 You were aware that there was a deadline for submitting
- 21 alternative proposals. Formal term -- alternative
- 22 proposals were due some time ago. So I'm assuming that
- 23 you would like this considered as oral testimony as
- 24 opposed to a formal alternative proposal?
- MR. SHEHADEY: Yes.

- 1 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 2 Could you explain to me how you envision or how
- 3 you believe adopting an area differential system similar
- 4 to what they have in the federal order, how that would
- 5 accomplish the objective that you mentioned?
- 6 MR. SHEHADEY: Well, one point would be there's a
- 7 lot of testimony today about out-of-state milk coming into
- 8 the southern California area. If you look at this map,
- 9 the southern California area, the heart of it is I guess
- 10 Los Angeles, is 2.1 -- be \$2.10 I guess the way this
- 11 federal structure works.
- 12 If you look at Arizona along the border, it's
- 13 also 2.1. So they would have the same cost at that point,
- 14 plus the haul of bringing it into L.A., which would
- 15 equalize that whole situation that a lot of people seem to
- 16 be concerned about.
- 17 The other reason would be to bring it from the
- 18 valley to the major deficit areas. The differential in
- 19 price would pay the difference for -- with a shortfall of
- 20 local haul, it would cover the difference of the cost for
- 21 hauling. We used to do that up until about 1982, I think.
- 22 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: And
- 23 when you say, "We used to do that," I'm assuming you're
- 24 referencing the different market areas, at that time there
- 25 were considerably more market areas?

1 MR. SHEHADEY: There were more market areas,

- 2 which represented the deficit and surplus areas in a
- 3 better light.
- 4 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Now,
- 5 the money that was generated by those different marketing
- 6 areas, was that not distributed back to the producers
- 7 equally across the state?
- 8 MR. SHEHADEY: I believe it was at the plant of
- 9 receipt.
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: With
- 11 an operation of the California pool, the plant of first
- 12 receipt then does pay into the pool based on the location
- 13 of the -- of that processing plant, but the distribution
- 14 of the revenue back to the California farmer was -- that
- 15 is done equally across the state?
- 16 MR. SHEHADEY: But the processor in that area
- 17 would pay the farmer what he wants to pay the farmer for
- 18 the milk he receives.
- 19 So if you had a plant in a deficit area, paying
- 20 the higher price into the pool -- I'm just trying to think
- 21 through this as I go -- by adopting such a system, you're
- 22 suggesting that there would be some prices paid outside of
- 23 the pool via the marketplace to the producer, would that
- 24 generate some unequal raw product costs between handlers
- 25 that are competing in the same marketplace?

1 MR. SHEHADEY: It shouldn't, because the market

- 2 area should represent the marketplace. The deficit area
- 3 should be at a higher price than the surplus areas. So
- 4 that's supply and demand. If you look at the federal map,
- 5 that's pretty much what it shows you. That's the concept
- 6 I'm presenting here.
- 7 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No
- 8 further questions.
- 9 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Hi,
- 10 Mr. Shehadey.
- MR. SHEHADEY: Hi.
- 12 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I'm
- 13 looking at your alternative 3 on your second page. And
- 14 you suggest a discontinuance of the two systems, the
- 15 allowance system and the credit system.
- MR. SHEHADEY: Yes.
- 17 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: And
- 18 what comes to light when I look at that is: Do you think
- 19 producers have a responsibility to get milk to move to
- 20 Class 1 markets?
- 21 MR. SHEHADEY: That's a hard question to answer.
- Not necessarily.
- 23 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: There
- 24 are lots of ways to get milk to move. It doesn't
- 25 necessarily need to move by this system. I'm just trying

1 to understand if you think it's not a responsibility the

- 2 producers to get the milk to that market; is that correct?
- 3 MR. SHEHADEY: I don't believe so, no.
- 4 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 5 Secondly, you made a comment on the zero mile areas when
- 6 there's zero mile brackets, that you essentially get --
- 7 even if you move milk only one mile or less than one mile,
- 8 you might qualify for some type of allowance, and you
- 9 suggested that should not exist.
- MR. SHEHADEY: Yes.
- 11 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Do you
- 12 have an alternative in mind to what system exists now that
- 13 does have a zero-mile starts?
- 14 MR. SHEHADEY: I think it should -- if you're
- 15 going to have a zero mile, it should be throughout the
- 16 state, so that every processor has the same advantage or
- 17 disadvantage.
- 18 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: So
- 19 would that apply to every handler no matter where they're
- 20 located or --
- MR. SHEHADEY: Yes.
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 23 -- only ones that are in the approved receiving
- 24 areas now?
- 25 MR. SHEHADEY: No, it should be all throughout

- 1 the state with every handler.
- 2 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 3 Thank you.
- 4 HEARING OFFICER ESTES: Do we have any more panel
- 5 questions?
- 6 DAIRY MARKETING BRANCH CHIEF IKARI: Just one
- 7 question.
- 8 You mentioned the deficit versus the supply. How
- 9 much of the Class 1 sales are produced in the deficit
- 10 areas --
- 11 MR. SHEHADEY: I don't know.
- 12 DAIRY MARKETING BRANCH CHIEF IKARI:
- -- processed?
- MR. SHEHADEY: Most of it.
- 15 Class 1 milk?
- DAIRY MARKETING BRANCH CHIEF IKARI: Yes.
- MR. SHEHADEY: Most of it.
- 18 DAIRY MARKETING BRANCH CHIEF IKARI: Most of the
- 19 state's Class 1 milk is processed in the deficit areas?
- 20 MR. SHEHADEY: I would say that, southern
- 21 California and the Bay Area.
- 22 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. And
- 23 then that's where the greatest portion of the consumption
- 24 takes place in California?
- MR. SHEHADEY: I would think so. That's where

- 1 the population is.
- 2 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Thank
- 3 you.
- 4 HEARING OFFICER ESTES: All right. Is the panel
- 5 finished with the witness?
- 6 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Yes.
- 7 HEARING OFFICER ESTES: All right. Thank you for
- 8 your appearance today.
- 9 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.
- 10 MR. SHEHADEY: Thank you.
- 11 HEARING OFFICER ESTES: And you've already talked
- 12 about the post-hearing brief.
- 13 Okay. Our next witness today is Kevin Abernathy
- 14 of the California Dairy Campaign.
- 15 If Mr. Abernathy would come forward.
- Mr. Abernathy, before I take you on your --
- 17 before I swear you in today. We have about -- I believe
- 18 we have like about four or five more witnesses for
- 19 comment. It's my inclination to conclude with the
- 20 testimony and not take a lunch break, unless the panel has
- 21 an objection to that procedure.
- 22 So we will be trying to conclude the hearing as
- 23 expeditiously as possible. I believe that some of the
- 24 staff may also have some afternoon obligations, which it
- 25 might help facilitate them to fill them if we also

1 proceeded through lunch with this hearing. So that's

- 2 my -- just so the audience is aware, we will go ahead and
- 3 take testimony until the hearing is concluded.
- 4 Mr. Abernathy, do you swear or affirm to tell the
- 5 truth and nothing but the truth?
- 6 MR. ABERNATHY: Yes.
- 7 HEARING OFFICER ESTES: And could you please
- 8 state your name and spell last name for the record.
- 9 MR. ABERNATHY: Kevin Abernathy
- 10 A-b-e-r-n-a-t-h-y.
- 11 HEARING OFFICER ESTES: And could you -- you're
- 12 here testifying on -- could you please describe on whose
- 13 behalf you're testifying and how you are authorized to do
- 14 so.
- 15 MR. ABERNATHY: I'm testifying on behalf of the
- 16 California Dairy Campaign, which I've been authorized
- 17 through CDC's Board on approval of their position as of
- 18 July 28th, 2004.
- 19 HEARING OFFICER ESTES: And you've handed the
- 20 panel and myself a written statement. Would you like it
- 21 introduced into the record?
- MR. ABERNATHY: Yes.
- 23 HEARING OFFICER ESTES: That will be introduced
- 24 into the record as Exhibit No. 53.
- 25 (Thereupon the above-referred to document

1 was marked, by the hearing officer, as

- 2 Exhibit 53.)
- 3 HEARING OFFICER ESTES: And please proceed with
- 4 your testimony.
- 5 MR. ABERNATHY: On behalf of the California Dairy
- 6 Campaign, we appreciate the opportunity to testify before
- 7 the California Department of Food and Ag today. CDC
- 8 represents more than 350 dairy farmers throughout the
- 9 State of California. The California Dairy Campaign Board
- 10 of Directors approved CDC's position at the July 28, 2004,
- 11 board meeting.
- 12 CDC testifies today in opposition to all of the
- 13 petitions to adjust the transportation allowances and
- 14 credits. We do not believe that the proposals to increase
- 15 the transportation allowances are necessary and question
- 16 the need for any allowances or credits. We consider it to
- 17 be fundamentally unfair that the dairy producer is
- 18 required to pay additional transportation costs when milk
- 19 is marketed.
- The transportation allowances provide a false
- 21 incentive for milk shipments to certain parts of the
- 22 state. And the current transportation allowances and
- 23 credits prevent the efficiency of marketing milk and,
- 24 instead, foster a milk movement system that is not market
- 25 oriented. And I think this is prevalent today as to some

- 1 of the testimony.
- 2 A recently released Consumer Union report titled
- 3 "Getting Milked" documented the tremendous profit that
- 4 retailers are reaping under the current milk pricing
- 5 system. The Consumers Union survey calculated the wide
- 6 gap between the price that farmers are paid for milk and
- 7 the retail price that consumers are paying in the Bay Area
- 8 of California.
- 9 In that report the farm-to-retail price
- 10 differential ranged from \$2.89 to \$3.59 per gallon, or 152
- 11 to 241 percent profit. Given the tremendous opportunity
- 12 on Class 1 milk sales, we do not believe that dairy
- 13 producers should be required to stabilize milk movements
- 14 throughout the state.
- In preparation for our testimony today we
- 16 conducted a survey of hauling rates throughout various
- 17 areas of the state. And from our survey we found that
- 18 typical the hauling rates, for one area, for example, of
- 19 Tulare to Los Angeles, averaged approximately \$435, or 87
- 20 cents per a 50,000-pound load. Which that maximum load is
- 21 somewhat lower than what the average gross load would be
- 22 based on the vehicles today tare weights. That calculates
- 23 out to approximately \$2.18 a mile.
- However, the CDFA estimate is 98 cents from
- 25 Tulare to Los Angeles. Overall haul rates shown in the

1 CDFA tables are somewhat higher than the rates that we

- 2 recorded in our survey. We're concerned about any hauling
- 3 estimates that are provided by processor entities because
- 4 under the current system they may have considerable
- 5 incentive to inflate hauling charges.
- 6 Before any decision is made by the CDFA
- 7 pertaining to transportation allowances, we would implore
- 8 that the Department conduct a more accurate survey of the
- 9 actual hauling costs. And we encourage the CDFA officials
- 10 to contact a range of haulers directly to gather more
- 11 accurate data of actual hauling rates in the State of
- 12 California.
- 13 In conclusion of the oral testimony, we testify
- 14 in opposition of all the petitions pertaining to
- 15 adjustments in transportation allowances and credits. We
- 16 appreciate the opportunity to testify today and look
- 17 forward to continuing to work with the CDFA.
- 18 That concludes my testimony that was given to you
- 19 gentlemen. If you have any further questions, I would
- 20 like to answer those.
- 21 And also -- go ahead.
- 22 HEARING OFFICER ESTES: Did you want the
- 23 opportunity to file a post-hearing brief?
- MR. ABERNATHY: Yes.
- 25 And on a verbal side of the coin. When I did

- 1 some calculations based on the proposed credits and
- 2 allowances that are allowed -- and I broke it down into a
- 3 per mileage basis -- what we basically got here is
- 4 transportation costs that are dead -- cost rates, or pay
- 5 hauling rates you might say, where you're actually charged
- 6 a rate one way considering no backhauls. And there's no
- 7 data to support the inequities or the inefficiencies of
- 8 the logistics of these transportation companies that are
- 9 hauling the milk.
- 10 For example, if I have a ranch-to-plant shipment
- 11 and I'm coming in at a certain rate, it's that
- 12 dispatcher's job to decrease or minimize the deadhead
- 13 mileage from the next point of load to the next point of
- 14 shipment.
- 15 So, for example, ranch to plant and then I reload
- 16 at the plant and do another plant to plant, that
- 17 transportation company is maximizing his mileage or
- 18 dollars per mile. And there's no reference in any of the
- 19 testimony today to actually show just how efficient those
- 20 transportation companies are being. So we would ask that
- 21 the CDFA would take a look at the efficiencies of the
- 22 logistics these companies are implementing as pertaining
- 23 to the cost that the producers are bearing in
- 24 transportation credits and allowances.
- 25 HEARING OFFICER ESTES: Okay. Your request for a

- 1 post hearing brief is granted.
- 2 MR. ABERNATHY: Thank you.
- 3 HEARING OFFICER ESTES: Does the panel have any
- 4 questions for the witness?
- 5 DAIRY MARKETING BRANCH CHIEF IKARI: Mr.
- 6 Abernathy, I wondered if you could in your post-hearing
- 7 brief submit a description, an explanation of the
- 8 methodology you used to do the survey of haulers, who you
- 9 contacted, which firms, what was included in the surveys.
- 10 Was it firms -- processing firms, hauling firms, and what
- 11 was the nature of the rates that you received?
- MR. ABERNATHY: It was hauling firms.
- 13 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. The
- 14 Second question is: Does CDC support the pooling program?
- MR. ABERNATHY: We support -- I think this
- 16 concept, yes, we would support the pooling program. But
- 17 some of the inequities that have been created through some
- 18 of the loopholes, no, we do not support it.
- 19 DAIRY MARKETING BRANCH CHIEF IKARI: You
- 20 support --
- 21 MR. ABERNATHY: I guess the best way that I could
- 22 explain that is, the retail side of the marketplace,
- 23 supply and demand, is a much better representation of
- 24 disbursing costs. In other words, producers -- I mean
- 25 this is the only industry that I know of that actually

- 1 produces a product and then pays to have that product
- 2 processed and shipped. The only industry that I know of.
- 3 DAIRY MARKETING BRANCH CHIEF IKARI: How many
- 4 industries do you know that have a program that shares
- 5 revenues among producers, which is essentially the pooling
- 6 program?
- 7 MR. ABERNATHY: Correct.
- 8 DAIRY MARKETING BRANCH CHIEF IKARI: And what
- 9 relationship does the pooling program have with the retail
- 10 prices of dairy products?
- MR. ABERNATHY: There seems not to be much of
- 12 anything.
- 13 DAIRY MARKETING BRANCH CHIEF IKARI: So if you
- 14 have a pooling program and the revenues are shared, what
- 15 incentives are there for producers to ship milk to the
- 16 higher usages? Isn't the incentive that you go to the
- 17 local -- the plant closest to them? If that's a cheese
- 18 plant, isn't that where they want to ship?
- 19 So then how does the producers share the revenues
- $20\,$ of a higher class of revenues if no milk is going to those
- 21 plants?
- 22 MR. ABERNATHY: I'm really not prepared to answer
- 23 that question. If you would like --
- 24 DAIRY MARKETING BRANCH CHIEF IKARI: Some of your
- 25 testimony gets into these fundamental questions.

- 1 Thank you.
- 2 MR. ABERNATHY: Would you like that submitted in
- 3 a post-hearing brief?
- 4 DAIRY MARKETING BRANCH CHIEF IKARI: If you
- 5 would -- if you're interested in doing that, please.
- 6 MR. ABERNATHY: Can you ask the question one more
- 7 time so I can write it down?
- 8 DAIRY MARKETING BRANCH CHIEF IKARI: Well, it
- 9 will be on the hearing record. And then we'll just...
- 10 HEARING OFFICER ESTES: Do we have any additional
- 11 questions?
- 12 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Yes,
- 13 I do, Mr. Abernathy.
- 14 In your post-hearing brief, if you can also
- 15 address your statement here that the transportation
- 16 allowance provides a false incentive for milk shipments to
- 17 certain parts of the state. I'd be interested in seeing
- 18 what parts of the state should not be receiving the milk
- 19 that it is today and how the allowances are providing a
- 20 false incentive to get it there.
- 21 And also if you could address how the current
- 22 system prevents the efficient marketing of milk.
- MR. ABERNATHY: How the current system --
- 24 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: How
- 25 the current transportation allowances and credits prevent

- 1 the efficient marketing of milk, as you have in your
- 2 testimony. Perhaps explain the thought that went behind
- 3 that statement. As Mr. Ikari pointed out, those
- 4 statements go to some fairly broad policy decisions.
- 5 They're easy statements to put out there in a short
- 6 sentence. But it would be interesting for us making
- 7 policy to know what the thought process was and the
- 8 justification for those statements.
- 9 MR. ABERNATHY: Sure.
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: No
- 11 further questions.
- MR. ABERNATHY: Thank you.
- 13 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Hi,
- 14 Mr. Abernathy.
- 15 I don't usually like to ask participants the same
- 16 question. But in this case I think I will, just because
- 17 I'm curious about your response. I asked Mr. Shehadey if
- 18 he thought that producers had a responsibility to pay for
- 19 the cost of getting milk to Class 1 plants. And in your
- 20 opinion do they or do they not have that responsibility?
- 21 MR. ABERNATHY: Can I answer two-fold?
- 22 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 23 Absolutely.
- MR. ABERNATHY: I think on the premise, no. I
- 25 think, again, we have a much better mechanism to bear the

1 cost after we have processed the product and it goes to

- 2 the marketplace; to bear the cost at that level rather
- 3 than the producer level where there's absolutely zero cost
- 4 of production built into any pricing structure that we're
- 5 currently under. Thus, showing some of the inequities of
- 6 the system.
- 7 I mean there's -- dairymen have only one option
- 8 and, that is, to be a good businessman and to control
- 9 costs and expenses from check to check, with no cost of
- 10 production built in outside of the fact that they're being
- 11 a good business person.
- 12 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Let me
- 13 follow up with another question. And really just a
- 14 clarification question on your testimony.
- 15 You testified you're opposed to the petitions
- 16 that have been submitted. I understand that. Then you go
- 17 further to say that you don't believe that the proposals
- 18 would increase allowances and credits and you question the
- 19 need for them. Is it your testimony that we should
- 20 abolish this system as the previous witness has testified?
- 21 MR. ABERNATHY: Again two-fold. If we
- 22 continually perpetuate the same thing, yes. But I guess
- 23 my statement is more to the fact that most of the
- 24 alternative proposals are trying to increase the
- 25 transportation allowances and credits. And based on the

1 study or survey that we did, we found that the CDFA's

- 2 current allowances and credits are well within tolerances
- 3 that other segments of the transportation industry are
- 4 currently applying on their transportation rates.
- 5 So it's not you guys -- CDFA is not way off
- 6 course in the current allowances and credits that you
- 7 actually have. I mean if, for example, a typical haul to
- 8 L.A. was a dollar seven-five a mile, and you guys on your
- 9 transportation credits and allowances were a dollar
- 10 twenty-five, yes, that would be an inequity. I did not
- 11 find that.
- 12 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 13 Thank you.
- 14 MILK POOLING BRANCH CHIEF LEE: I have a question
- 15 of Mr. Abernathy.
- 16 You mentioned the tremendous profits that are
- 17 being earned by retailers from milk that they sell. How
- 18 would you -- well, let me ask you this: Would you in
- 19 terms of changing the system -- or to that effect, how
- 20 would you want those profits being reflected in the
- 21 producer pricing system?
- MR. ABERNATHY: I didn't quite --
- 23 MILK POOLING BRANCH CHIEF LEE: Well, you
- 24 mentioned that there's, you know, lots of -- tremendous
- 25 profits being earned at the retail level. And I'm -- are

1 you assuming by your comments that producers should reap

- 2 some of those profits?
- 3 MR. ABERNATHY: I would like to see a little more
- 4 fair and equitable system. I think it was back in the
- 5 mid-eighties when the parity system was disbanded when
- 6 consumer prices and farm prices pretty well followed the
- 7 same track on a graph. And when that program was done
- 8 away with, we saw a huge separation of those two lines
- 9 that used to be pretty well parallel.
- 10 So I would say that we would -- we would
- 11 definitely like to see something that, number one, keeps a
- 12 high quality food source in the consumer's hands, but at
- 13 the same time offers the ability for the people producing
- 14 that product a fair and equitable lifestyle.
- 15 MILK POOLING BRANCH CHIEF LEE: Thank you.
- 16 DAIRY MARKETING BRANCH CHIEF IKARI: One other
- 17 question for clarification. I didn't catch it the first
- 18 time. And perhaps you can clarify this for me.
- 19 So when you -- in your third paragraph, when you
- 20 raise the retail price and you talk about the disparity
- 21 between that high price and the profit from the
- 22 farm-to-retail price, you're equating the transportation
- 23 allowances and credits and the request to increase those
- 24 with that inequity -- the inequity of their high retail
- 25 prices?

1 MR. ABERNATHY: To me that's kind of comparing

- 2 apples to oranges.
- 3 DAIRY MARKETING BRANCH CHIEF IKARI: That's what
- 4 I thought. I want to make sure I understand. What are
- 5 you trying to say in that third paragraph?
- 6 MR. ABERNATHY: What I'm trying to show here is
- 7 somewhat what Mr. Shehadey had brought up, that from the
- 8 manufacturing plant to the retail stores to the consumer
- 9 hands is an area where there's a huge amount of profit to
- 10 be made especially from the retail source to the consumer.
- 11 That seems to be a better area to pass on the costs of
- 12 production, i.e., transportation credits, allowance, fuel
- 13 surcharges, than back out of the producer's pocket. So
- 14 based on -- I think the August Class 1 price, I think it
- 15 was --
- 16 DAIRY MARKETING BRANCH CHIEF IKARI: So you are
- 17 relating transportation costs, or the cost to haul the
- 18 milk to the plant, to the retail price?
- MR. ABERNATHY: No.
- 20 DAIRY MARKETING BRANCH CHIEF IKARI: You're not?
- MR. ABERNATHY: No.
- 22 DAIRY MARKETING BRANCH CHIEF IKARI: To the
- 23 margin of the retail -- to the margins that retailers are
- 24 experiencing when they sell dairy products?
- 25 MR. ABERNATHY: Well, for example, August Class 1

- 1 was fifteen thirty-seven at the farm a hundredweight.
- 2 DAIRY MARKETING BRANCH CHIEF IKARI: Right.
- 3 MR. ABERNATHY: That same hundredweight at the
- 4 store at an average four fifty-nine a gallon was \$53.37.
- 5 The farmer got \$15.37, the retailer got \$53.37. That's 38
- 6 bucks.
- 7 DAIRY MARKETING BRANCH CHIEF IKARI: Okay.
- 8 MR. ABERNATHY: That's the point I was trying to
- 9 make.
- 10 DAIRY MARKETING BRANCH CHIEF IKARI: So as long
- 11 as they're getting that kind of margin, it's not fair for
- 12 producers to pay for increased transportation allowances?
- MR. ABERNATHY: Thank you.
- 14 DAIRY MARKETING BRANCH CHIEF IKARI: That's your
- 15 point. Okay.
- 16 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Your
- 17 comments on the hauling survey, you indicated you
- 18 contacted haulers. I'm assuming it was milk haulers that
- 19 you contacted?
- 20 MR. ABERNATHY: Actually a little bit of
- 21 everything. So let me clarify that.
- 22 In transportation specialized hauling is
- 23 specialized hauling, whether it would be transportation of
- 24 milk, hazardous materials, car haulers, enclosed
- 25 containers, temperature control. I mean all their rates

- 1 are somewhat similar on a per-mileage basis.
- 2 The difference is when you start -- which there
- 3 was nothing in even the workshop that talked about
- 4 demerged rates, you know, what are the contracts that are
- 5 being contracted between the processor and the shipper or
- 6 the hauling company as far as, you know, demerged time for
- 7 load and unload; none of that was discussed. Nor do we
- 8 know who was preparing this.
- 9 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: Do
- 10 you know how the CDFA accumulates the data that we publish
- 11 in our hauling survey?
- MR. ABERNATHY: I'm learning.
- 13 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 14 Well, you have indicated that you would like the
- 15 Department to conduct a more accurate survey. And I'm
- 16 just kind of curious if you had some suggestions on how we
- 17 may better do that at this time --
- 18 MR. ABERNATHY: -- is the contracts between
- 19 Company X and Processor X, is that public knowledge to
- 20 you, CDFA? And if it's not, it should be, because that's
- 21 the only true way to make the transportation credits and
- 22 allowances work concurrently together but not create any
- 23 sort of inequities in the system itself. If I had the
- 24 ability that I know that based on your published rates of
- 25 25.25 cents and I contract with a shipper at 23.25 cents,

- 1 I now have the ability to make a couple cents per
- 2 hundredweight. That's an inequity. That's what I was --
- 3 that's exactly what I was talking about when I mentioned
- 4 inequities on that level.
- 5 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE: So
- 6 if we were able to obtain the actual rates that the plants
- 7 are invoiced by the hauler and publish those numbers, you
- 8 would be comfortable with those?
- 9 MR. ABERNATHY: I think we would have to be, yes.
- 10 MILK POOLING RESEARCH MANAGER SHIPPELHOUTE:
- 11 Okay.
- 12 HEARING OFFICER ESTES: Okay. Is the panel
- 13 concluded?
- 14 All right. Thank you for your appearance today.
- MR. ABERNATHY: Thank you.
- 16 HEARING OFFICER ESTES: The next witness is
- 17 Tiffany LaMendola of Western United Dairymen.
- 18 Ms. LaMendola, would you please -- do you swear
- 19 or affirm to tell the truth and nothing but the truth
- 20 today?
- MS. LaMENDOLA: I do.
- 22 HEARING OFFICER ESTES: And could you please
- 23 state your name and spell your last name for the hearing
- 24 reporter.
- 25 MS. LaMENDOLA: Tiffany LaMendola

- 1 L-a-M-e-n-d-o-l-a.
- 2 HEARING OFFICER ESTES: And would you please
- 3 describe how you've been authorized to speak on behalf of
- 4 the Western United Dairymen today?
- 5 MS. LaMENDOLA: Our board of director's approved
- 6 my testimony.
- 7 HEARING OFFICER ESTES: And would you like your
- 8 written statements introduced into the record today?
- 9 MS. LaMENDOLA: Yes, please.
- 10 HEARING OFFICER ESTES: It will be introduced
- 11 into the record as Exhibit No. 54.
- 12 (Thereupon the above-referred to document
- was marked, by the hearing officer, as
- 14 Exhibit 54.)
- 15 HEARING OFFICER ESTES: And please proceed with
- 16 your testimony.
- MS. LaMENDOLA: Mr. Hearing Officer and members
- 18 of the hearing panel. My name is Tiffany LaMendola. I am
- 19 the Director of Economic Analysis for Western United
- 20 Dairymen. Our association is the largest dairy producer
- 21 trade association in California, representing a
- 22 approximately 1100 of the state's dairy families. We are
- 23 a grass roots organization headquartered in Modesto,
- 24 California. An elected board of directors governs our
- 25 policy. The board of directors met July 23rd to approve

- 1 the position I will present here today.
- 2 Because we are privy only to aggregated data
- 3 provided by the Department and are not directly involved
- 4 with the shipment of milk, our testimony today will
- 5 generally be limited to policy recommendations. These
- 6 recommendations are very similar, if not identical, to the
- 7 positions taken by Western United at the June 4th, 2003,
- 8 hearing.
- 9 Basic criteria:
- 10 Our committee and board both agree with and
- 11 continue to support guidelines set forth by the Department
- 12 during the last hearing with respect to setting
- 13 transportation incentives. I won't repeat those. We
- 14 strongly encourage the Department to stay committed to
- 15 these basic tenets in their review of the proposals at
- 16 hand and in their recommendations to the Secretary.
- 17 Current system:
- 18 Upon review of the transportation incentives in
- 19 preparation for this hearing our board of directors raised
- 20 many serious concerns. It is apparent there are flaws in
- 21 the current milk movement system that need to be
- 22 addressed.
- 23 However, it is also apparent there are no easy
- 24 solutions. Additionally, there continue to be looming
- 25 threats to the California system as well as many dynamic

- 1 changes occurring in the state. While this hearing does
- 2 not deal with major changes, it is becoming clear that at
- 3 some point the industry may need to seriously consider how
- 4 we can adapt the system to meet current and impending
- 5 challenges.
- 6 For instance, data provided at the last hearing
- 7 by the Department confirmed the fact that southern
- 8 California has plenty of milk to fill its Class 1 needs,
- 9 yet producers pay millions of dollars to facilitate
- 10 movement of more milk into the market.
- 11 However, evidence suggests that this may be
- 12 rapidly changing as the southern California milk supply
- 13 continues its decline. The cost of the transportation
- 14 incentive program has surpassed 1.7 million in recent
- 15 months, a cost far in excess of what anybody would like to
- 16 see. As availability of milk in southern California
- 17 deteriorates, how will we continue to address the need to
- 18 supply the Class 1 market yet minimize costs to the pool?
- 19 Additionally, unregulated out-of-state milk
- 20 continues to flow in at rapid rates, threatening the
- 21 stability of the California pool. Given how it is now
- 22 accounted for in the pool, there is even greater
- 23 incentives for some plants to purchase out-of-state milk
- 24 or for round-tripping to reoccur.
- 25 Good news suggests that some of the southern

- 1 California market has been recaptured by California
- 2 cooperatives. However, with the outcome of the lawsuit
- 3 still pending, how do we address out-of-state threats that
- 4 exist without greatly increasing the cost of the current
- 5 system?
- 6 These are just a few concerns; issues like this
- 7 are numerous. Though we do not pretend to know all the
- 8 solutions to these problems, we encourage the Department
- 9 to keep them in mind as they recommend changes.
- 10 Petition and alternative proposals:
- 11 In addition to the basic tenets outlined above,
- 12 our board was able to come to agreement that a
- 13 common-sense approach should be used in setting
- 14 transportation allowances. That is, to the greatest
- 15 extent possible, allowances should be based on data from
- 16 the Department. This is the most reliable data available
- 17 to the industry as a whole.
- 18 We agree with the basic guiding principle that
- 19 has historically been used: Through transportation
- 20 allowances, shippers should be made indifferent when
- 21 choosing to ship the milk locally or to the more distant,
- 22 and presumably higher usage, plant. We also agree with
- 23 the Department that a shortfall should continue to exist
- 24 in the structure of any area receiving a transportation
- 25 allowance to encourage the closest milk to move first.

- 1 Clover Stornetta Petition:
- We support the addition of Marin and Sonoma
- 3 counties to the Bay Area receiving area; however, not at
- 4 the rates requested by Clover Stornetta. According to
- 5 data released by the Department, it does in fact cost more
- 6 to ship to the local Class 1 plant than to the Bay Area.
- 7 However, we have reason to believe that the local haul
- 8 rate supplied to the Department for the North Bay area may
- 9 be inflated due to several reasons.
- 10 These include surcharges, smaller loads in the
- 11 area, twice-a-day pick-ups, inflated hauling costs for
- 12 some producers in the area, et cetera. It is our
- 13 understanding that the core charge hauling rate in the
- 14 area is approximately 33 cents. This covers the
- 15 contracted haul rate plus surcharges.
- 16 We suggest that perhaps the transportation
- 17 allowance offered for the local haul in the North Bay
- 18 should be the core charge less approximately 25 cents that
- 19 should be covered by the producer. This would result in a
- 20 transportation allowance of around 8 cents.
- 21 Also, we feel the mileage brackets for the
- 22 Marin/Somona receiving areas are be limited to two
- 23 brackets, zero to 40 and 49 plus. It is our understanding
- 24 that all but one of Clover Stornetta shippers would likely
- 25 fall into the zero to 49 mileage bracket. The other could

1 be covered under the 49 plus bracket. We do not have

- 2 enough data available to us to suggest an appropriate rate
- 3 for the 49 plus bracket.
- 4 Furthermore, our suggestion for the zero to 49
- 5 mileage bracket is just an estimate. In both cases we
- 6 suggest the Department look at the data available to them
- 7 to set the appropriate rates. Our suggestions here would
- 8 seem to follow the general set-up for the Sacramento
- 9 receiving area.
- 10 Dairy Institute Alternative Proposal:
- 11 We do not support the Dairy Institute's
- 12 alternative proposal due to the approach we have taken
- 13 above. Certainly the transportation allowance for the
- 14 current Bay Area receiving counties should not be reduced.
- 15 If the Department decides to add Marin/Sonoma counties,
- 16 they should not do so at the cost of producers currently
- 17 shipping to the Bay Area. There are no indications that
- 18 the cost of shipping to the Bay Area have declined.
- 19 Though the Institute is attempting to make a
- 20 producer indifferent to shipping locally or long distance,
- 21 lowering the current allowance would leave producers
- 22 supplying the Class 1 market in the Bay Area with a
- 23 shortfall and not guarantee them an alternative outlet for
- 24 their milk. The Clover Stornetta demand for milk is
- 25 limited and could not accommodate all the producers who

1 may wish to switch from shipping to the Bay Area to the

- 2 local Class 1 plant given a reduction in the allowance.
- 3 Furthermore, with the closure of the DFA cheese plant,
- 4 demand for North Bay milk has declined.
- 5 If the Department chooses to add Marin/Sonoma
- 6 counties to the Bay Area receiving area, they should not
- 7 do so at the risk of discouraging producers from shipping
- 8 to Bay Area Class 1 plants by lowering the available
- 9 allowance.
- 10 Land O' Lakes:
- 11 We cannot support any part of the LOL alternative
- 12 proposal.
- 13 The Land O' Lakes' proposal to limit supply
- 14 counties and reduce allowances for certain counties
- 15 supplying southern California seems to have two apparent
- 16 goals: 1) Reduce transportation allowance for producers
- 17 located in San Bernardino County who, they argue, are
- 18 receiving higher than necessary allowances; and 2) limit
- 19 shipments of milk into southern California from certain
- 20 far out counties.
- 21 Of particular concern to our board is the fact
- 22 that the some producers may be overcompensated for their
- 23 hauling costs through transportation allowances. Under no
- 24 circumstances should producers make money off
- 25 transportation allowances. This is not the purpose of the

1 transportation allowances and unnecessarily increases

- 2 costs to the pool. However, our concern is statewide
- 3 rather than for any specific county. No matter where a
- 4 producer is located, they should not make money off
- 5 transportation allowances.
- 6 Though we will not comment on LOL's specific
- 7 proposal to change supply counties and rates for certain
- 8 counties, we urge the Department to review allowances and
- 9 respective hauling rates in all areas of the state when
- 10 making recommendations on changing allowances. If changes
- 11 need to be made, we urge them to do so in order to
- 12 minimize costs to the pool.
- 13 As we stated at the June 4th, 2003, hearing, our
- 14 board would like to see the southern California market
- 15 served primarily by closer-in milk. This makes sense.
- 16 However, for some reason this is not occurring.
- 17 Therefore, if milk is going to move from further
- 18 distances, why should the counties be limited? If milk
- 19 moves from Tulare county at a cost of 58 cents per
- 20 hundredweight versus from Stanislaus County at a cost of
- 21 58 cents per hundredweight, there is no difference in the
- 22 total cost to the pool. Obviously, if the milk would move
- 23 from a closer location, there could potentially be cost
- 24 savings involved. However, we have no way of knowing
- 25 whether or not this will occur.

1 As CDFA pointed out in a previous hearing panel

- 2 report, it (the panel) is not willing to exclude other
- 3 counties from the available transportation rate. To do so
- 4 discriminates against producers who may wish to ship milk
- 5 into southern California based strictly on the location of
- 6 their dairies. Furthermore, designating eligible and
- 7 ineligible counties may actually decrease the supply of
- 8 milk available to Class 1 plants, a result which does not
- 9 work toward the principles previously outlined by the
- 10 panel.
- 11 Our board agrees. If milk must move to southern
- 12 California from distant locations in order to serve the
- 13 Class 1 market, all counties should be eligible.
- 14 Increase in transportation credits for bulk milk
- 15 and condensed skim:
- 16 We do not support an increase in transportation
- 17 credits as proposed by LOL. According to departmental
- 18 analysis, at a minimum the LOL petition would increase the
- 19 cost of transportation credit system approximately 820,000
- 20 per year, or a 17 percent increase. We do not see
- 21 justification for this increase.
- 22 First and foremost, we do not support a
- 23 transportation credit on condensed skim and therefore
- 24 cannot support an increase in the rate. We certainly
- 25 cannot support a rate even higher than the credit offered

- 1 for bulk milk. Tailored milk shipped to southern
- 2 California is already covered by transportation credits.
- 3 We assume this tailored milk also demands a premium in the
- 4 marketplace. There is no justification for producers to
- 5 also cover the costs of hauling a manufactured product
- 6 such as condensed skim to the southern California market.
- 7 Processors already receive approximately a 21 cent per
- 8 hundredweight incentive due to the differential.
- 9 Furthermore, producers already pay a
- 10 fortification allowance on condensed skim. LOL is now
- 11 asking producers to also pay additional hauling costs. We
- 12 have been told that southern California has plenty of
- 13 condensed skim capacity. There is no justification to
- 14 cover the costs of hauling to the southern California
- 15 market.
- 16 Anecdotal evidence suggests that the
- 17 transportation credit on condensed skim moving from Tulare
- 18 lair to southern California has now put this product at a
- 19 competitive advantage over condensed skim already located
- 20 in southern California. If so, this goes entirely against
- 21 the basic tenets of moving the closest milk first and
- 22 minimizing costs to the pool.
- 23 Also, data from the Department indicates that
- 24 there's currently some milk that receives a transportation
- 25 allowance and then a transportation credit. This is far

1 beyond the original intent of the transportation incentive

- 2 system developed in California, increases costs to the
- 3 pool, and was even a concern of the Department in the last
- 4 hearing report. The Department should carefully review
- 5 this along with the concern over competition with southern
- 6 California condensed skim and reconsider whether credit
- 7 should be offered to condensed skim at all.
- 8 Finally, LOL's proposal would eliminate any
- 9 shortfall in the transportation credits to southern
- 10 California. According to the Department, historically
- 11 transportation credits offset some of the cost of hauling
- 12 milk assigned to Class 1 usage from plants in designated
- 13 supply counties to plants in designated deficit counties.
- 14 It is our understanding that it will also eliminate the
- 15 current relationship between transportation allowances and
- 16 credits from Tulare to southern California.
- 17 According to material handed out at the
- 18 pre-hearing workshop for the last hearing, in 2001 based
- 19 on this approach, the panel recommended and the Secretary
- 20 implemented an increase in the transportation allowances
- 21 into southern California, but left the corresponding
- 22 transportation credit unchanged. This resulted in an
- 23 unprecedented level in the shortfall for the credit.
- However, the panel found that by doing so, it
- 25 would otherwise have favored plant-to-plant movement over

1 ranch-to-plant. The Department's goal was create a level

- 2 playing field so that the comparative advantages of
- 3 ranch-to-plant versus plant-to-plant movement would
- 4 determine which is used.
- 5 The LOL proposal disregards the Department's
- 6 attempt to develop a level playing field. At the last
- 7 hearing, against recommendations of the panel,
- 8 transportation credits were increased. This alone threw
- 9 off the level playing field, providing a greater net draw
- 10 from the pool for milk moving plant to plant than for the
- 11 same amount of milk moving ranch to plant. We urge the
- 12 Department to reestablish the level playing field by not
- 13 allowing a greater draw from the pool for milk moving
- 14 plant to plant.
- 15 CDI:
- 16 With regard to changes in transportation
- 17 allowances as requested by CDI, we support a change in
- 18 transportation allowances to reflect the difference
- 19 between the local and long distance haul with shortfalls
- 20 existing for further out distances in both the North Bay
- 21 and southern California regions. Since we do not have
- 22 access to hauling costs within specific mileage brackets
- 23 nor information on shipments between specific counties, we
- 24 cannot comment on the changes requested by CDI.
- 25 But we encourage the Department to carefully

1 analyze the data available to them to ascertain whether or

- 2 not any changes need to be made. Increases to the
- 3 allowances should be made where increased costs warrant.
- 4 We do however encourage the Department to strongly
- 5 consider any possible increases in costs, such as diesel
- 6 fuel, that may have developed since the May 2004 hauling
- 7 figures were compiled.
- 8 According to data from the Department, diesel
- 9 rates spiked in May. This is a trend that may not
- 10 continue throughout the remainder of the year.
- 11 Consideration of any recent developments would be in line
- 12 with the basic tenet to attempt to minimize costs to the
- 13 pool.
- 14 We agree that if Alameda and Contra Costa
- 15 counties are the only two in the current Bay Area
- 16 receiving areas with Class 1 plants, then the other
- 17 counties should be eliminated in order to bring the system
- 18 up to date. We also agree with CDI's proposal for the San
- 19 Diego receiving area. According to the Department, nearly
- 20 all the milk moved with transportation allowances is less
- 21 than 75 miles from the qualifying plant. If data warrants
- 22 the small increase in the rate, then it should be
- 23 adjusted.
- We can support CDI's request for the addition of
- 25 L.A. County as a designated deficit county for

1 transportation credits due to the fact that we do not

- 2 support any transportation credits on condensed skim. Our
- 3 reasoning was fully outlined above. Because bulk and
- 4 condensed skim were currently offered the same
- 5 transportation credit, i.e., grouped together, we also
- 6 cannot support the requested increase in the credit rate
- 7 for L.A. County.
- 8 As previously discussed, anecdotal evidence
- 9 suggests that the transportation credit on condensed skim
- 10 moving from Tulare to southern California has now put this
- 11 product at a competitive advantage over the condensed skim
- 12 already located in southern California. We once again
- 13 stress our concern that this goes entirely against the
- 14 basic tenets of moving the closest milk first and
- 15 minimizing costs to the pool.
- DFA alternative proposal:
- 17 This is essentially identical to the first
- 18 paragraph I read under the CDI proposal. So I won't read
- 19 you it.
- 20 Security milk producers alternative proposal:
- 21 We do not support Security's alternative
- 22 proposal. The requested increase in transportation
- 23 allowances for the furthest out bracket goes against the
- 24 basic principle of encouraging the closest milk to move
- 25 first. Our board feels there's adequate milk supply from

- 1 Kern County south to supply the southern California
- 2 market. A shortfall in this bracket should be maintained.
- 3 We thank you for the opportunity to testify and
- 4 request the option to submit a post-hearing brief.
- 5 HEARING OFFICER ESTES: Your request is granted.
- 6 Are there panel questions?
- 7 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Hello,
- 8 Ms. LaMendola.
- 9 I understand that you are proposing an 8 cent
- 10 transportation allowance in the Bay Area receiving area
- 11 for the zero to 49 mile bracket?
- 12 MS. LaMENDOLA: Yeah, we thought the Marin and
- 13 Sonoma could be handled separately from the current Bay
- 14 Area receiving area. And it was just an estimate. But we
- 15 would encourage the Department to look at the data
- 16 available to them.
- 17 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: So
- 18 does this mean you'd like to create a separate receiving
- 19 area or add to the receiving area that already exists?
- 20 MS. LaMENDOLA: It would have to be separate
- 21 because we don't support a decline in the current rates to
- 22 the Bay Area.
- 23 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 24 You have stated several times you do not support a
- 25 transportation credit on condensed skim. But I'm not sure

- 1 I see your reasoning why.
- 2 Why doesn't your organization support
- 3 transportation credit on condensed skim?
- 4 MS. LaMENDOLA: Well, I did outline a few
- 5 different reasons. One is that we feel there's sufficient
- 6 capacity already in southern California of condensed skim
- 7 that would go along with the basic tenet of moving the
- 8 closest milk first. We also feel like it's a manufactured
- 9 product, and producers are not required to move
- 10 manufactured product to supply a Class 1 market when bulk
- 11 milk is already covered.
- 12 The producer's already paying fortification
- 13 allowance on the product, and should not have to pay
- 14 additional hauling costs.
- Most of those ideas are outlined on page 5.
- 16 DAIRY MARKETING BRANCH ACTING CHIEF ERBA:
- 17 Lastly, on page 6 you comment on the idea of
- 18 restricting the Bay Area receiving area to just Alameda
- 19 and Contra Costa counties. And you say that that should
- 20 be eliminated -- other counties should be eliminated to
- 21 bring the system up to date. There's another receiving
- 22 area, Shasta, hasn't been used for years.
- 23 Should we eliminate that as well?
- MS. LaMENDOLA: Yeah, I think that would be a
- 25 problem. It just wasn't in the proposal put forth, so we

- 1 didn't comment on it. But certainly --
- 2 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I'm
- 3 giving you the chance now to comment on that. Is that
- 4 something that should be eliminated?
- 5 MS. LaMENDOLA: Certainly it is not -- yeah, if
- 6 it's not being used, there would be no problem with
- 7 eliminating that as well. Let's keep it up to date as
- 8 possible.
- 9 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 10 Thank you very much.
- 11 HEARING OFFICER ESTES: Do we have any additional
- 12 panel questions?
- 13 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
- 14 one.
- 15 Tiffany, on your testimony on Dairy Institute,
- 16 you seem to oppose their proposal based on the fact that
- 17 the producers shipping to the Bay Area would have a
- 18 shortfall. But is that consistent, milk producers in
- 19 other areas, they have a shortfall by shipping to Class 1?
- 20 MS. LaMENDOLA: I think it was just -- the
- 21 approach they took was to try and equalize it so they
- 22 would -- they had to lower the shipment rate into the Bay
- 23 Area in order to equalize it with their recommendation for
- 24 Sonoma and Marin. And we're just saying the Bay Area has
- 25 a long history of being established. That should be left

1 alone. And if we need to add Sonoma and Marin, we could

- 2 do so by creating a separate receiving area without
- 3 adjusting the ones that are already in place. I think
- 4 there are shortfalls already built into the system that
- 5 currently exists for the Bay Area receiving area.
- 6 DAIRY MARKETING BRANCH CHIEF IKARI: But you do
- 7 support the concept that shortfalls should exist in the
- 8 steps --
- 9 MS. LaMENDOLA: Yeah, in the furthest out
- 10 brackets, absolutely.
- 11 DAIRY MARKETING BRANCH CHIEF IKARI: What about
- 12 the closest brackets?
- 13 MS. LaMENDOLA: I think it's historically been
- 14 the furthest out brackets have a greater shortfall.
- 15 DAIRY MARKETING BRANCH CHIEF IKARI: But there
- 16 can be shortfalls in the local, right?
- 17 MS. LaMENDOLA: If that's how it's historically
- 18 been done, I think it should be a difference between the
- 19 long haul and the local haul. I don't know -- I think
- 20 different areas have different shortfalls built in in the
- 21 shipping maintained.
- 22 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.
- 23 HEARING OFFICER ESTES: Thank you for your
- 24 testimony today.
- Our next witness is Stephen James with Swiss

- 1 Dairy.
- 2 Mr. James, do you swear or affirm to tell the
- 3 truth and nothing but the truth today?
- 4 MR. JAMES: I do.
- 5 HEARING OFFICER ESTES: And could you please
- 6 state your name and spell your last name for the hearing
- 7 reporter?
- 8 MR. JAMES: I'm Stephen James. Last name is J,
- 9 as in Jupiter --
- 10 (Laughter.)
- 11 MR. JAMES: -- a-m-e-s. And I'm President and
- 12 General Manager of Swiss Dairy in Riverside, California.
- 13 HEARING OFFICER ESTES: All right. Please
- 14 proceed with your testimony.
- 15 MR. JAMES: Well, I'll do my bit to help with the
- 16 expeditious completion of the hearing. I will be very
- 17 brief. I don't have a written statement. I am appearing
- 18 here to support the proposal by CDI. I'd like to echo
- 19 some of the comments also that I heard earlier in thanking
- 20 the Secretary and the Department for your responsiveness
- 21 to economic and competitive conditions and issues that
- 22 require periodic adjust adjustments in the system's
- 23 transportation credits and allowances.
- 24 And as it's already been stated in the previous
- 25 testimony, that the competitive assault on California

1 fluid milk from an unregulated plant in Arizona makes

- 2 these adjustments at least in my case at Swiss Dairy even
- 3 more critical and more urgent to prevent further erosion
- 4 of the Class 1 market and producer sharing in that pool.
- 5 I would also like to request the opportunity to
- 6 submit a post-hearing brief.
- 7 HEARING OFFICER ESTES: All right. Your
- 8 post-hearing brief request is granted.
- 9 Do we have panel questions?
- 10 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I have
- 11 a question of Mr. James.
- 12 Hello.
- 13 MR. JAMES: Hello.
- 14 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: The
- 15 CDI was opposed to offering transportation credits on
- 16 condensed skim. They said so at the last hearing and I
- 17 think they echoed that in today's hearing as well, with
- 18 the notion that if we continue the idea of having a credit
- 19 for a condensed skim, that they ought to make -- be some
- 20 adjustments made.
- 21 Do you support their testimony to that fully or
- 22 do you have a different view on it?
- MR. JAMES: Well, I support the premise that
- 24 there should be a level playing field. And I think their
- 25 opposition to it in the last hearing shouldn't stand in

1 the way of their position now of saying that they are in

- 2 an uncompetitive position regarding condensed skim --
- 3 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Thank
- 4 you.
- 5 MR. JAMES: -- as it sounds now.
- 6 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Thank
- 7 you.
- 8 HEARING OFFICER ESTES: Any other questions?
- 9 All right. Thank for your appearing today.
- 10 The next witness I think Is Bob Feenstra.
- 11 Mr. Feenstra, do you swear or affirm to tell the
- 12 truth and nothing but the truth today?
- MR. FEENSTRA: I do.
- 14 HEARING OFFICER ESTES: Could you please state
- 15 your name and spell your name for the hearing reporter.
- MR. FEENSTRA: Bob Feenstra F-e-e-n-s-t-r-a,
- 17 Executive Director of the Milk Producers Council based in
- 18 Ontario, California.
- 19 HEARING OFFICER ESTES: Please describe how
- 20 you've been authorized to testify on behalf of the Milk
- 21 Producers Council today.
- 22 MR. FEENSTRA: It was approved by the board of
- 23 directors at their July 26th board meeting of 2004.
- 24 HEARING OFFICER ESTES: Do you want your written
- 25 statement introduced in the record?

- 1 MR. FEENSTRA: I do.
- 2 HEARING OFFICER ESTES: It will be introduced
- 3 into the record as Exhibit No. 55.
- 4 (Thereupon the above-referred to document
- 5 was marked by the hearing officer as
- 6 Exhibit 55.)
- 7 HEARING OFFICER ESTES: And proceed with your
- 8 testimony.
- 9 MR. FEENSTRA: Thank you very much. And we would
- 10 also like to be able to respond in a post-hearing brief.
- 11 HEARING OFFICER ESTES: Your request is granted.
- 12 Did you have the opportunity to hear the deadline
- 13 for the submission of that brief?
- MR. FEENSTRA: August 17th.
- 15 HEARING OFFICER ESTES: 16th.
- MR. FEENSTRA: 16th.
- 17 Well, it's getting better all the time. In fact,
- 18 we'll note that.
- 19 HEARING OFFICER ESTES: Well, we finally got it
- 20 straight. You probably were hear for the beginning part
- 21 and not for the latter part of the discussion. That might
- 22 explain why you think it was the 17th, since I said so.
- 23 Anyway, 4:30 -- by the close of business, 4:30,
- 24 on Monday, the 16th.
- 25 And please proceed with your testimony.

- 1 MR. FEENSTRA: Thank you.
- 2 A few comments, Mr. Hearing Officer, before I go
- 3 with my prepared statement.
- 4 First of all, in earlier testimony presented
- 5 today by Producers Dairy from Fresno, I personally want to
- 6 provide a "thank you" comment for all the milk that that
- 7 processing plant ships in finished product throughout the
- 8 State of California. I enjoy that milk every vacation in
- 9 Lakeport, California, and we drink our share. So thank
- 10 you for that, Richard, and I mean it sincerely.
- 11 The other thing is I'm sort of saddened today by
- 12 the announcement or comment -- as I'm getting older, I get
- 13 a little hard of hearing. It can't be true that Mr. Erba
- 14 is going to move on. If that is the case, Dr. Erba, I
- 15 want to, on behalf of Milk Producers Council, myself and
- 16 the members I represent, to thank you for all the
- 17 courtesies you've extended to us over the years, your
- 18 support and hard work on behalf of the dairy industry.
- 19 Just know that it goes with a big "thank you" and a lot of
- 20 respect, and I wish you would reconsider.
- 21 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Thank
- 22 you.
- MR. FEENSTRA: Mr. Hearing Officer, thank you for
- 24 allowing Milk Producers Council the opportunity to provide
- 25 testimony regarding transportation credits. MPC is a

1 dairy service trade association with 175 members located

- 2 in southern and central California.
- 3 Geoffrey Vanden Heuvel, board member of MPC and a
- 4 dairy producer operating in San Bernardino County, wrote
- 5 the following testimony which outlines the position of
- 6 Milk Producers Council.
- 7 First of all, MPC thanks the Department for the
- 8 decision adopted as a result of a transportation subsidy
- 9 system hearing held last year to extend a transportation
- 10 allowance to producers located in southern California who
- 11 shipped their milk to Class 1 plants in southern
- 12 California. It is MPC's opinion that this change created
- 13 a real incentive for producers located closest to the
- 14 southern California Class 1 market to pursue the fluid
- 15 milk market. This is exactly the type of positive
- 16 incentives that our transportation subsidy system should
- 17 create.
- 18 As for the petition from Clover Stornetta, after
- 19 examining the data and listening to the arguments, we have
- 20 determined that we do not support the request to add Marin
- 21 and Sonoma counties to the Bay Area receiving area. We do
- 22 recognize that the August 2003 hauling rate study did seem
- 23 to indicate some inequities between the hauling rates paid
- 24 by producers serving the Bay Area Class 1 plants and those
- 25 serving the local Class 1 plants in the North Bay area.

1 We also noticed some changes in those hauling rates in the

- 2 updated study.
- 3 MPC believes the way to address the equity issue
- 4 among the North Bay producers is not to add a new and
- 5 unnecessary transportation allowance to the system, but to
- 6 support the Dairy Institute's proposal of reducing an
- 7 obvious generous transportation allowance for milk moving
- 8 from North Bay to the Bay Area receiving area.
- 9 In regards to the request to raise the
- 10 transportation allowance rates for Solano county, after
- 11 evaluating the data, which included the hauling rate study
- 12 as well as milk production reports from the green sheet,
- 13 we believe that there is plenty of milk available for the
- 14 Solano County plant. Since there is no justification for
- 15 the substantial rate increase that DFA has requested, we
- 16 oppose the proposal to raise the Solano County receiving
- 17 area rate.
- 18 Milk Producers Council has received alternate
- 19 proposals that seek to make assorted adjustments to the
- 20 southern California receiving area transportation
- 21 allowance rates. We have come to the conclusion that the
- 22 Department needs to go back to the designation of specific
- 23 supply counties for the southern California receiving
- 24 area.
- While we appreciate the Department's policy

1 change some years ago that eliminated supply counties, in

- 2 practice this change has led to some irrational results.
- 3 The one we are most familiar with gives a large and costly
- 4 transportation allowance to producers in the Barstow area
- 5 for milk moving into the Los Angeles Class 1 market, an
- 6 allowance which exceeds their hauling rate. This is
- 7 unnecessary and should not be allowed to continue. MPC
- 8 also believes that San Diego should be a part of the
- 9 southern California receiving area and not a separate
- 10 receiving area.
- 11 MPC proposes and supports the following
- 12 adjustments to the transportation allowance system:
- 1) The southern Cal receiving area should
- 14 consist of the counties Los Angeles, Orange, Riverside,
- 15 Ventura and San Diego.
- 16 2) For milk shipped to qualifying plants in
- 17 southern California receiving area from Santa Barbara,
- 18 Kern, Kings, Tulare counties the following transportation
- 19 allowance rates would apply: You'll note them.
- 3) For milk shipped to qualifying plants in
- 21 southern California from all other counties the following
- 22 rates would apply: As listed.
- 23 MPC supports the rate increases proposed by
- 24 California Dairies, Inc., CDI, for the counties in the
- 25 southern San Joaquin Valley because of the clear need to

1 attract milk from that area to southern California. Those

- 2 producers have other alternatives and the cost of moving
- 3 milk over the Tejon Pass and into urban southern
- 4 California has increased over the past year. We believe
- 5 this increase justifies the transportation rate increases
- 6 proposed by CDI.
- 7 MPC, however, does not support the request by
- 8 Security Milk Producers to dramatically increase the "over
- 9 139 mile" rate. Milk production reports published by the
- 10 Department clearly demonstrate that there is a large and
- 11 growing supply of milk located within the 139-mile bracket
- 12 which makes the Security request unjustified.
- 13 The Land O' Lakes proposal regarding
- 14 transportation credits, in our opinion, is totally
- 15 unjustified, even though we really do like Dr. -- Jim
- 16 Gruebele. Great guy. The Department analysis, which
- 17 compares the efficiency of ranch-to-plant with
- 18 plant-to-plant movement shows that the benefits of the
- 19 efficiency of plant-to-plant movement accrue to the
- 20 processing plants. The producers are charged
- 21 significantly more dollars to facilitate this movement.
- 22 The Land O' Lakes proposal would only exacerbate this
- 23 inequity and must be rejected by the Department.
- 24 Furthermore, the decision to expand the
- 25 transportation credit to condensed skim from Tulare County

- 1 to southern California has understandably provoked a
- 2 request by CDI for the establishment of a transportation
- 3 credit for condensed skim within southern California.
- 4 CDI, with justification, claims that they have been put in
- 5 an unfair position in marketing condensed skim because
- 6 their competition receives a producer-funded
- 7 transportation credit that CDI is not able to offer from
- 8 their southern California condensed plant.
- 9 Condensed skim is a value-added practice and not
- 10 a producer milk. The cost of transporting this product
- 11 should be borne by the market and not by producer
- 12 subsidies. Therefore MPC respectfully requests that
- 13 condensed skim be removed as being eligible for
- 14 transportation credits.
- 15 In summary, Milk Producers Council believes that
- 16 the transportation subsidy system does provide a valuable
- 17 function in facilitating the movement of California
- 18 producer milk to the fluid market. Periodic adjustments
- 19 do need to be made to respond to the changing dynamics of
- 20 the market. The three longstanding criteria of the
- 21 transportation subsidy system has served the industry
- 22 well, and they are:
- 23 1) Producers who serve the Class 1 market ought
- 24 to be rewarded.
- 25 2) The closest milk to the market ought to be

- 1 move first.
- 2 3) A regulated system ought to attempt to
- 3 minimize costs to the pool.
- 4 MPC believes that the positions and proposals we
- 5 have made are consistent with these criteria and we urge
- 6 the Department to adopt them.
- 7 On behalf of the Milk Producers Council and the
- 8 Board, thank you for your consideration on this issue.
- 9 Mr. Hearing Officer, what I'd like to do today is
- 10 that note any questions that the panel may have regarding
- 11 this presentation that was prepared by Mr. Vanden Heuvel,
- 12 and we will respond to them appropriately in the
- 13 post-hearing brief.
- 14 HEARING OFFICER ESTES: I see. Are you
- 15 suggesting that you're not capable of responding to
- 16 certain questions and would like to --
- 17 MR. FEENSTRA: I'm capable. But I'd prefer for
- 18 the person who prepared the statement to provide the
- 19 responses.
- 20 HEARING OFFICER ESTES: Okay. Well, then we'll
- 21 have the panel ask you some questions, and you can take
- 22 note of them.
- MR. FEENSTRA: That would be good.
- DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Mr.
- 25 Feenstra, you're not going to get off quite that easy.

1 First of all, thank you for your kind words on

- 2 behalf of you and your organization. I appreciate them.
- 3 I just have one question that perhaps you can
- 4 pass along to Mr. Vanden Heuvel. And, that is, points out
- 5 that the Barstow area, the high desert area, the specific
- 6 area of concern of the transportation allowance system.
- 7 And other folks had suggested that we do as Mr. Vanden
- 8 Heuvel has suggested and, that is, by breaking up the
- 9 supply counties into a higher rate and a lower rate
- 10 depending on where the county is.
- I wonder if you might ask him if he might
- 12 accomplish the same goal of dealing with that high desert
- 13 area by looking at changing the mileage bracket and not
- 14 adjusting the counties that are in or out of the supply
- 15 county with higher or lower areas.
- MR. FEENSTRA: We'll pass that on.
- 17 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Great.
- 18 Thank you.
- 19 HEARING OFFICER ESTES: Are there any other
- 20 questions?
- 21 All right. Seeing none.
- Thank you for appearing here today.
- Our last -- well, our last witness unless someone
- 24 else signs up is Sharon Hale from Crystal Cream and Butter
- 25 Company.

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1 Ms. Hale, do you swear to tell the truth and
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- 2 nothing but the truth today?
- 3 MS. HALE: I do.
- 4 HEARING OFFICER ESTES: And could you please
- 5 state your name and spell your last name for the record.
- 6 MS. HALE: Sharon Hale H-a-l-e.
- 7 HEARING OFFICER ESTES: And you're appearing
- 8 today on behalf of the Crystal Cream and Butter Company?
- 9 MS. HALE: I am.
- 10 HEARING OFFICER ESTES: And how are you
- 11 authorized to speak for them today?
- 12 MS. HALE: I'm an executive of the company, and I
- 13 developed the testimony in concert with the president.
- 14 HEARING OFFICER ESTES: I see.
- 15 Would you like your written statement be
- 16 introduced in the record?
- MS. HALE: Yes, I would.
- 18 HEARING OFFICER ESTES: It will be introduced as
- 19 Exhibit No. 56.
- 20 (Thereupon the above-referred to document
- 21 was marked by the hearing officer as
- 22 Exhibit 56.)
- 23 HEARING OFFICER ESTES: And please proceed with
- 24 your testimony for the benefit of the panel.
- 25 MS. HALE: Mr. Hearing officer and members of the

- 1 panel. My name is sharon Hale and I'm Vice President,
- 2 Dairy Policy and Procurement, for Crystal Cream and Butter
- 3 Company. Our administrative offices are located at 1013 D
- 4 Street, Sacramento, California 95814. We currently
- 5 operate three production facilities in Sacramento.
- 6 Crystal purchases the majority of it milk from independent
- 7 dairy farmers but also buys supplemental milk from
- 8 cooperatives when necessary to satisfy fluctuating market
- 9 demands.
- 10 Crystal is a member of the Dairy Institute of
- 11 California and supports the testimony given earlier by Dr.
- 12 Schiek.
- 13 I would like to add our company's perspective on
- 14 one element included in the call of the hearing, that
- 15 being transportation allowances for ranch-to-plant
- 16 shipments of milk in northern California.
- 17 This are several proposals to adjust
- 18 transportation allowances within northern California being
- 19 considered in this hearing, but none are directed at the
- 20 transportation allowances for milk moving into the
- 21 Sacramento deficit area. When the hearing was announced
- 22 we looked at the hauling rates being paid by independent
- 23 producers under contract with Crystal whose milk moves
- 24 into our Sacramento plants.
- While the actual hauling rates had increased, we

1 felt the incentive to continue shipping to Sacramento

- 2 remained substantially the same. The Department's latest
- 3 ranch-to-plant hauling rate survey bears this out.
- 4 Local hauls from Sacramento/San Joaquin were
- 5 reported as 32 cents her hundredweight in August of 2003,
- 6 and by April 2004 had moved to 33 cents per hundredweight,
- 7 a 1 cent per hundredweight increase. Hauling rates for
- 8 milk from these same two counties that was shipped into
- 9 the northern San Joaquin Valley for processing changed
- 10 from 32.2 cents per hundredweight to 32.8 cents per
- 11 hundredweight over the same time period, for an increase
- 12 of .006 per hundredweight.
- 13 While it appears the incentive to supply the
- 14 Sacramento deficit market has decreased slightly, Crystal
- 15 did not feel this change to be significant enough at this
- 16 time to warrant filing an alternative proposal at this
- 17 hearing.
- 18 It is unfortunate the Department's hauling rate
- 19 survey was not available prior to the due date for
- 20 alternative proposals. In reviewing that information,
- 21 which was made available just prior to the pre-hearing
- 22 workshop, we noticed the haul rate for milk moving from
- 23 the northern San Joaquin Valley to Sacramento has
- 24 increased by .043 cents per hundredweight. This more
- 25 sizeable increase appears to have removed what had been a

1 modest incentive to supply milk to the Sacramento deficit

- 2 market.
- 3 A table follows below comparing the differences
- 4 from the August '03 and the April '04 survey information
- 5 from the Department.
- 6 The local northern San Joaquin valley haul in '03
- 7 was listed at 258, in '04 it's at 272. A haul to
- 8 Sacramento went from 35.4 to 39.7. That left a
- 9 disincentive to supply of 9.6 cents in '03, changed to '04
- 10 at 12.5.
- 11 The current transportation allowance for dairies
- 12 located over 59 miles is 12 cents. When that number's
- 13 factored in, the incentive to ship milk to Sacramento in
- 14 August '03 was 2.4; and it appears in April of '04 to have
- 15 decreased to a minus half penny.
- 16 It is difficult to know what impact this
- 17 situation might have on our ability to attract milk. We
- 18 realize the aggregated numbers presented by the Department
- 19 are designed to mask confidential information; and as
- 20 such, we are prevented from knowing if milk on the
- 21 northern end of the area entitled "Northern San Joaquin
- 22 Valley" is accurately represented by the example shown
- 23 above. It's our view that milk located in this area
- 24 should logically be targeted as a likely supply for
- 25 meeting the needs of the Sacramento market, and we are

1 concerned about diminishing the potential for attracting

- 2 this milk.
- 3 We do know some organic milk moving into
- 4 Sacramento for processing may well be traveling from more
- 5 southern locations within the northern San Joaquin Valley
- 6 supply area and, therefore, incurring a higher haul rate
- 7 than the conventional milk which moves to Sacramento.
- 8 Organic loads also tend to be smaller, which increases the
- 9 hundredweight cost of moving that milk as well.
- 10 At this time we are not concerned about trying to
- 11 provide an incentive high enough to move organic to our
- 12 area and suggest the Department remove the hauling costs
- 13 associated with organic milk from the northern San Joaquin
- 14 Valley to Sacramento haul to see if the 39.7 cent per
- 15 hundredweight is still a valid hauling cost. If it is
- 16 representative, we would like to have that information so
- 17 this issue can be addressed at the next transportation
- 18 allowance hearing.
- 19 Let me diverge a moment to make a request of the
- 20 Department. In the future, please make every effort to
- 21 have the hauling rate survey available well in advance of
- 22 the due date for alternative proposals. This information
- 23 is very important in analyzing the impact of hauling rate
- 24 changes and is often a necessary component of deciding
- 25 whether or not to file an alternative proposal. We

1 believe it is of sufficient importance that in the future

- 2 hearings be scheduled so as to allow the staff of the
- 3 Department adequate time to collect, prepare and
- 4 disseminate this critical information. For complex milk
- 5 movement issues a relatively minor delay would be
- 6 worthwhile in exchange for receiving current data upon
- 7 which to formulate proposals.
- 8 Moving back to today's proposals, Dr. Schiek
- 9 discussed in detail the situation that currently exists in
- 10 the Bay Area, Sonoma-Marin and Solano counties and
- 11 recommended a solution. Contained in the Dairy
- 12 Institute's proposal is the basic tenet that
- 13 transportation allowances should not be set so as to
- 14 afford one qualifying plant in the receiving area an
- 15 advantage over another.
- 16 Plants located in this, quote, Greater San
- 17 Francisco Bay Area, end quote, are all possible buyers of
- 18 milk from the Sonoma-Marin milk shed, thus requiring
- 19 careful analysis in setting transportation allowances that
- 20 do not favor one plant over another. We believe the
- 21 Department must give similar consideration to the
- 22 Sacramento deficit area.
- 23 We are specifically concerned about the impact of
- 24 DFA's proposal to increase transportation allowances for
- 25 milk moving into the Solano receiving area. In June, just

- 1 over 6 percent of the milk Crystal processed came from
- 2 dairies west of Sacramento. These dairies are considered
- 3 by CDFA to be located 18 constructive miles from our
- 4 plant.
- 5 A check of MapQuest indicated they were 22 miles
- 6 away from our D Street facility. Also according to
- 7 MapQuest, these same dairies are located 29 to 32 miles
- 8 from the fluid plant located in the Solano receiving area.
- 9 We are concerned that increasing the transportation
- 10 allowance into Solano will at some point cause this milk
- 11 to move away from Sacramento instead of toward it.
- 12 Currently these producers have a net haul of 24 cents per
- 13 hundredweight to come to Sacramento. That's 33 cents
- 14 minus the 9 cent transportation allowance. They received
- 15 15 cents -- they could receive 15 cents per hundredweight
- 16 to ship to Solano right now; and if DFA's proposal is
- 17 adopted, the transportation allowance would increase
- 18 another 3 cents to 18 cents per hundredweight.
- 19 We have a similar issue with milk located in the
- 20 Lodi area. As an example, a representative producer from
- 21 that area has been deemed to be 36 constructive miles from
- 22 Sacramento. MapQuest puts this dairy at 34 miles from our
- 23 D Street plant and 55 miles from the Solano receiving area
- 24 fluid plant. For delivering to Sacramento, this producer
- 25 receives a transportation allowance of 9 cents per

1 hundredweight, yielding a net haul rate of 24 cents per

- 2 hundredweight. The current transportation allowance to
- 3 Solano in the 45 to 99 mile bracket is 20 cents per
- 4 hundredweight; and under the DFA proposal, it will
- 5 increase to 28 cents per hundredweight.
- 6 Unfortunately the Department's hauling rate
- 7 survey does not include a haul from San Joaquin to Solano.
- 8 But the transportation allowance raised -- or with the
- 9 transportation allowance raised to 28 cents per
- 10 hundredweight, the haul rate could be as much as 52 cents
- 11 per hundredweight and this Lodi producer would simply be
- 12 ambivalent relative to which plant to serve.
- 13 By comparison, the northern San Joaquin Valley to
- 14 Bay Area and Solano County rate is reported at being 49.3
- 15 cents per hundredweight, which probably means it's less
- 16 costly to move milk out of the Lodi area than from further
- 17 south, thus indicating the likely consequence of DFA's
- 18 proposal will an incentive for milk located in Lodi to
- 19 move to Solano instead of into the Sacramento area.
- 20 We believe DFA's proposed transportation
- 21 allowance adjustments are undoubtedly designed to fix
- 22 certain problems that exist within their current supply
- 23 arrangements. I am confident their representatives will
- 24 present testimony and evidence which supports their
- 25 proposal. The Department should then give serious

1 consideration to what is presented. Our concern is over

- 2 the unintended consequences of any proposal, including
- 3 DFA's, that adversely impacts Crystal's ability to acquire
- 4 milk.
- 5 We feel the Department must use the detailed
- 6 information at their disposal to make changes in the
- 7 transportation allowance system that solve as many
- 8 problems as possible without causing new ones. The
- 9 industry can and certainly should voice their opinions,
- 10 but we do not have access to enough information to make
- 11 the best decisions on matters of transportation
- 12 allowances. That responsibility rests with the
- 13 Department.
- 14 Crystal has generally been comfortable in the
- 15 past with our ability to attract milk into the Sacramento
- 16 deficit area. Certainly transportation allowances have
- 17 played an integral role in providing that comfort by
- 18 reducing the net hauling rate to favorable levels for
- 19 producers who have chosen to supply our plants, and we
- 20 want to go on record today in support of maintaining the
- 21 overall system of transportation allowances.
- 22 With the exception of reverting back to
- 23 pre-pooling where a plant's ability to attract milk is
- 24 contingent upon their in-plant usage, transportation
- 25 allowances are the best method at the moment for moving

1 milk to higher usage plants. Perhaps the future will

- 2 bring something better and new, but for now we support
- 3 modifying the current system to best meet the needs of the
- 4 industry.
- 5 I do want to mention that at some point in the
- 6 not too distant future it is very likely the milk supply
- 7 in our traditional milk procurement area will no longer be
- 8 sufficient to meet our needs. The close in milk, so
- 9 contentious in past transportation allowance hearings,
- 10 continues to disappear.
- 11 In recent years we have lost five dairies located
- 12 within 15 constructive miles of our plants. And the one
- 13 remaining within this circle has his cows for sale or
- 14 perhaps sold right now. All of these dairies have gone
- 15 out of business due to urban development. Another four
- 16 dairies in the 15 to 20 mile zone have sold to developers
- 17 and we expect there will be more. In the southern
- 18 Sacramento county community of Galt, similar pressures are
- 19 occurring. We have another six dairies in that area who
- 20 are or will soon be facing the perils and pleasures of
- 21 urbanization.
- 22 Fortunately our remaining dairies have continued
- 23 to grow and keep our supply in relative balance with our
- 24 needs. We've also been able to purchase supplemental milk
- 25 from cooperatives in the area at reasonable prices. This

1 has kept milk in our plants at competitive prices thus

- 2 far, but the future is uncertain. As changes occur, we
- 3 will watch carefully our ability to procure milk. If it
- 4 seems sufficient milk is unavailable without subsidizing
- 5 the hauls, we would anticipate petitioning the Department
- 6 for adjustments in transportation allowances and perhaps
- 7 inclusion in the transportation credit system for bulk
- 8 movements of condensed skim.
- 9 That concludes my testimony. I appreciate being
- 10 able to express Crystal's views on these important
- 11 subjects.
- I do request the opportunity to file a
- 13 post-hearing brief.
- 14 HEARING OFFICER ESTES: Your request is granted.
- 15 Are there panel questions at this time?
- 16 HEARING OFFICER ESTES: Apparently your testimony
- 17 is pretty clear and direct.
- 18 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: I
- 19 have one.
- 20 HEARING OFFICER ESTES: Dr. Erba has one.
- 21 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Ms.
- 22 Hale, we've had a number of participants request changes
- 23 to the transportation allowance system and point very
- 24 heavily toward the increase to fuel costs.
- 25 How is it that your company has been able to

- 1 escape these increased fuel costs.
- MS. HALE: We have had increases. However,
- 3 transportation allowances in our mind are set based on the
- 4 changing relationship between hauling to our plant and to
- 5 other opportunities. And because it appears that the rate
- 6 for those other opportunities have gone up consistent with
- 7 the haul rate to our plant, the actual relationship hasn't
- 8 changed.
- 9 And therefore there really is no justification
- 10 for making a change. We do have in our contracts -- the
- 11 producers' contracts for hauling, they do have an
- 12 escalator clause and it has been activated in this past
- 13 year, but it hasn't been changed since changed the rates
- 14 in May. And those new rates are included, I understand,
- 15 in the cost survey that was done.
- 16 DAIRY MARKETING BRANCH ACTING CHIEF ERBA: Okay.
- 17 Thank you.
- 18 HEARING OFFICER ESTES: Any additional questions?
- 19 All right. Thank you for your appearance today.
- 20 Are there any other witnesses at this time?
- 21 Seeing none.
- 22 The public hearing -- this public hearing is now
- 23 closed. For those of you who have requested the
- 24 opportunity to submit a post-hearing brief to the
- 25 Department, you may do so. But as we finally determined,

1	those briefs should be produced to the Department by 4:3
2	p.m., Monday, August the 16th, for consideration.
3	So again thank you for your appearance today.
4	And this aspect of the hearing is now closed.
5	(Thereupon the California Department of Food
6	and Agriculture public hearing adjourned
7	at 1:35 p.m.)
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1	CERTIFICATE OF REPORTER
2	I, JAMES F. PETERS, a Certified Shorthand
3	Reporter of the State of California, and Registered
4	Professional Reporter, do hereby certify:
5	That I am a disinterested person herein; that the
6	foregoing California Department of Food and Agriculture
7	hearing was reported in shorthand by me, James F. Peters,
8	a Certified Shorthand Reporter of the State of California,
9	and thereafter transcribed into typewriting.
10	I further certify that I am not of counsel or
11	attorney for any of the parties to said hearing nor in any
12	way interested in the outcome of said hearing.
13	IN WITNESS WHEREOF, I have hereunto set my hand
14	this 13th day of August, 2004.
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